

Te Tahua Pūtea Tau 2021-2031

Te Tahua Pūtea Whakarauora

The 10-year Budget 2021-2031

Long-term Plan

Our Recovery Budget

Te Poari ā-Rohe o Whau
Whau Local Board



Volume
3
Extract

**Local Board Information
and Agreements**



Mihi

**Noho mai rā Tāmaki Makaurau,
moana waipiata,
maunga kākārīki.**

**Mai i ngā wai kaukau o ngā tūpuna,
ki ngā puke kawē i ngā reo o te tini,
i puta ai te kī mōu.**

**Tū ana he maunga,
takoto ana he raorao,
heke ana he awaawa.**

**Ko ō wahapū te ataahua,
ō tāhuna te mahora,**

te taiao e whītiki nei i a koe he taonga tuku iho.

**Tiakina kia meinga tonu ai koe
ko 'te tāone taioreore nui o te ao,
manakohia e te iwi pūmanawa'.**

**Tāmaki Mākaurau tirohia te pae tawhiti
he whakairinga tūmanako
mō ngā uri whakaheke ō āpōpō,
te toka herenga mō te hunga ka takahi ake
mā ō tomokanga,
te piriti e whakawhiti ai
tō iwi ki ngā huarahi o te ora.**

**Tāmaki Mākaurau e toro whakamua,
hīkina te mānuka.**

**Tērā te rangi me te whenua te tūtaki.
Maranga me te rā, he mahi māu me tīmata,
ka nunumi ana ki te pō,
whakatārewahia ō moemoeā ki ngā whetū.**

**Ko te oranga mutunga mōu
kei tua i te taumata moana.**

Tūwherahia ō ringa, kūmea mai ki tō uma.

**Tāmaki Makaurau
he tāone ūmanga kurupounamu koe;
tukua tō rongō kia rere i te ao.**

**Tāmaki Makaurau
who bestrides shimmering seas,
and verdant mountains.**

**From the bathing waters of our forebears,
and hills that echo with voices
that acclaim.**

**Your mountains stand lofty,
your valleys spread from them
and your streams run freely.**

**Your harbours are majestic,
your beaches widespread,
the environment that surrounds you is a legacy.
Take care of it so that you will always be known
as 'the world-class city
where talent wants to be'.**

**Tāmaki Makaurau looking to the future,
repository of our hopes
for generations to come,
anchor stone for those who venture
through your gateway,
and the bridge that connects
your citizens to life.**

**Tāmaki Makaurau moving on,
accepting all challenges.**

**Where even heaven and earth might meet.
Rise with the sun as there is work to be done
and when evening comes,
allow your dreams to glide among the stars.**

**Perpetual health and growth
is beyond the horizon of cresting waves.**

Open your arms and pull them to your embrace.

**Tāmaki Makaurau, you are a city
where valued business and enterprise thrives;
let your good name traverse the world.**

How this 10-year Budget 2021-2031 is arranged

This document is an excerpt of Volume 3 of the Auckland Council 10-year Budget 2021-2031.

The complete annual budget has three separate volumes. To find out information on a particular area of the council’s work or services, you will need to look in the appropriate volume.

Public consultation ran during February and March 2021. This involved around 61 feedback events across the Auckland region. Both written and digital feedback were also encouraged and approximately 20,000 pieces of feedback were received. For a summary of the key decisions please visit aucklandcouncil.co.nz.

This plan was then adopted by the Governing Body on 29 June 2021.

Finding your way around the volumes:

Volume 1 **Volume 1: An overview of our 10-year Budget**

Section 1: An introduction to our 10-year Budget including a brief overview of the plans, strategies and budget that form the rest of this document.

Section 2: Our prospective financial statements for 2021-2031 and other key financial information.

Section 3: Report from the Auditor General.

Section 4: Supplementary Information including contacting the council, its structure and people. Glossary of terms and key word index.



Volume 2 **Volume 2: Our detailed budgets, strategies and policies**

Section 1: Our key strategies.

Section 2: Our Activities – summary information on the services Auckland Council delivers, performance measures and budget.

Section 3: Our key policies.

Section 4: Summary of the Tūpuna Maunga Authority Operational Plan 2021-2031.

Section 5: Our Council-controlled organisations.

Section 6: Supplementary information – Glossary of terms and Key word index.



Volume 3 **Volume 3: Local Board information and agreements**

Section 1: An overview of local boards, and their expenditure for 2021-2031.

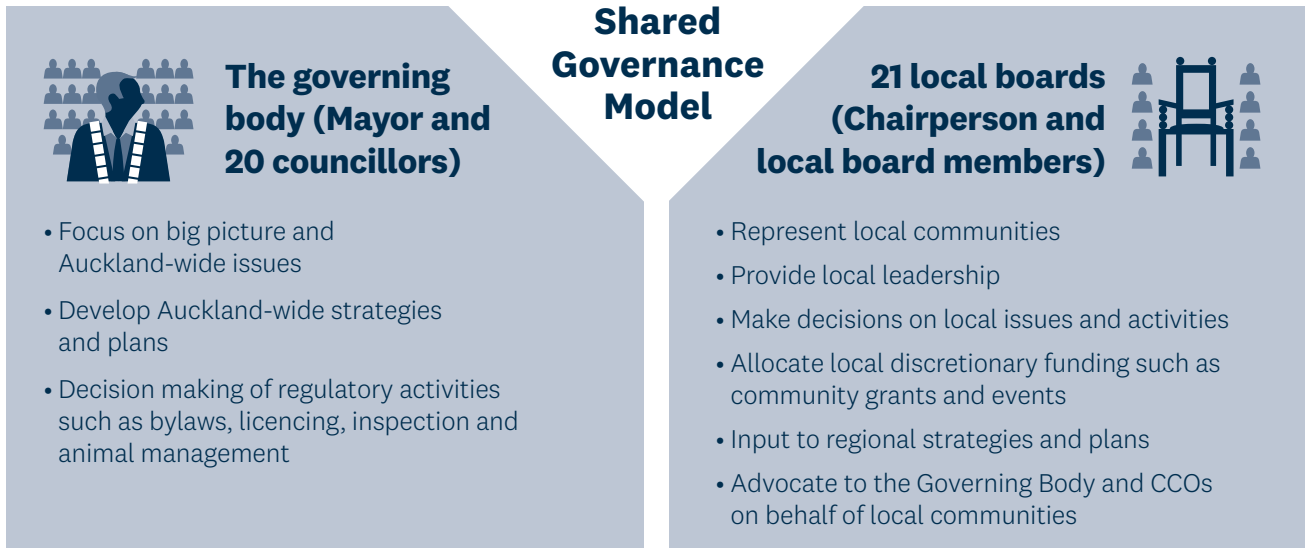
Section 2: Specific information for each of the 21 local boards, including the local board agreements.

Section 3: Supplementary information – Glossary of terms and Key word index.



Section One: Local board overview

1.1 Local board overview



Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Section 3.5 for the allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Section 3.5 for the list of delegated responsibilities to local boards.

1.2 Developing local priorities

Local board plans are strategic documents that set the direction for local boards and also inform the 10-year budget (long-term plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is developed between the Governing Body and each local board. It agrees the delivery and funding of local activities and intended levels of service for that area, for the year. The agreement takes into account local board plan priorities but must also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for activities in which they have decision-making responsibilities. They contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2021/2022 have been agreed between each local board and the Governing Body and are set out in Section 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

- Local Community Services
- Local Planning and Development
- Local Environmental Management
- Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2021/2022 financial year.

1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2021-2031 financial years are shown in following table below. The budgets for each local board are listed within the individual local board agreements in this volume.

Expenditure for all local board areas for 2021-2031 by local board

GROSS CAPITAL EXPENDITURE Financial year ending 30 June	Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	2,113	4,844	4,187	4,195	6,959	6,063	3,531	3,577	2,447	2,544	2,643
Aotea / Great Barrier	351	254	632	216	777	745	857	861	666	674	682
Devonport-Takapuna	4,923	5,650	4,731	4,873	5,087	6,709	6,442	6,489	6,315	6,426	6,541
Franklin	5,782	8,617	9,875	10,014	4,987	4,107	4,493	4,569	3,727	3,872	4,021
Henderson-Massey	7,303	13,335	11,294	14,094	8,516	5,478	5,969	6,049	10,009	15,296	5,358
Hibiscus and Bays	4,565	7,670	12,723	10,734	7,449	8,628	8,549	8,618	7,959	8,125	8,297
Howick	1,529	5,616	5,691	5,866	22,777	23,654	29,800	39,940	5,178	7,106	5,395
Kaipātiki	6,557	9,662	7,359	9,962	15,083	11,404	16,638	10,648	10,318	10,578	10,845
Māngere-Ōtāhuhu	2,864	5,329	4,618	5,602	6,802	8,768	5,872	5,922	4,899	5,012	5,127
Manurewa	1,710	4,716	2,093	9,497	3,774	4,633	5,371	5,414	4,057	4,178	4,246
Maungakiekie-Tāmaki	2,764	6,738	6,615	6,564	5,148	6,661	5,814	5,867	4,734	4,846	4,962
Ōrākei	2,116	5,177	6,479	3,860	9,080	6,860	6,555	6,601	5,747	5,851	5,959
Ōtara-Papatoetoe	7,818	5,999	6,304	7,165	6,408	7,654	7,402	7,461	6,611	6,754	6,902
Papakura	3,870	5,503	3,658	5,586	4,406	2,438	2,812	2,848	2,461	2,532	2,606
Puketāpapa	2,407	1,101	1,635	2,605	2,252	1,934	2,607	2,633	2,073	2,125	2,178
Rodney	4,346	9,437	11,659	10,155	8,946	10,720	9,525	9,613	9,524	9,720	9,923
Upper Harbour	1,179	10,683	6,044	2,953	3,536	1,478	2,013	2,051	1,313	2,043	1,452
Waiheke	1,142	2,350	2,696	2,826	2,330	2,664	2,803	2,829	2,447	2,505	2,566
Waitākere Ranges	1,112	2,905	2,961	2,114	3,899	2,833	2,822	2,842	2,535	3,235	2,631
Waitematā	5,990	12,289	6,366	6,052	5,362	6,600	6,550	6,615	6,029	6,283	6,301
Whau	2,747	10,326	19,314	18,576	3,905	5,685	24,316	17,469	28,415	37,449	9,848
	73,188	138,201	136,934	143,509	137,483	135,716	160,741	158,916	127,464	147,154	108,483

Expenditure for all local board areas for 2021-2031 by local board

GROSS OPERATING \$000 Financial year ending 30 June	Annual Plan Long-term Plan										
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
Albert-Eden	22,479	17,394	17,782	18,110	18,503	18,996	19,462	19,965	20,578	21,129	21,665
Aotea / Great Barrier	3,479	2,832	2,912	2,954	3,014	3,107	3,174	3,246	3,350	3,422	3,499
Devonport-Takapuna	16,723	15,640	15,959	16,238	16,532	16,928	17,344	17,773	18,258	18,700	19,176
Franklin	15,159	15,667	16,091	16,449	16,851	17,373	17,901	18,460	19,101	19,684	20,299
Henderson-Massey	28,359	29,524	30,258	30,912	31,632	32,501	33,407	34,355	35,469	36,557	37,708
Hibiscus and Bays	20,718	20,600	21,090	21,531	21,928	22,568	23,223	23,918	24,711	25,462	26,251
Howick	27,465	28,801	29,046	29,643	30,237	31,026	31,938	32,882	33,957	34,859	35,936
Kaipātiki	19,201	19,237	19,742	20,169	20,657	21,302	22,001	22,740	23,567	24,355	25,198
Māngere-Ōtāhuhu	19,291	17,305	17,665	17,988	18,357	18,804	19,276	19,771	20,330	20,901	21,504
Manurewa	16,246	15,910	16,257	16,974	17,331	17,771	18,232	18,715	19,307	19,866	20,457
Maungakiekie-Tāmaki	14,840	15,157	15,548	15,895	16,281	16,765	17,255	17,769	18,392	18,970	19,563
Ōrākei	13,452	14,092	14,462	14,777	15,129	15,576	16,031	16,511	17,068	17,597	18,156
Ōtara-Papatoetoe	18,739	19,130	19,539	19,899	20,320	20,848	21,398	21,966	22,682	23,367	24,093
Papakura	11,949	11,759	11,997	12,213	12,455	12,773	13,074	13,392	13,821	14,202	14,630
Puketāpapa	10,796	10,289	10,544	10,752	10,980	11,281	11,556	11,847	12,212	12,540	12,884
Rodney	19,042	17,681	18,163	18,602	19,079	19,718	20,367	21,065	21,849	22,584	23,339
Upper Harbour	13,594	13,583	13,881	14,189	14,518	14,925	15,317	15,725	16,170	16,580	17,012
Waiheke	7,294	7,662	7,846	8,007	8,187	8,419	8,645	8,883	9,158	9,407	9,670
Waitākere Ranges	9,485	9,497	9,822	9,893	10,087	10,350	10,591	10,945	11,290	11,600	11,927
Waitematā	29,157	29,155	29,826	30,482	31,171	31,978	32,800	33,672	34,697	35,699	36,752
Whau	15,084	15,310	15,749	16,197	16,904	17,602	18,388	19,231	20,113	20,973	21,873
	352,552	346,225	354,179	361,874	370,153	380,611	391,380	402,831	416,080	428,454	441,592

Budgets include inflation, interest and depreciation, and exclude corporate overheads.

Te Poari ā-Rohe
o Whau

2.21 Whau Local Board



2.21 Whau Local Board

He kōrero mai i te Heamana

Message from the Chair

As chair of the Whau Local Board, I am proud to present the 2021/2022 Local Board Agreement. This document sets out the local board's priorities and intentions for the coming year.

The previous year has been challenging for everyone and Auckland Council has experienced significant reductions in revenue. This hindered the ability of Whau Local Board to achieve some of the initiatives and projects previously identified as priorities. For example, we still aspire to investigate and design a new urban park for New Lynn but accept that this project will need to be deferred.

Our priorities reflect what you told us was important during our recent consultation with you, and what we heard last year when we engaged with our communities on our 2020 Local Board Plan, which provides the basis for our priorities for this year and the next two years. Despite financial constraints we are committed to:

- continuing our work on enhancing the environment through increased funding to the Urban Ngahere (Forest) Strategy, continuing our partnerships supporting improved water quality along the Whau River and providing open space planning to support growth and protect the environment
- refreshing our community grants programme to highlight our renewed commitment to Māori and strengthening our partnership with West Auckland Marae to support residents of the Whau
- continuing with the implementation of our Pacific and Ethnic Peoples' plans
- working with business associations around the impacts of COVID-19 and develop initiatives to support recovery
- conducting placemaking activities to regenerate town and neighbourhood centres
- expanding the Whau Arts Broker role.

The Whau Local Board remains committed to listening to our diverse communities and making progress towards ensuring the Whau is a great place to live and work.



Kay Thomas

Chair, Whau Local Board

Te Rohe ā-Poari o Whau

Whau Local Board area





We have a population of

79,365

(2018 Census).

This is an increase of

6,762

since the 2013 Census.

The Whau River is the defining feature of our area, along with the historic portage route linking the Manukau and Waitemata Harbours



One of the most diverse areas of Auckland, with a population that is

40%

European

40%

Asian

19%

Pacific peoples

10%

Māori

We are home to:



Over 80 parks



3 libraries



3 town centres



24,738 dwellings



4 Business Improvement Districts

Data sources: Statistics New Zealand Population Estimates (2018) and Population Projections (2013-base), Auckland Plan 2050: Development Strategy - Monitoring Report 2019.

Local Board Plan outcomes

The Whau Local Board Plan 2020 sets out the aspirations the local board has for the area. The outcomes in the Whau Local Board Plan are:

Whakaotinga tahi: He hapori kaha, aumangea, manaaki hoki kei reira te tuakiri ā-rohe, te kanorau, me te auahatanga e atawhaitia ana

Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured

The Whau is home to creative and caring communities who support each other. Our vision is that everyone is welcome in the Whau and every person who lives, works or plays here has a right to participation and a sense of belonging. Our arts and culture are an intrinsic part of who we are; they reflect our vibrant and diverse communities and help to bring people together.

Whakaotinga rua: Ka kōkirihiā, ka whakaarotautia ngā tūmanako Māori, ā, ka uaratia, ka whakaaturia ki ō tatou wāhi hapori te hītori me te tuakiri Māori

Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces

The Whau embraces and celebrates its Māori heritage, culture and people, and supports its Māori communities to thrive and realise their aspirations. Our iwi and hapū are engaged in our governance processes and the principles of te Tiriti o Waitangi are at the forefront of our decision-making.

Whakaotinga toru: Te whakawhanaketanga ā-tāone me ngā ratonga hapori kounga e hāngai ana ki ngā hiahia o tō tātou taupori e tipu ana, e huri haere ana

Outcome three: Quality urban development and community facilities to meet the needs of our growing and changing population

Quality housing options and world-class infrastructure to meet the needs of our growing and changing communities in the Whau. Our community centres, libraries, parks, sports fields and other facilities are outstanding and have ample capacity to meet future demands, support community groups of various sizes, and recognise diverse communities through design, art and naming. Advocacy at the regional and national levels around housing, roading and stormwater is a priority, along with quality urban design that is resilient to climate events and meaningful, early engagement with mana whenua.

Whakaotinga whā: He āheinga pai ake, whānui ake mō te hīkoi, te eke pahikara me te ikiiki tūmatanui

Outcome four: Improved and expanded opportunities for walking, cycling and public transport

Connections between our neighbourhoods, town centres, parks, open space and facilities are safe and accessible to all members of our communities. Walking and cycling infrastructure is expanded and improved. All transport initiatives in the Whau are focused on safety, multi-modal connectivity, and the reduction of carbon emissions. Transport planning takes into account increasing population density and contributes to high-quality urban design.

Whakaotinga rima: Ka tiakina tō tātou taiao, ā, ka whakahaumakotia

Outcome five: Our natural environment is protected and enhanced

Our natural environment is a precious taonga and will be at the forefront of all local board decision-making. Given the challenges associated with climate change, we support and empower local communities to uphold the principle of kaitiakitanga (guardianship) and to take local action to ensure that our coastlines, streams, waterways, flora and fauna are preserved protected, restored and regenerated. Environmental sustainability is considered in all our local decisions, and innovative ways to reduce carbon emissions are prioritised, and communities are prepared for future change.

Whakaotinga ono: He pokapū tāone taurikura, he ohaoha ā-rohe kaha, he takiwā noho e manaaki ana, e honohono ana

Outcome six: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected

Our communities, businesses and, in particular, our young people, are empowered and supported to be competitive, innovative, agile and connected. Our town centres are thriving and growing, as are our industrial precincts, and local communities have neighbourhood retail centres that they support and are proud of.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2021/2022 financial year. In addition, each local board carries out responsibilities delegated

by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

Working with Māori

Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

The Whau River and its catchment is the gateway to the west has a distinct Māori identity and heritage. The Whau provided portage for Māori waka travelling between the Manukau and the Waitematā Harbours. The Whau Local Board is committed to ensuring that this Māori history and identity is recognised, and that we prioritise Māori aspirations.

For the first time, in its new 2020 Local Board Plan, the Whau Local Board has adopted a stand-alone outcome focused on Māori heritage and aspirations (Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces). The local board is seeking to deliver on this outcome through the following objectives and initiatives.

Local Board Plan outcome #2 objectives	Examples of initiatives anticipated to be delivered under this Local Board Agreement 2021/2022
<p>The distinctive Māori heritage of the Whau area and its mana whenua is visible in key community spaces</p>	<ul style="list-style-type: none"> progressing Māori naming of parks and telling the stories of their history and significance to Māori taonga tuku iho, delivered by our three libraries, provides opportunities to learn and share stories about the heritage of Tamaki Makaurau Auckland, and to engage with Auckland’s unique Māori identity
<p>Our partnerships with mana whenua are strengthened</p>	<ul style="list-style-type: none"> the local board maintains regular engagement with Te Kawerau a Maki and other mana whenua entities with an interest in the Whau
<p>Māori principles and traditions are considered early in our major projects and planning processes</p>	<ul style="list-style-type: none"> all opportunities for the local board to give feedback in major regional and national projects and processes put Māori interests and mana whenua views at the forefront
<p>Māori people living in the Whau are empowered to realise their aspirations for their whānau and local communities</p>	<ul style="list-style-type: none"> the local board will target engagement at those communities whose voices are sometimes not heard and will make funding available to support this through a dedicated engagement fund the local board will strengthen relationships with marae across West Auckland to support residents of the Whau.

Whau Local Board Agreement 2021/2022

Priorities by activity area

Auckland Council’s 2021/2022 funding priorities for local activities which contribute to key community outcomes in the Whau Local Board area are set out below under each local activity.

Local Community Services

Local community services is a broad activity area, which includes:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$13.1 million and capital investment of \$10.3 million.

The key initiatives we have planned for 2021/2022 include:

- provide open space planning to support growth and protect the environment
- increase funding to the Urban Ngahere (Forest) Strategy
- expand the Whau Arts Broker role
- refresh our community grants programme to highlight our renewed commitment to Māori
- strengthen relationships with marae across West Auckland to support residents of the Whau
- continue with the implementation of our Pacific and Ethnic Peoples’ plans.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Whau Local Board Plan:

- Outcome one: Strong, resilient and inclusive communities where local identity, diversity and creativity are nurtured
- Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces
- Outcome three: Quality urban development and community facilities to meet the needs of our growing and changing population
- Outcome six: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities			
Percentage of Aucklanders that feel their local town centre is safe - day time	77%	68%	68%
Percentage of Aucklanders that feel their local town centre is safe - night time	39%	26%	33%
Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities			
The percentage of Empowered Communities activities that are community led	63%	63%	65%
The percentage of Empowered Communities activities that build capacity and capability to assist local communities to achieve their goals	73%	88%	80%

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often¹			
The percentage of park visitors who are satisfied with the overall quality of sportsfields	81%	67%	75%
The percentage of users who are satisfied with the overall quality of local parks	72%	70%	70%
The percentage of residents who visited a local park in the last 12 months	86%	77%	80%
We showcase Auckland's Māori identity and vibrant Māori culture			
The percentage of local programmes, grants and activities that respond to Māori aspirations	28%	33%	35%
We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life¹			
The number of internet sessions at libraries (unique sessions over public computing or public WIFI networks)	312,039	400,000	260,000
The percentage of local community services, programmes and facilities that are community led	New measure	New measure	Set Baseline ²
The percentage of arts, and culture programmes, grants and activities that are community led	100%	85%	85%
The percentage of art facilities, community centres and hire venues network that is community led	67%	67%	67%
The number of participants for local community services, programmes, and facilities	New measure	New measure	Set Baseline ²
The number of attendees at council-led community events	600	2,000	0 ³
The number of participants in activities at art facilities, community centres and hire venues	282,625	380,000	383,800
The number of visits to library facilities	512,050	650,000	480,000
The percentage of customers satisfied with quality of local community services, programmes, and facilities	New measure	New measure	Set Baseline ²
The percentage of attendees satisfied with a nominated local community event	0% ⁴	75%	75%
Percentage of customers satisfied with the quality of library service delivery	95%	85%	80%

¹ Some level of service statements have been combined to reflect the council's move toward new and integrated ways of delivering services. All levels of service and performance measures from previous years are included. There is no intended change to the level of service provided to the community.

² Baselines and targets for these performance measures will be developed during the next few years.

³ The local board will not be funding a council-led community event this year as the local board felt the funds would be more appropriately allocated to other community initiatives that will result in more consistent, ongoing community outcomes.

⁴ No event was held.

Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$930,000.

The key initiatives we have planned for 2021/2022 include:

- work with business associations around the impacts of COVID-19 and support them to identify and access opportunities to support recovery
- conduct placemaking activities to regenerate town and neighbourhood centres
- continue to support local built heritage initiatives through our community response fund
- deliver a pop-up business school in the Whau Local Board area
- contribute to the Young Enterprise scheme.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome in the Whau Local Board Plan:

- Outcome six: Thriving town centres a strong local economy and neighbourhoods that are supportive and connected.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We help attract investment, businesses and a skilled workforce to Auckland			
The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$191,000.

The key initiatives we have planned for 2021/2022 include:

- continue our partnerships supporting improved water quality along the Whau River
- continue to fund the award-winning EcoMatters Bike Hub, and the EcoMatters community Nursery
- initiate investment in the Oakley Creek pest plan control buffer project
- increase funding to the Whau Wildlink to support small local environmental projects and groups
- fund the Whau Industrial Pollution Prevention Programme for delivery of a one-off programme to the Kelston area.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Whau Local Board Plan:

- Outcome two: Māori aspirations are advanced and prioritised, and Māori history and identity are valued and reflected in our community spaces
- Outcome four: Improved and expanded opportunities for walking, cycling and public transport
- Outcome five: Our natural environment is protected and enhanced.

Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in blue below.

Performance measure	Actual 2019/20	Annual Plan Target 2020/21	Long-term Plan Target 2021/22
We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change¹			
The percentage of local low carbon or sustainability projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	70%
The percentage of local water quality or natural environment improvement projects that have successfully contributed towards local board plan outcomes ²	N/A	New measure	80%

¹ The level of service statement has been amended to include the growing focus on addressing climate change. There is no intended change to the level of service provided to the community.

² New local environmental services performance measures have been introduced to track the delivery performance of local projects that contribute towards specific environmental outcomes in the local board plans.

Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2021-2031 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no changes to the measures or targets for 2021/2022.

Our annual operating budget to deliver these activities is \$1.0 million.

Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2021 to 30 June 2022 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000 Financial year ending 30 June	Annual Plan 2020/21	Long-term Plan 2021/22
Sources of operating funding:		
General rates, UAGCs, rates penalties	15,413	16,263
Targeted rates	828	870
Subsidies and grants for operating purposes	14	26
Fees and charges	189	247
Local authorities fuel tax, fines, infringement fees and other receipts	85	90
Total operating funding	16,529	17,496
Applications of operating funding:		
Payment to staff and suppliers	12,738	12,934
Finance costs	2,241	2,214
Internal charges and overheads applied	1,471	2,190
Other operating funding applications	0	0
Total applications of operating funding	16,450	17,338
Surplus (deficit) of operating funding	79	158
Sources of capital funding:		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	2,668	10,168
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
Total sources of capital funding	2,668	10,168
Application of capital funding:		
Capital expenditure:		
- to meet additional demand	0	8,537
- to improve the level of service	1,044	364
- to replace existing assets	1,313	1,426
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
Total applications of capital funding	2,747	10,326
Surplus (deficit) of capital funding	(79)	(158)
Funding balance	0	0

Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Advocating to
Provide site identification and delivery of the Whau aquatic and recreation facility	Governing Body
Increase regional resourcing to support the Urban Ngahere (Forest) Strategy, other ways to increase urban tree cover and advocating to central government to strengthen tree protection rules	Governing Body
Support the Unlock Avondale Programme and deliver the Avondale multipurpose community facility	Governing Body, Eke Panuku Development Auckland
Develop a new multi-storey park-and-ride facility in New Lynn to realise the recommendations of the New Lynn Urban Plan, and noting the previously identified and increasingly urgent issues with parking capacity around the New Lynn town centre – Auckland’s only transport-oriented development	Auckland Transport, Eke Panuku Development Auckland
Advocate for additional resourcing to implement the remaining parts of Te Whau Pathway, noting that the majority of funding from the government’s “shovel ready” initiative will be allocated to sections in the Henderson-Massey Local Board area	Governing Body, Auckland Transport

Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



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Fositua Aмоса (Deputy Chair)

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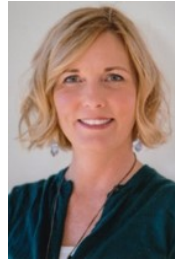
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The local board can be contacted at the address below

Whau Local Board office:

31 Totara Avenue, New Lynn 0600

For general enquiries, assistance and information, phone 09 301 0101 any time or visit aucklandcouncil.govt.nz

Local board meetings, agendas and minutes are available on the Auckland Council website: aucklandcouncil.govt.nz > About council > Meetings and agendas



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Te tahua pūtea tau 2021-2031. Te tahua pūtea whakarauora. The 10-year budget 2021-2031. Long-term plan. Our recovery budget. Volume 3: Local board information and agreements