

Tahua ā-tau 2023/2024 Annual Budget 2023/2024

Te Poari ā-Rohe o Māngere-Ōtāhuhu
Māngere-Ōtāhuhu Local Board



Volume
2
Extract

Local Board Information and Agreements

Auckland
Council
Te Kaunihera o Tāmaki Makaurau





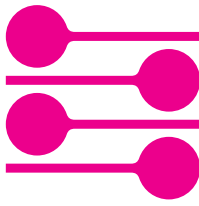
Mihi

Noho mai rā Tāmaki Makaurau,
 moana waipiata,
 maunga kākāriki.
 Mai i ngā wai kaukau o ngā tūpuna,
 ki ngā puke kawē i ngā reo o te tini,
 i puta ai te kī mōu.
 Tū ana he maunga,
 takoto ana he raorao,
 heke ana he awaawa.
 Ko ō wahapū te ataahua,
 ō tāhuna te mahora,
 te taiao e whītiki nei i a koe he taonga tuku iho.
 Tiakina kia meinga tonu ai koe
 ko 'te tāone taioreore nui o te ao,
 manakohia e te iwi pūmanawa'.
 Tāmaki Mākaurau tirohia te pae tawhiti
 he whakairinga tūmanako
 mō ngā uri whakaheke o āpōpō,
 te toka herenga mō te hunga ka takahi ake
 mā ō tomokanga,
 te piriti e whakawhiti ai
 tō iwi ki ngā huarahi o te ora.
 Tāmaki Mākaurau e toro whakamua,
 hīkina te mānuka.
 Tērā te rangi me te whenua te tūtaki.
 Maranga me te rā, he mahi māu me tīmata,
 ka nunumi ana ki te pō,
 whakatārewahia ō moemoeā ki ngā whetū.
 Ko te oranga mutunga mōu
 kei tua i te taumata moana.
 Whakatuwherahia ō ringa, kūmea mai k i tō uma.
 Tāmaki Makaurau
 he tāone ūmanga kurupounamu koe;
 tukua tō rongō kia rere i te ao.





Tāmaki Makaurau
who bestrides shimmering seas,
and verdant mountains.
From the bathing waters of our forebears,
and hills that echo with voices
that acclaim.
Your mountains stand lofty,
your valleys spread from them
and your streams run freely.
Your harbours are majestic,
your beaches widespread,
the environment that surrounds you is a legacy.
Take care of it so that you will always be known
as ‘the world-class city
where talent wants to be’.
Tāmaki Makaurau looking to the future,
repository of our hopes
for generations to come,
anchor stone for those who venture
through your gateway,
and the bridge that connects
your citizens to life.
Tāmaki Makaurau moving on,
accepting all challenges.
Where even heaven and earth might meet.
Rise with the sun as there is work to be done
and when evening comes,
allow your dreams to glide among the stars.
Perpetual health and growth
is beyond the horizon of cresting waves.
Open your arms and pull them to your embrace.
Tāmaki Makaurau, you are a city
where valued business and enterprise thrives;
let your good name traverse the world.



He kōrero mō tēnei tuhinga
About this document

This document is an excerpt of Volume 2 of Te Kaunihera o Tāmaki Makaurau/Auckland Council’s plan for delivering services, and building infrastructure during the 2023/2024 financial year, the third year of the council’s 10-year Budget 2021-2031 (The Recovery Budget, Long-term Plan or LTP).

Public consultation ran during February and March 2023. This included online feedback opportunities and events across the Auckland region. We received a total of 41,146 pieces of feedback, including 4,488 pieces of feedback at in-person events. This presents a significant consultation in Auckland Council’s history to date. This plan was adopted by the council’s Governing Body on 29 June 2023.

Volume
1



Our annual plan for 2023/2024

Section One contains our plan for financial year 2023/2024, including the approach to balancing the budget, our storm response and impacts on your rates. It also looks at improving outcomes for Māori in Tāmaki Makaurau.

Section Two contains regional projects, budgets and activities throughout the Auckland Council Group, including a breakdown of programmes and services reflecting the storm impacts.

Section Three contains the financial overview for the council group as a whole, key changes to rates and other fees, prospective financial statements for 2023/2024, rating policy overview, prospective funding impact statement and other key financial information.

Section Four contains information on The Tūpuna Maunga o Tāmaki Makaurau Authority.

Section Five outlines the structure of the council as well as ways to contact the council and a glossary of terms.

Volume
2



Local board information and agreements

Section One provides information on local boards and a summary of their planned expenditure for 2023/2024.

Section Two contains a local board agreement (outlining local activity initiatives and budgets for 2023/2024) for each of the 21 local boards.

Section Three contains the Allocation of Decision-making Responsibilities of Auckland Council’s Governing Body and Local Boards agreement.

Section Four outlines the structure of the council as well as ways to contact the council and a glossary of terms.



Wāhanga tuatahi:
He whakarāpopoto mō ngā poari
ā-rohe

Section one: Local board overview

He whakarāpopoto mō ngā poari ā-rohe

1.1 Local board overview

SHARED GOVERNANCE MODEL



The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
 - decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



21 local boards (chairperson and local board members)

- represent local communities
 - provide local leadership
- make decisions on local issues and activities
- allocate local discretionary funding such as community grants and events
 - input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Part 3 of this volume for the Allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Part 3 of this volume for the list of delegated responsibilities to local boards.

Te Whakawhanake i ngā Take Mātāmua ā-Rohe Pātata

1.2 Developing local priorities

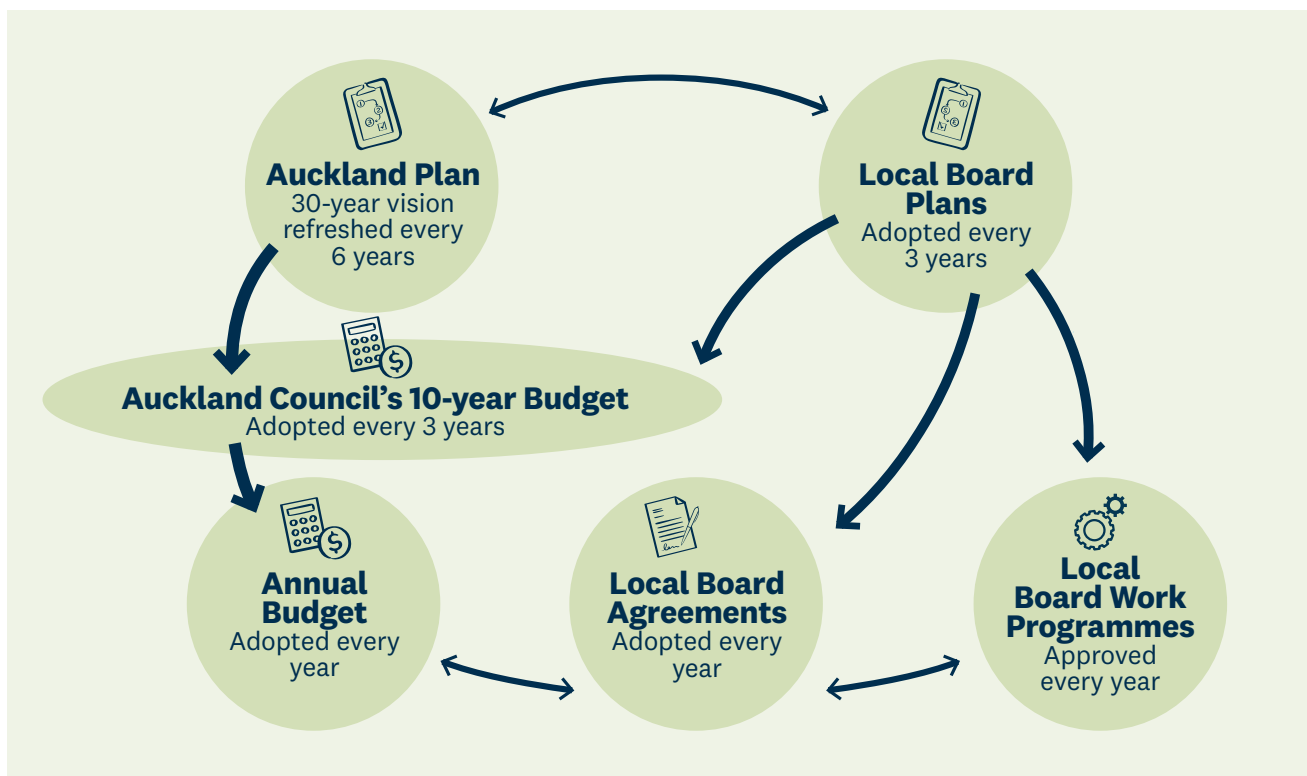
Local board plans are strategic documents that set the direction for local boards and also inform the 10-year budget (long-term plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities, intended levels of service, performance measures and targets, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2023/2024 have been agreed between each local board and the Governing Body and are set out in Part 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

1. Local Community Services
2. Local Planning and Development
3. Local Environmental Management
4. Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2023/2024 financial year.

Te Tuku Pūtea

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

- 1. Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
- 2. Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
- 3. Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2023/2024 financial year is shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

As part of this Annual Budget 2023/2024, the Governing Body has reduced the total operating expenditure funding for local boards by \$4 million for 2023/2024. The allocation of the \$4 million reduction between local boards was made in accordance with the approach used for setting Locally Driven Initiatives (LDI) funding levels (population, deprivation, land area formula), as set out in the Local Board Funding Policy.

Expenditure for all local board areas for 2023/2024 by local board

\$000 FINANCIAL YEAR ENDING 30 JUNE	ANNUAL PLAN 2022/2023	LTP 2023/2024	ANNUAL PLAN 2023/2024
Gross Capital Expenditure			
Albert-Eden	4,187	4,195	4,735
Devonport-Takapuna	4,935	4,873	5,077
Franklin	10,347	10,014	9,757
Aotea / Great Barrier	591	216	290
Henderson-Massey	14,373	14,094	19,340
Hibiscus and Bays	19,078	10,734	11,176
Howick	6,464	5,866	3,643
Kaipātiki	6,870	9,962	7,607
Māngere-Ōtāhuhu	4,403	5,602	5,872
Manurewa	2,093	9,497	9,401
Maungakiekie-Tāmaki	7,898	6,564	9,593
Ōrākei	6,651	3,860	3,945
Ōtara-Papatoetoe	6,304	7,165	8,017
Papakura	3,483	5,586	4,909
Puketāpapa	1,635	2,605	2,675
Rodney	11,853	10,155	10,050
Upper Harbour	12,794	2,953	7,723
Waiheke	2,739	2,826	2,894
Waitākere Ranges	3,668	2,114	2,184
Waitematā	6,866	6,052	9,617
Whau	16,253	18,576	13,099
	153,485	143,509	151,604

\$000 FINANCIAL YEAR ENDING 30 JUNE	ANNUAL PLAN 2022/2023	LTP 2023/2024	ANNUAL PLAN 2023/2024
Gross Operating Expenditure			
Albert-Eden	14,265	18,110	15,827
Devonport-Takapuna	16,254	16,238	14,066
Franklin	16,323	16,449	17,008
Aotea / Great Barrier	2,271	2,954	2,462
Henderson-Massey	30,798	30,912	31,348
Hibiscus and Bays	20,800	21,531	23,739
Howick	31,262	29,643	32,042
Kaipātiki	22,357	20,169	21,696
Māngere-Ōtāhuhu	20,463	17,988	21,933
Manurewa	17,328	16,974	18,101
Maungakiekie-Tāmaki	15,493	15,895	17,901
Ōrākei	14,562	14,777	16,871
Ōtara-Papatoetoe	22,623	19,899	24,026
Papakura	14,271	12,213	15,281
Puketāpapa	9,603	10,752	10,386
Rodney	15,005	18,602	16,071
Upper Harbour	14,240	14,189	16,192
Waiheke	6,037	8,007	6,161
Waitākere Ranges	11,087	9,893	11,968
Waitematā	30,822	30,482	34,565
Whau	14,369	16,197	16,245
	360,233	361,874	383,887

Budgets include inflation, interest and depreciation, and exclude corporate overheads





Wāhanga tuarua:
He whakarāpopoto mō ngā poari
ā-rohe

Section Two: Local board information

Te Poari ā-Rohe o Māngere-Ōtāhuhu

2.9 Māngere-Ōtāhuhu Local Board

He kōrero mai i te Heamana

Message from the Chair

Talofa, tēnā koutou and greetings,

This is our 2023/2024 Local Board Agreement. The agreement delivers on the third year of the three-year 2020 Local Board Plan. Thank you for your feedback to assist our decisions through our Annual Budget consultation events.

Our actions and investments will need to find ways to support community aspirations and build resilience.

The global pandemic and local floods earlier this year, and now the cost of living crisis, has highlighted the need for our strong community networks across many diverse groups to be able to adapt and overcome disruptions that we may face in the future.

A one size fits all approach does not work for areas already underfunded. The Auckland Plan highlights the need to support all parts of our community to succeed. Focusing our efforts to address disparities and areas of greatest need means doing more to achieve equitable outcomes for all Aucklanders.

The local board continues advocating to the Governing Body for regional budgets that enable a greater percentage to be used to progress local projects, such as retention of the Manukau Harbour Forum, and delivery of our environment and local facility maintenance programmes.


Initiatives we look forward to delivering are:

- delivering the David Lange Park destination playground to meet a growing community need and tell stories of our local area.
- programmes that will support our active and talented communities through our sport and active recreational facility grants, arts broker, and age-friendly community investments.

We will partner with local Māori to support their aspirations through our Māori responsiveness programme and implement our climate change initiatives by supporting the Pukaki Crater restoration initiative.

Our local board is pleased with what we have achieved so far, and we acknowledge there is still more to do and look forward to collaborating with you.

Ngā mihi,



Tauanu'u Nanai Nick Bakulich
Chair Māngere-Ōtāhuhu Local Board

Māngere-Ōtāhuhu Local Board area

A population of **80,800** projected to increase to 99,900 by 2041. **59%** of residents identify as Pasifika, **16%** Māori.



Data sources: Council Growth model i11v6 (August 2020). Statistics New Zealand 2018 Census.

LEGEND

- Local board office
- Public open space (Unitary Plan)
- Motorway
- Major road
- Arterial road
- Medium road
- Minor road



27% of residents are children under 14, with **44%** of the population aged under 24

We're home to more than **100** local parks and sports fields, **4** libraries, **3** community centres and **2** recreation centres and swimming pools

Unique natural features include the **Manukau Harbour Coastline**, the **Ōtuataua Stonefields** and **Māngere Mountain**.

Local Board Plan outcomes

The Māngere-Ōtāhuhu Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Māngere-Ōtāhuhu Local Board Plan are:

Whakaotinga tahi: He ohaoha ā-rohe māia, toitū hoki

Outcome 1: A confident and sustainable local economy

Improving lifestyles and wellbeing through economic prosperity and resilience in times of challenge.

Whakaotinga rua: Kei te hanga mātou i ngā hapori e pai ana te honohono, e tūhono ana, e oi ana hoki

Outcome 2: We are building well connected, engaged and active communities

Great neighbourhoods are well connected, have accessible local transport, high quality facilities that meet diverse needs, and safe environments to support local wellbeing, lifestyles, and prosperity.

Whakaotinga toru: Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

Outcome 3: Protecting our environment and heritage for future generations

Preserving our natural and historical taonga / treasures and building a local community that values its whenua/ land, awa / waterways, whakapapa / genealogy, and all living things that call Māngere-Ōtāhuhu home.

Whakaotinga whā: Te tiaki i tō tātou taiao me ngā taonga tuku iho mō ngā reanga whakaheke

Outcome 4: Celebrating our unique tangata whenua and Pasifika identities

As a vibrant, whānau-oriented community we value our cultures, connectedness, and creative expression. We will elevate our Māori and Pasifika identities while working to improve outcomes for all.

Whakaotinga rima: Kei te tipu, kei te angitu ā tātou tamariki, rangatahi hoki

Outcome 5: Our children and young people grow and succeed

Thriving children and young people are connected in their communities. Their voices are heard, and they lead healthy, active lives, knowing they have positive prospects for the future.

Whakaotinga ono: Kei te puāwai, kei te whai wāhi tātou ki ngā hapori haumarū, hauora hoki

Outcome 6: We thrive and belong in safe, healthy communities

We want to see you living happy, healthy, and actively engaged lives in safe neighbourhoods and public spaces, where your contribution makes Māngere-Ōtāhuhu an even better place to live, work and play.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2023/2024 financial year. In addition, each local board carries out responsibilities delegated and allocated by the Governing Body consistent with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Māngere-Ōtāhuhu Local Board Plan provides the framework for Māori transformational shift outcomes, and the local board actively gives consideration to Māori in their local projects and initiatives.

The initiatives below highlight the local board's commitment to honouring and promoting Māori culture and heritage in various ways.

- **Matariki Celebration:** The local board recognises Matariki as an important cultural event and has invested in its celebration. This demonstrates our commitment to exploring and sustaining aspects of Māori culture and heritage.
- **Pūkaki Crater Restoration:** The local board has undertaken restoration initiatives in the Pūkaki Crater area. By partnering with Te Ākitai Waiohua, we are actively building positive relationships and incorporating principles of kaitiakitanga (guardianship and stewardship) to preserve the cultural and environmental significance of the site.
- **David Lange Park Playground:** The development of the David Lange Park destination playground will incorporate elements that highlight the local area's Māori whakapapa (genealogy) and heritage. This aims to create an enjoyable and educational space for the community to learn about Māori culture.

Overall, these initiatives emphasise the local board's commitment to working in partnership with mana whenua, acknowledging Māori culture and heritage, and integrating Māori perspectives into various initiatives and projects within the community.

Māngere-Ōtāhuhu Local Board Agreement 2023/2024

Planned operating and capital spend in 2023/2024

KEY AREAS OF SPEND	COMMUNITY SERVICES	ENVIRONMENTAL SERVICES	PLANNING SERVICES	GOVERNANCE	TOTAL
Planned Operating Spend 2023/2024	\$18.9 million	\$425,000	\$1.6 million	\$1.1 million	\$21.9 million
Planned Capital Spend 2023/2024	\$5.8 million	\$0	\$23,000	\$0	\$5.9 million

Priorities by activity area

Auckland Council's 2023/2024 funding priorities for local activities which contribute to key community outcomes in the Māngere-Ōtāhuhu Local Board area are set out below under each local activity.

Local community services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers. Our annual budget to deliver these activities includes operating costs of \$18.9 million and capital investment of \$5.8 million.

The key initiatives we have planned for 2023/2024 include:

- **Te Kete Rukuruku:** The local board supports the continuation of Te Kete Rukuruku, which involves returning Māori names and narratives to parks and places. We aim to engage with mana whenua (local Māori tribes) to restore ancestral names or provide contemporary Māori names, along with the narrative behind those names. The desired outcome is to have dual Māori/English names or sole Māori names for these places
- **Community-led Placemaking:** The local board supports community-led placemaking, urban revitalisation and planning initiatives such as our response to alcohol licensing and advertising, working through the community broker to support diverse communities, and through the Accessible Mangere-Otahuhu mahi. This approach ensures that community voices are heard and considered in shaping the development and revitalisation of local areas
- **Community Arts Programmes:** The local board aims to facilitate and support a variety of community arts programmes and activities. These initiatives focus on supporting community-led arts and culture projects that reflect local diversity. There is also an emphasis on engaging children in these programmes, promoting creativity and cultural expression among younger community members.
- **Safe and resilient communities:** Partnership with our community to deliver crime prevention initiatives that contribute to reducing youth offending, homelessness, rough sleeping, and anti-social behaviour within the Māngere town centre precinct
- **Youth Empowerment:** This programme includes helping our young people to pursue technology- focused learning and also to get paid for the work they do, which enables them to stay at school and continue their educational journey towards higher value pathways.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 4: Celebrating our unique tangata whenua and Pasifika identities
- Outcomes 5: Our children and young people grow and succeed
- Outcome 6: We thrive and belong in safe, healthy communities.

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2021/2022	ANNUAL PLAN TARGET 2022/2023	ANNUAL PLAN TARGET 2023/2024
Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities			
Percentage of Aucklanders that feel their local town centre is safe - day time	67%	60%	60%
Percentage of Aucklanders that feel their local town centre is safe - night time	26%	18%	18%
We support Aucklanders to create thriving, connected and inclusive communities			
The percentage of community development activities that are community led	71%	63%	63%
The percentage of community development activities that build capacity and capability to assist local communities to achieve their goals	83%	58%	58%
We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	66%	75%	75%
The customers' Net Promoter Score for Pools and Leisure Centres	46	51	51
The percentage of users who are satisfied with the overall quality of local parks	59%	75%	75%
The percentage of residents who visited a local park in the last 12 months	68%	75%	75%
We showcase Auckland's Māori identity and vibrant Māori culture			
The percentage of local programmes, grants and activities that respond to Māori aspirations	29%	38%	38%
We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	206,613	358,200	358,200
The percentage of arts, and culture programmes, grants and activities that are community led	32%	55%	55%
The percentage of art facilities, community centres and hire venues network that is community led	25%	25%	25%
The number of attendees at councilled community events	-	2,100	2,100
The number of participants in activities at art facilities, community centres and hire venues	197,636	461,570	461,570
The number of visits to library facilities	226,251	396,464	396,464
The percentage of attendees satisfied with a nominated local community event	Not measured	75%	75%
Percentage of customers satisfied with the quality of library service delivery	95%	85%	85%



Local Planning and Development

Local planning and development include supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives.

Our annual budget to deliver these activities includes operating costs of \$1.6 million and capital investment of \$23,000.

The key initiatives we have planned for 2023/2024 include:

- **Economic Broker:** This investment is to help explore and identify local economic opportunities and help businesses make the necessary connections to enable them to take advantage of those opportunities. This also includes building key strategic relationships with employers and training providers to access opportunities for local people
- **Young Enterprise Scheme:** Students on this scheme will learn key work and life skills and business knowledge, including business fundamentals, planning, interpersonal relations, financial decision making, reporting, risk management and teamwork. This support will also help them prepare to become work ready, but also enable them to be future leaders.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 1: A confident and sustainable local economy.

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2021/2022	ANNUAL PLAN TARGET 2022/2023	ANNUAL PLAN TARGET 2023/2024
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We help attract investment, businesses, and a skilled workforce to Auckland

The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%
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Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual operating budget to deliver these activities is \$425,000.

The key initiatives we have planned for 2023/2024 include:

- **Pest-Free Urban South Programme:** The local board aims to fund and support the Pest-Free Urban South programme. This initiative focuses on identifying opportunities for pest plant and animal control in strategic ecological areas. By targeting and managing invasive species, the local board contributes to the preservation of native biodiversity and the health of the local ecosystem.
- **Empowering iwi for restoration activities:** The local board is dedicated to empowering iwi to implement restoration activities in key areas such as Ōruarangi Awa, Ōtuataua Stonefields, and Ihumātao Papakāinga. This support enables iwi to carry out regenerative restoration, native plant services, biosecurity control and monitoring, biodiversity surveys, and waste minimisation practices. These actions help protect and preserve significant cultural and environmental taonga (treasures).
- **Māngere Waterways Restoration Programme:** The local board will continue to fund the Māngere Waterways Restoration Programme, which engages with schools and the community. The programme focuses on enhancing streams through activities such as tree planting and weed control. By improving the health of waterways, the local board contributes to water quality enhancement and the protection of aquatic ecosystems.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 3: Protecting our environment and heritage for future generations.

Levels of service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

PERFORMANCE MEASURE	ACTUAL 2021/2022	ANNUAL PLAN TARGET 2022/2023	ANNUAL PLAN TARGET 2023/2024
We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes	50%	75%	75%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes	100%	85%	85%
The percentage of local waste minimisation projects that have successfully contributed towards local board plan outcomes	100%	75%	80%

Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support. We lead engagement with communities, including mana whenua and Māori. We manage for elected members to explore, develop, advocate for, and manage issues of communal concern.

- Tuia Programme involves local young Māori (rangatahi) volunteer(s) being mentored on a one-to-one basis by local board members, to encourage and enhance their leadership skills. Rangatahi will have the opportunity to build peer networks with graduates of the programme, obtain support and receive leadership training by attending leadership development wānanga over the course of the year
- Ara Kōtui Programme is focused on supporting Māori responsiveness through collaboration and partnership. It involves identifying local projects that align with the aspirations of both mana whenua and Mataawaka (Māori residing outside their ancestral lands) in a practical and effective manner.

The local governance activity and key initiatives outlined above contribute towards achieving the following outcome in the Māngere-Ōtāhuhu Local Board Plan:

- Outcome 4: Celebrating our unique Tangata Whenua and Pasifika identities.

Our annual operating budget to deliver these activities is \$1.1 million.



Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2023 to 30 June 2024 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000 FINANCIAL YEAR ENDING 30 JUNE	ANNUAL PLAN 2022/2023	ANNUAL PLAN 2023/2024
Sources of operating funding:		
General rates, UAGCs, rates penalties	18,924	21,802
Targeted rates	1,741	1,826
Subsidies and grants for operating purposes	73	72
Fees and charges	1,438	1,370
Local authorities fuel tax, fines, infringement fees and other receipts	150	96
Total operating funding	22,326	25,166
Applications of operating funding:		
Payment to staff and suppliers	19,200	20,447
Finance costs	878	865
Internal charges and overheads applied	1,908	3,366
Other operating funding applications	0	0
Total applications of operating funding	21,986	24,678
Surplus (deficit) of operating funding	340	488
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	4,063	5,384
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	4,063	5,384
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	50	192
- to improve the level of service	554	182
- to replace existing assets	3,799	5,498
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	4,403	5,872
Surplus (deficit) of capital funding	(340)	(488)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in the Annual Budget but recognise the value it will add to the local community.

The key initiatives that the local board advocated for as part of this Annual Budget were:

INITIATIVE	DESCRIPTION
Increased Local Board decision-making:	The local board advocates for increased decision-making authority in certain areas, such as Auckland Transport projects. We propose that project delegation be shared with local boards, allowing them to have a greater say in transportation, climate change, and water quality-related decisions. This enables the board to represent and communicate local interests and preferences effectively.
Equity lens in the design of and funding allocations:	The local board emphasises the importance of incorporating an equity lens in design and decision-making processes regarding funding allocations. We advocate for considering equity factors when allocating resources, such as the distribution of funding for Climate Action Targeted Rates. The board seeks to ensure that resource allocation decisions align with the diverse needs and priorities of the local community.
Environment:	The local board supports additional investment to address climate change challenges. We advocate for increased regional funding for the restoration of local streams, which will help mitigate the impacts of climate change, sea-level rise, and extreme weather events on the coastline. This initiative aligns with the board's commitment to environmental sustainability and resilience.
Community Programmes:	The local board recognises that we are well-positioned to understand the critical needs of our individual communities. We advocate for resources and policy decisions that address these specific needs.
Infrastructure:	The local board supports adopting a new approach to community services that reduces building and asset maintenance-related expenditure. The transition to non-asset based services will, however, be challenging to some communities more than others and we advocate for finding innovative solutions and a transition plan that supports communities to move to a new way of receiving council services over an adequate period of time. The board also supports the delivery of critical social and physical infrastructure in a timely basis that supports the growth and resilience of communities with the greatest needs.
Natural disasters resilience to help vulnerable communities	<p>The Māngere-Ōtāhuhu Local Board is calling upon the Council Group and central government to collaborate and take action in enhancing storm resilience within their community. We highlight the exacerbating effects of climate change on the frequency and intensity of storms, emphasising the need for inclusive communication and resilient infrastructure. The board urges policymakers and regulatory planners to prioritise resilient infrastructure development in the community.</p> <p>The local board emphasises the importance of active involvement and empowerment of the local board and vulnerable communities in decision-making processes related to storm resilience. We believe that by addressing specific challenges and implementing equitable, locally driven solutions, we can create a future where natural disasters no longer disproportionately impact the most vulnerable members of society.</p>



Appendix B: How to contact your local board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



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For general enquiries, assistance and information, phone **09 301 0101** any time or visit **www.aucklandcouncil.govt.nz**

Local board meetings, agendas and minutes are available on the Auckland Council website: **[www.aucklandcouncil.govt](http://www.aucklandcouncil.govt.nz)** > **About council** > **Meetings and agendas**





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© 2023 Auckland Council, New Zealand
June 2023

Tahua ā-tau 2023/2024
Auckland Council Annual Budget 2023/2024
Volume 2

ISSN 2624-0300 (Print)
ISSN 2624-0319 (Online)

ISBN 978-1-99-106066-2 (Print)
ISBN 978-1-99-106067-9 (PDF)

2-volume set
ISBN 978-1-99-106068-6 (Print)
ISBN 978-1-99-106069-3 (PDF)

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