

---

Joint Engagement Plan 2021-2022 between

**Aotea / Great Barrier Local Board**

and

Auckland Council's substantive Council-Controlled Organisations:

**Auckland Transport, Auckland Unlimited, and Eke Panuku Development Auckland**

*This Engagement Plan records the commitment to work together to ensure the best outcomes for Auckland and the communities of Aotea / Great Barrier Local Board.*

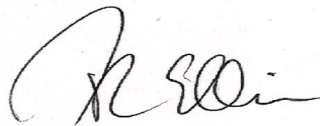
*This document sits alongside the local board work programme and may include some items that also sit within the local board's decision-making and work programme.*

*This document may be subject to change during the year. Changes should be discussed with Local Board Services staff in the first instance and will be formalised in a business report each quarter.*

**Signed by:**

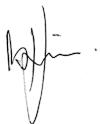


Izzy Fordham  
Chair, Aotea / Great Barrier Local Board



Shane Ellison  
Chief Executive, Auckland Transport

On behalf of Aotea / Great Barrier Local Board as authorised by resolution  
GBI/2021/101



Nick Hill  
Chief Executive, Auckland Unlimited



David Rankin  
Chief Executive, Eke Panuku Development  
Auckland

## Document history

| Version | Date           | Updated by  | Update details  |
|---------|----------------|-------------|---|
| 1.0     | 24 August 2021 | Kat Ashmead | Version as adopted at business meeting. Please leave track changes on until the next business report. |
|         |                |             |   |
|         |                |             |   |
|         |                |             |   |
|         |                |             |   |
|         |                |             |   |
|         |                |             |   |
|         |                |             |   |

## Understanding and giving effect to Tāmaki Makaurau’s shared governance

The governing body and local boards share the decision-making responsibilities for Auckland Council. The governing body focuses on the big picture and region-wide strategic decisions, while local boards represent their local communities, provide local leadership, and make decisions on local issues, activities and facilities.

### CCO Responsibilities

Council-controlled organisations (CCOs) derive their powers from Auckland Council or directly from legislation in the case of Auckland Transport and Watercare. They carry out operational activities in areas important to local communities and businesses and so must work effectively with local boards within their areas.

CCOs will:

- proactively build and maintain good relationships with local boards
- work collaboratively with the Aotea / Great Barrier Local Board, other CCOs and council departments to ensure opportunities for good community outcomes are identified and maximised within the local board area
- operate in a manner that acknowledges the statutory role that local boards have in identifying and communicating the interests and preferences of their communities, and the key decision-making roles for local boards that are defined in council’s allocation policy. In particular, local boards’ leadership role in place-making and place-shaping activities
- communicate regularly with the local board on major issues, projects and activities
- assess potential public interest and, where possible, ensure local board members are briefed before an issue is discussed in a public forum (see No Surprises Protocols<sup>1</sup>)
- engage with the local board early and in a way that allows it to influence projects and decisions; particularly those that may impinge on the local board’s governance role, are likely to have a significant and/or visible local impact or require community consultation
- engage with the local board ahead of public consultation and ensure adequate timing for the local board to consider their communities’ views and preferences and provide overall feedback.
- when creating their work programmes, take account of the priorities identified in the local board plan, local board agreement, and any strategies, policies, plans or legislation specific to the local board area.
- act early and collaboratively to resolve issues and queries raised by local board members
- be clear about when material is confidential and the reasons for the confidentiality
- identify a single point of contact for each local board, with sufficient authority within the CCO to be an effective liaison with the local board, who will receive and direct queries and provide the CCO’s response to the local board
- support induction activities that enable local board members to engage effectively with CCOs
- report against their local board engagement plans in their quarterly performance reports to the CCO Governance and Monitoring Committee
- commit adequate resources for local board engagement.

---

<sup>1</sup> [Council Controlled Organisation Oversight Committee Agenda – Tuesday, 22 June 2021](#)

## Local board commitments

The Aotea / Great Barrier Local Board will:

- proactively build and maintain good relationships with CCO staff
- advise CCOs of issues or projects of significance to the local board in its area
- involve CCOs in the development of the local board plan, so that CCOs can provide relevant advice and assist in the identification of priorities and deliverability assessments
- direct questions about a CCO's activities to either the Local Area Manager or to the CCO's elected member liaison, so queries are tracked, and consistent responses can be given
- advise CCOs if they are planning to speak to the media on a CCO-related matter (see No Surprises Protocols)
- respect commercially sensitive and confidential information
- allow for flexibility in terms of engagement, recognising differing levels of interest and local relevance across the Auckland region with each of the CCOs
- Recognise that CCOs are accountable to the community through the Governing Body. CCOs will endeavour to collaborate with local boards within the mandate and direction given to them by the Governing Body.
- In the event that there is a dispute over the implementation of this plan which cannot be satisfactorily resolved between the local board and the CCO, the local board has the option to provide input at the CCO Oversight Committee, when the CCO's quarterly report is being reviewed.

## Aotea / Great Barrier Local Board Plan outcomes

| Local board outcome   | Local board objective   |
|---|---|
| Ko te tino hia ki a manawaroa to tatou motu / Our island is resilient | Mana whenua will prosper  |
|   | Our community is resilient to the impacts of climate change     |
|   | We have marine protection and conservation around our coastline |
|   | Preservation of our island identity                             |
|   | Our community groups are resilient                              |
|   | Our local economy is strong, stable and sustainable             |
|   | We have sustainable tourism                                     |
|   | Our environment is protected and enhanced                       |
|   | We reduce, reuse and recycle to achieve zero waste              |
|   | Our Dark Sky Sanctuary is protected and maintained              |
|   | We have safe roads and walkways                                 |
|   | Smarter housing opportunities will be explored                  |
| Our island infrastructure is future-proofed                           |   |

## Strategies, policies, plans or legislation specific to Aotea / Great Barrier Local Board area

| Strategy, policy, plan or legislation              | Notes |
|--|-------|
| Aotea / Great Barrier Local Board Plan 2020        |       |
| Aotea / Great Barrier Island Ecology Vision        |       |
| Great Barrier Island Visitor Strategy              |       |
| Aotea / Great Barrier Life-long Learning Strategy  |       |
| Hauraki Gulf Islands District Plan                 |       |
| Ngati Rehua Ngatiwai ki Aotea Strategic Plan       |       |
| Ngati Rehua Ngatiwai ki Aotea Hapu Management Plan |       |

## CCO single point of contact

| Auckland Transport                                      | Auckland Unlimited                              | Eke Panuku Development Auckland                 | Watercare  |
|---|---|---|--|
| Emma Petrenas<br>Elected Member<br>Relationship Partner | Holly Franklin<br>External Relations<br>Advisor | Sven Mol<br>Senior Corporate<br>Affairs Advisor | Brent Evans<br>Manager Local Board<br>and Stakeholder<br>Liaison |

## Aotea / Great Barrier Local Board

| Role                     | Name                                      |
|--------------------------|---|
| Local Board Chair        | Izzy Fordham                              |
| Local Board Deputy Chair | Luke Coles                                |
| Local Board Members      | Patrick O'Shea, Susan Daly, Valmaine Toki |

## Aotea / Great Barrier Local Board - staff

| Role                         | Name            |
|------------------------------|-----------------|
| Local Area Manager           | Glenn Boyd      |
| Senior Advisor               | Jacqui Fyers    |
| Democracy Advisor            | Guia Nonoy      |
| PA / Office Manager          | Anna Davis      |
| Strategic Broker             | Kathy Cumming   |
| Lead Financial Advisor       | Audrey Gan      |
| Local Communications Advisor | Dee Sims        |
| Service Centre Manager       | Cushla Buchanan |

## Aotea / Great Barrier Local Board leads and delegations

Please outline here how delegations have been organised within the local board, for example a delegation has been made to x person regarding x topic, this board member has the delegation to make decisions in x circumstances.

| Name and role           | Description   |
|-------------------------|---|
| Chair Izzy Fordham      | Liquor licences board delegate  |
| Deputy chair Luke Coles | Waste advisory board representative<br>Destination Great Barrier Island board representative<br>Events board delegate<br>Hauraki Gulf Forum board representative - alternate<br>Landowner consents for filming board delegate - alternate |
| Member Sue Daly         | Landowner consents (excluding landowner consents for filming) board delegate<br>Destination Great Barrier Island board representative - alternate   |
| Member Patrick O'Shea   | Resource consent board delegate<br>Landowner consents (excluding landowner consents for filming) board delegate - alternate   |
| Member Valmaine Toki    | Hauraki Gulf Forum board representative<br>Landowner consents for filming board delegate  |

## Engagement approach with local board

|                | Commitment   |
|----------------|--|
| 1. Inform      | We will keep you informed.   |
| 2. Consult     | We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how your input influenced the decision. We will seek your feedback on drafts and proposals. |
| 3. Involve     | We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how your input influenced the decision.            |
| 4. Collaborate | We will work together with you to formulate solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.   |
| 5. Empower     | We will implement what you decide.   |

## Extent of community engagement

|   | Description  |
|---|--|
| <b>A. Refer to local board plan outcomes and objectives</b> | The local board represents the views of the community, with reference to the local board plan and its outcomes and objectives. |
| <b>B. Impacted stakeholder consultation</b>                 | In addition to local board views, the view of impacted stakeholders are sought.  |
| <b>C. Community engagement</b>                              | The views of the community are sought and brought to the local board ahead of the local board providing its view.              |

## Auckland Transport Work Programme

Please note that these projects may not all occur within the next financial year

| Project/event/business area                | Local Board decision?<br>Yes/No | Engagement approach with local board (1-5) | Extent of community engagement (A-C) | Interdependencies with other CCO, council or central government projects | Notes   |
|--|---------------------------------|--|--------------------------------------|--|---|
| Fish Passage Under Roads (LBTCF)           | Yes                             | 4.Collaborate                              | B. Impacted stakeholder consultation | <i>In collaboration with Healthy Waters</i>                              |   |
| Claris Traffic Calmers (LBTCF)             | Yes                             | 4.Collaborate                              | B. Impacted stakeholder consultation |  |   |
| Public Transport investigation             | Yes                             | 4.Collaborate                              | B. Impacted stakeholder consultation |  |   |
| Review – Claris Airport Operations         | No                              | 4.Collaborate                              | B. Impacted stakeholder consultation |  |   |
| Road Corridor Renewals Programme           | No                              | 3. Involve                                 | B. Impacted stakeholder consultation |  | <i>This programme includes aspects of coastal erosion, Unsealed Road Improvement Framework and maintenance schedule</i> |
| Community Transport Programmes             | No                              | 1.Inform                                   | C. Community Engagement              |  |   |
| Motairehe Marae Turnout (Capital Projects) | No                              | 1.Inform                                   | B. Impacted stakeholder consultation |  |   |
| Okiwi airfield                             | No                              | 1.Inform                                   | B. Impacted stakeholder consultation |  |   |

## Auckland Unlimited Work Programme

| Project/event/business area   | Local Board decision?<br>Yes/No | Engagement approach with local board (1-5) | Extent of community engagement (A-C) | Interdependencies with other CCO, council or central government projects                     | Notes   |
|---|---------------------------------|--|--------------------------------------|--|---|
| Landowner Approval - Screen production and Major Events   | Yes                             | 5. Empower                                 | B. Impacted stakeholder consultation |  | Auckland Unlimited is required to advise delegated local board members of any screen activity or major events activity taking place on local parks and reserves, seek feedback from the delegated member, and provide the opportunity to revoke the delegation to approve these events that sits with Community Facilities. |
| Destination Management Plan   | No                              | 4.Collaborate                              | C. Community Engagement              | Shared decision making with local Iwi  | Local board to endorse the scope and final plan   |
| Regional Business Partner programme delivery  | No                              | 1.Inform                                   | Business community                   | MBIE, NZTE and Callaghan Innovation business support programmes and private sector providers | Co funding for R&D and business capability growth   |
| Auckland Unlimited venues (Auckland Live, Zoo, Maritime Museum, Stadiums, Auckland Art Gallery) | No                              | 1.Inform                                   |                                      |  | We will keep the board informed, of events, opportunities and changes relevant to your residents.   |
| 2023 The Ocean Race   | No                              | 1.Inform                                   |                                      |  | February  |



## Eke Panuku Development Auckland Work Programme / Property portfolio

Please note that these projects may not all occur within the next financial year

| Project/event/business area | Local Board decision?<br>Yes/No | Engagement approach with local board<br>(1-5) | Extent of community engagement<br>(A-C)  | Interdependencies with other CCO, council or central government projects   | Notes  |
|-----------------------------|---------------------------------|---|--|--|--|
| Portfolio Review            | No                              | 2. Consult                                    | On behalf of Auckland Council, Eke Panuku undertakes the property review process for properties that have been identified as potentially no longer required for a council service use. Consultation with all council departments and CCOs is undertaken as part of this review process. Public consultation is only required if the proposed disposal of a property meets the thresholds outlined in council's Significance and Engagement Policy or if there is a statutory requirement to consult. | The property review process involves consultation with all council departments and CCOs. Eke Panuku also has ongoing relationships with key Crown agencies regarding development opportunities and future land requirements. |  |
| Blackwell's Quarry          | No                              | 2. Consult                                    | A. Refer to local board plan outcomes and objectives   | Auckland Transport is a key stakeholder as a main customer to the quarry.  | Quarry Operating Agreement with Fulton Hogan has recently been extended to December 2022   |
| Downtown projects           | No                              | 1. Inform                                     | As required.   | Depending on project.  | These areas are key gateways for Aotea Great Barrier residents and visitors, in particular the Sealink ferry terminal connection for freight and passengers to the island. |

## Watercare Work Programme

Watercare does not currently have any infrastructure or involvement on Great Barrier Island

| Project/event/business area | Local Board decision?<br>Yes/No | Engagement approach with local board<br>(1-5) | Extent of community engagement<br>(A-C) | Interdependencies with other CCO, council or central government projects | Notes |
|-----------------------------|---------------------------------|---|---|--|-------|
|                             |                                 |   |   |  |       |