

Kaipātiki Local Board Workshop Programme

Date of Workshop: Wednesday 28 February 2024
Time: 10.00am
Venue: Boardroom, 90 Bentley Ave, Glenfield

Time	Workshop Item	Presenter	Governance role	Proposed Outcome(s)
10.00 – 11.00am	Customer and Community Services – Active Communities	<p>Angela Gray Centre Manager – Glenfield Pool and Leisure Centre, Active Communities</p> <p>Karla Trotter Centre Manager – Birkenhead Pool and Leisure Centre, Active Communities</p> <p>Edwin Ng Senior Centre Manager, Active Communities</p> <p>Samantha Sinton Leisure Network Services Manager, Active Communities</p>	<ul style="list-style-type: none"> Keeping informed 	<ul style="list-style-type: none"> Receive update
11.00 – 11.10am	Break			

11.10am – 12.10pm	Eke Panuku Development <ul style="list-style-type: none"> Northcote update 	<p>Kate Cumberpatch Priority Location Director, Eke Panuku Development</p> <p>Anu Moses Stakeholder Relationship Manager, Kāinga Ora</p>	<ul style="list-style-type: none"> Keeping informed 	<ul style="list-style-type: none"> Receive update
12.10 – 1.00pm	Lunch			
1.00 – 2.00pm	Reorganisation and Representation Review	<p>Rose Leonard Manager Governance Services, Governance Services</p> <p>Liam Davies Graduate, Governance Services</p> <p>Libby Orr Senior Policy Project Manager, Governance Services</p>	<ul style="list-style-type: none"> Setting direction 	<ul style="list-style-type: none"> Define board position and feedback
2.00 – 2.30pm	Break			
2.30 – 3.30pm	Parks and Community Facilities – held online via MS Teams <ul style="list-style-type: none"> Birkdale Road Community Facilities 	<p>Sarah Jones Manager Area Operations, Parks and Community Facilities</p> <p>Judy Waugh Work Programme Lead, Parks and Community Facilities</p>	<ul style="list-style-type: none"> Setting direction 	<ul style="list-style-type: none"> Define board position and feedback

Next workshop: Wednesday 6 March 2024

6-Mar-24	9.15am	9.50am	Members only time
	10.00am	12.00pm	Customer and Community Services - Parks and Community Facilities <ul style="list-style-type: none">• Sports stuff and Ventia• Shepherds Park Marae
	12.00pm	12.45pm	Lunch
	12.45pm	2.00pm	Auckland Transport <ul style="list-style-type: none">• AT workshop update on Kokiri (Engagement with the Local Board)
	2.00pm	2.30pm	Break
	2.30pm	3.30pm	Infrastructure and Environmental Services - online session via MS Teams
	3.30pm	4.30pm	Parks and Community Facilities work programme discussion - online session via MS Teams

Role of Workshop:

- (a) Workshops do not have decision-making authority.
- (b) Workshops are used to canvass issues, prepare local board members for upcoming decisions and to enable discussion between elected members and staff.
- (c) Workshops are open to the public however, decisions will be made at a formal, public local board business meeting.
- (d) Members are respectfully reminded of their Code of Conduct obligations with respect to conflicts of interest and confidentiality.
- (e) Workshops for groups of local boards can be held giving local boards the chance to work together on common interests or topics.

Active Communities Pools & Leisure

Kaipātiki Local Board

28 February 2024



Get Active your Way

Our Vision

An Auckland where all communities are active and well.

Our Principles

Whenuatanga-ā-tahi

Building engaged, happy teams with enduring relationships and strong connections.

Manaakitanga

Acknowledging the mana of all people, cultures and communities.

Puāwaitanga

Creating a positive environment where people thrive.

Our Key Focus Areas

Developing our capability and ways of working

We are building a strong, capable and resilient workforce.

Being the best versions of ourselves.

Equity of access and participation

We are creating opportunities for communities who need more support to be active.

Making sure everyone who wants to participate, can.

Leadership and development

We are improving our sustainability and maximising the value and impact of our services in our community.

Leading a vibrant, valuable and enduring business with

Te Pou Arahi

Our Māori outcomes, diversity and inclusion plan ensures our places and spaces are welcoming with equal access for all communities.



Sam Sinton

Leisure Network Services Manager

Garth Dawson

Principal Pools & Leisure Specialist

Edwin Ng

Senior Centre Manager (North)

Angela Gray

Centre Manager

Glenfield Pool & Leisure Centre

Karla Trotter

Centre Manager

Birkenhead Pool & Leisure Centre



Glenfield Pool & Leisure Centre (including Active Zone)

Participation (FY24 Nov-Jan)

All visits
146,667

Pool visits
60,719 (U16 4064)
Swim lessons
5304 (81%)

Fitness visits
75,498
Group Fitness
24,589

Recreation visits
9410 (Active Zone)

+5.6%

Participation (FY23 Nov-Jan)

All visits
138,848

Pool visits
49,996 (U16 3800)
Swim lessons
4741 (81%)

Fitness visits
77,847
Group Fitness
22,021

Recreation visits
11,504 (Active Zone)

Membership - FY24 (YTD)

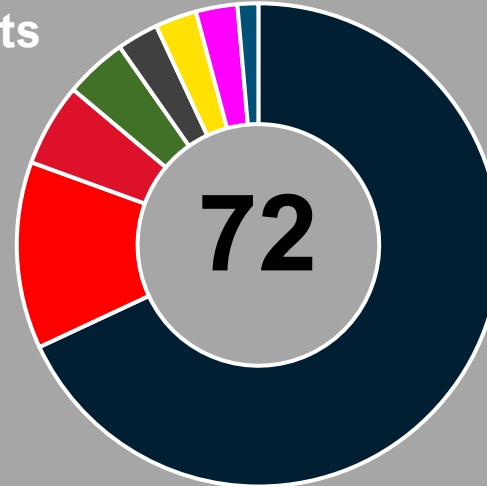
Active members: 3920

-0.6%

Membership - FY23 (YTD)

Active members: 3947

HSW Incidents



- Security (49)
- Violence and Aggression (9)
- Slips, trips and falls (4)
- Bullying/harassment (3)
- Being in, on or near water (2)
- Contact with/collision with an object (2)
- Disease (2)
- Hazardous substances (1)

Customer experience (member survey)

Customer Satisfaction: **82%**
NPS Score: **26.7**

Network average:

82%
29.4



Glenfield Pool & Leisure Centre (including Active Zone)

Financial performance (January 2024)

OPEX DIRECT REVENUE

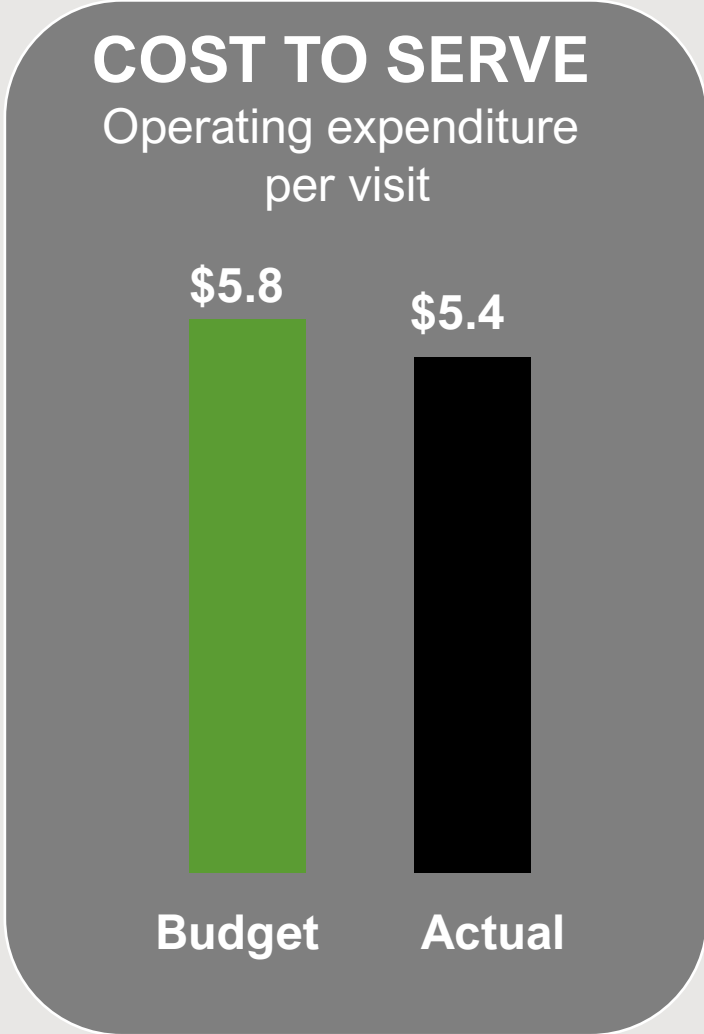
(\$2.38M) ✓

Goal: (\$2.2M) (7.2%)

OPEX DIRECT EXPENDITURE

(\$1.99M) ✓

Goal: (\$2.02M) (+1.5%)



NET DIRECT REVENUE

(\$0.38M) ✓

Goal: (\$0.19M) (+97.74%)

NET DIRECT OPEX FORECAST

(\$0.6M) !

Goal: (\$0.6M) (-0%)



Glenfield Pool & Leisure Centre (including Active Zone)

Service highlights and risks

Service highlights

- Hydro slides operating over summer.
- Day time cleaners commencing
- Roof repairs/replacement (both GPLC and AZ)
- Group Fitness mash ups for pride month, Valentine's classes, mental health awareness.
- Poolsafe 2024
- Very successful Energy Power programme, designed by our TL Fitness and fitness consultants.
- LTS continually operating at over 80% capacity full.

Service risks

- Continual sauna and steam issues. This will reduce customer satisfaction.
- Demand of cardio equipment due to increased usage in the gym.
- AZ being closed for 3-4 months for refurbishment.



Birkenhead Pool & Leisure Centre

Participation (FY24 Nov-Jan)

All visits
23,555

Pool visits

13,624 (6,480 under 16)

Swim lessons
1,797

Fitness visits

2,892

Group Fitness

29% (Recently introduced)

Recreation visits

3,420

+21.73%

Participation (FY23 Nov-Jan)

All visits
19,350

Pool visits

9,593

Swim lessons
1,418

Fitness visits

2,344

Group Fitness

N/A

Recreation visits

5,036

(due to bookings after covid being moved to this period)

Membership - FY24 (YTD)

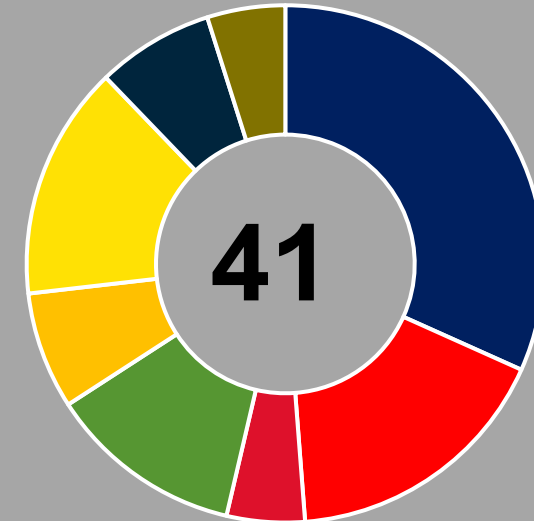
Active members: 305

+1.6%

Membership - FY23 (YTD)

Active members: 310

HSW Incidents



Security (13)

Violence and Aggression (7)

Slips, trips and falls (2)

Other

Contact with/collision with an object (3)

Fall from height or falling object (6)

Sharp objects (3)

Customer experience (member survey)

Customer Satisfaction: 85%

NPS Score: 29.6

Network average:

82%
29.4



Birkenhead Pool & Leisure Centre

Financial performance (January 2024)

**OPEX DIRECT
REVENUE**

(\$0.41m)!

Goal: (\$0.47M) (-12.69%)

**OPEX DIRECT
EXPENDITURE**

\$0.84M!

Goal: \$0.6M (-40.7%)

**NET DIRECT
REVENUE**

\$0.43M!

Goal: \$0.12M (243.03%)

**NET DIRECT
OPEX FORECAST**

\$0.18M!

Goal: \$0.17M (02.5%)

COST TO SERVE

Operating expenditure
per visit

\$8.1

Budget

\$11.9

Actual



Birkenhead Pool & Leisure Centre

Service highlights and risks

Service highlights

- Aqua Pepi water based playgroup
- Aqua Run Inflatable course in summer
- Swim School intensive programme over summer
- Climbing classes for kids and youth
- Rainbow Rock Climbing every Friday for pride month to celebrate and promote diversity
- EOTC programmes booked out over summer
- Group fitness classes introduced
- School Swimming Sports booked out
- Fully booked holiday programme

Service risks

- High ropes re-certification process
- Learn to Swim pool room circulation/high temperatures
- Full site shutdown from 26 February to 24 of March, reducing services across all functions for maintenance and renovations
- Potential one week shutdown extension in Aquatics area.



Pātai



Northcote update

February 2024

Agenda

1. Kāinga Ora update
2. Te Ara Awataha
3. Eke Panuku update

Community Engagement and Partnerships

- Customer Palema Vanilla led end of year celebration for her community group Mo'ui Feinga Kihe Lelei “Strive for the Best” which was started 11 years ago. Members of the Kāinga Ora Team attended as key guests in support of this group and their members achievements.
- **Connecting Northcote**
- Welcome information for our customers - Content has been created that includes information about Ngāhuripoke, the communal rooms, community development, Connecting Northcote, the wider Northcote Development and maps relating to Te Ara Awataha and local amenities. Reflecting ideas gathered at the stakeholders' workshop.
- Engagement with local resident – relating to reducing plastics to landfill by making bags and minimising loneliness whilst connecting with each other
- Supported Northcote Diwali Festival 2023
- Engagement with Te Kamaka Trust Board and Pest Free Kaipatiki on a new community beautification project.



Community Engagement and Partnerships

- Our contract with Kaipātiki Projects has commenced and will take us through to March 2025.
 - Work with the wider community and Kāinga Ora customers to raise awareness of and bring to life Te Ara Awataha.
 - Assisting with activating the communal spaces in our complexes and being a connector for sustainable living and regeneration.
 - Connecting and supporting school and community gardens, food security initiatives.
 - Activations / events encouraging walking and cycling
 - Storytelling / community awareness around mauri indicators.



Northcote Neighbourhood Progress

Over 1000 new homes finished by the end of 2024

- **142** new public homes across three apartment developments will be finished over the next month:
 - Greenslade Crescent (88 homes)
 - Whakamua Parade and Fraser St (combined 54 homes)
- Construction of **560** homes is in progress, with **259** of those being public homes.
- Construction has not yet commenced for five superlot sites, which are currently vacant and secured with gates and deer fencing.
- Civil land development works are now complete and LEAD Alliance have de-mobilised from Northcote. The focus is now on compliance documentation and snags.



Te Ara Awataha

Te Ara Awataha Ngutu Kōtare – school's edge

- All physical works were complete mid 2023.
- CCC on structures requiring building consent was achieved this month.
- LEAD Alliance are working to finalise as-builts and compliance documentation for EACC.

Te Ara Awataha has a 2-year maintenance period specified in the EPA. This will be carried out by Kāinga Ora contracts.

- The hot humid weather has resulted in excessive weeds. We are working to resolve this:
 - We have extended Ama contract to provide a 6-week clean-up to the Greenway, previously it was an 'as required' basis and spray-based control.
 - We have extended Kaipātiki Project contract to provide instruction and monitoring to Greenway weeding works.
 - KO working bee late January removing around 10 cubic metres of pest weed.

Te Kāwai – Cadness Loop Reserve

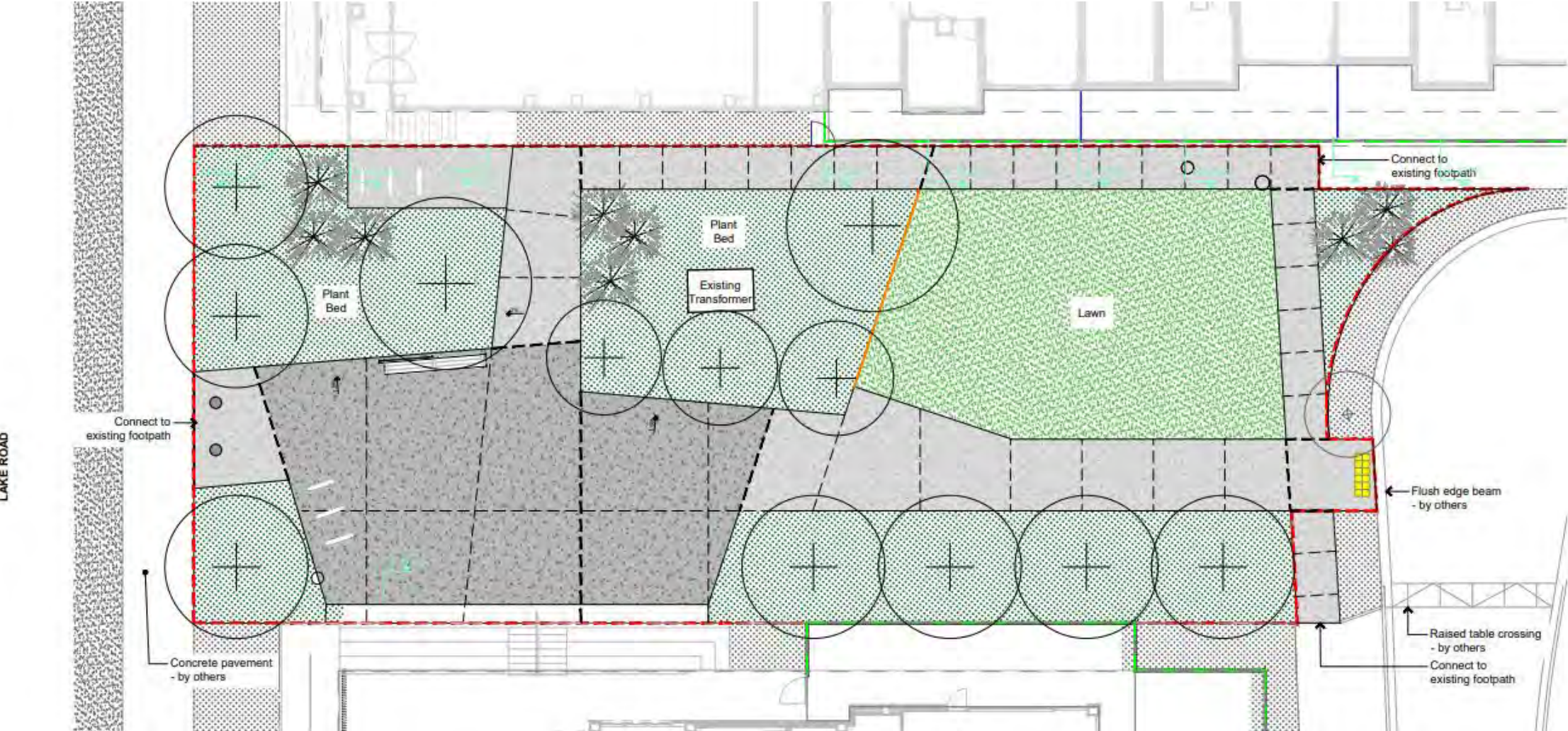
- Physical works were complete 2023 and remaining snags for compliance were resolved over the last few months.
- As BUILTS are pending from LEAD Alliance.
- Water fountain is damaged, LEAD Alliance are planning repair once the water meter is installed.

Te Kaitaka/Greenslade Reserve and Kukari – Richardson Park

- Works complete. Operation and maintenance with Auckland Council.

Lake Rd Shared Pedestrian Accessway

- Concept design updated. Detailed design underway.
- Construction mid-late 2024, depending on access.





Awataha Community Event – Sat 4 May

- Following the success of last year's Greenway Celebration event in April, this is looking to take place again this year.
- The May date has been chosen to work around the schools (Easter, school camp, school holidays and Anzac Day)
- Working with local community organisations and the schools and kindy to be involved in the event



Te Ara Awataha

- The new signs will be installed soon – April to June. Eke Panuku is currently engaging a supplier to install.
- Celebratory BBQ on 14 February was a big success and provided an opportunity for further promotion of Te Ara Awataha on social media



Papa ki Awataha / Jessie Tonar Scout Reserve

- Construction works nearly completed
- Expect to open the reserve to the public in March
- Blessing date to be set
- Low key opening to be organised by contractor, with our support around mid-March
- Kaipatiki Project will be back on site from March to look after tree maintenance and finish planting works



Community hub and Puāwai (Cadness Reserve) update

- Local Board approved the brief in October 2023
- Final design brief document being provided by consultant team
- Concept design being developed (with input from stakeholders) for the building and open space
- Multiple meetings/workshops held with stakeholders (MW, Council's asset owner team, community stakeholders, building service providers - library, NorthArt, H&M, CAB and Plunket)



Community hub and Puāwai (Cadness Reserve) update

Prior engagement

- October 2023 – LB business meeting and approval of project design brief
- November 2023- Hui with MW subcommittee to discuss about Take Māori Take Hono tool and how it should be applied to the project
- December 2023 - Meetings with Hearts and Minds, Library, NorthArt and CAB about their specific needs in the new community space
- October 2023 to February 2023: Meetings with council teams and discussion about design, consenting strategy, concept plan review and building operational matters

Recent engagement

- 13 February 2024 – Involvement of wider community organisations, and those involved in Te Ara Awataha Reference Group, to inform them about this project
- 19 February 2024: MW forum hui - concept design presented to the forum for feedback

Community hub and Puāwai (Cadness Reserve) update

Next steps

- **March-April 2024**
Preliminary design completed. Workshops with service providers, Mana Whenua, TAG and local board during this time
- **May 2024**
Present the final preliminary design to local board for approval
- **June-December 2024**
Commence develop design and prepare consent documents



Te Ara Awataha Placemaking

- Monthly restoration activity days led by Kaipātiki Project
- Building local ownership and involvement in the greenway
- Has been limited uptake in events over past six months
- But Feb event was very successful with 17 participants (mostly local) The group removed a total kg of weeds removed: 240 kg
- Connected into the schools to build ownership and awareness

Upcoming events

- | | |
|-----------------|----------------------------------|
| - 16 March 2024 | Make your mark event |
| - 20 April 2024 | Regeneration Event |
| - 4 May 2024 | Awataha Community Activation Day |
| - 18 May 2024 | Regeneration Event |
| - 22 June 2024 | Regeneration Event |



Town centre development

- We went to the market in Oct. 2023 for Expressions of Interest
- There was a good response, and we are currently preparing the shortlisted candidates to go through a more detailed development proposal process to be select a preferred developer(s)
- Once we have a development partner(s), it's likely to take 1-2 years to finalise a design
- Construction timing will be negotiated with the preferred development partner(s). Expected to be from 2027.

Tenant update

- 1 new tenant moved in since the last update
- 1 tenant vacated
- Few leasing enquiries

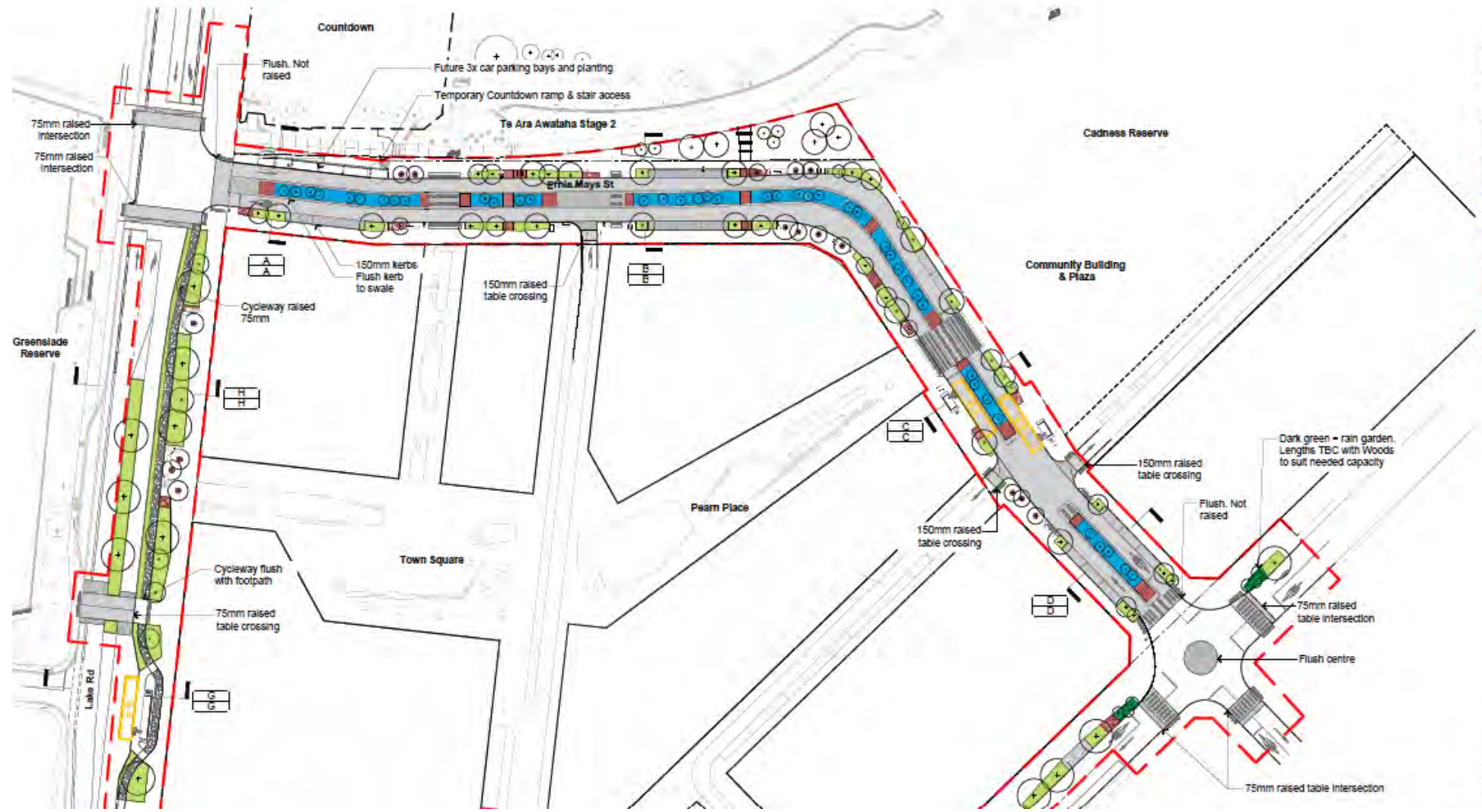


Time capture project

- Multi-year project to capture changes in the natural, physical and social landscape over time.
- As Northcote continues to evolve, we will be able to look back on these snapshots to see what the community and town centre looked like and how people felt
- Completed third in a series – locals and their businesses or places of work, and their stories
- Have been working closely with Business Association to utilise images to promote local business in Northcote



Ernie Mays Street extension



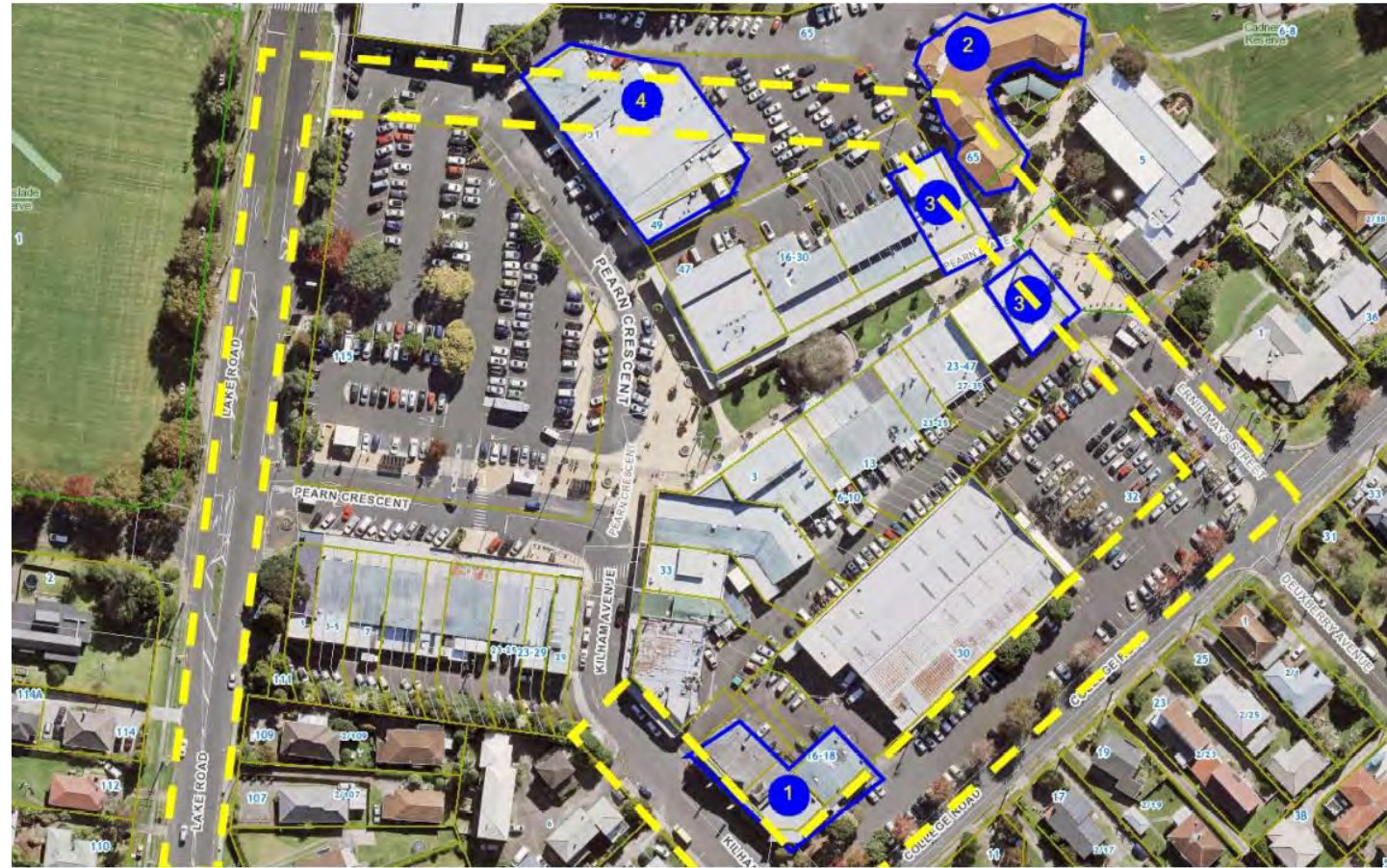
Draft Concept Design Legend

- Stone Setts
- Trafficable Concrete
- Cycleway Concrete
- Weathered Steel/Steel Grates for Permeability and drainage
- Amenity Planting
- Raingarden Planting
- Swale Planting
- Proposed Road Reserve Boundary
- Extent of Works Boundary

No.	Description	Drn	Chk	Date
B	Information Only	TB	SB	06.03.23
A	Information Only	TB	SB	22.01.23
-	Information Only	TB	SB	22.12.22

Northcote town centre deconstruction

- Deconstruction of 5 blocks within town centre to enable Ernie Mays street construction.
- Contract awarded to Trow Group
- Staged deconstruction programme, starting from March 2024 until July 2025
- Corner of Kilham and College is the first block to be demolished
- Norman King expected to be demolished by early 2025 (communications with tenants about transition has started)
- Café, doctors and supermarket block will be demolished by early 2025



Deconstruction timeline

- Block 1 (labtest - 16-18 Kilham Avenue): March 2024 to July 2024
- Block 2 (Norman King building): January 2025 to April 2025
- Blocks 3: March 2025 to June 2025
- Block 4: March 2025 to June 2025

Ernie Mays street delivery timeline

- Concept design: March 2023
- Develop design / Consent: September 2024
- Detail design / EPA: March 2025
- Construction commencement: July 2025

Zero Waste Northcote update

- Collaborative project (Local Board, Eke Panuku, Waste Solutions, Mana Whenua)
- Presented full update around programme late 2023 - regular reporting through Waste Solutions
- The shift towards working more within the community is well underway. Zero Waste Activator running workshops, attending events and activities growing the commitment to zero waste across the whole of the Northcote neighbourhood
- Exploring the opportunity around temporary low-key signage to celebrate Northcote as a Zero Waste neighbourhood
- Zero Waste Northcote Action Plan is nearing completion of phase 1. Looking to evaluate the programme mid 2024, to determine next steps



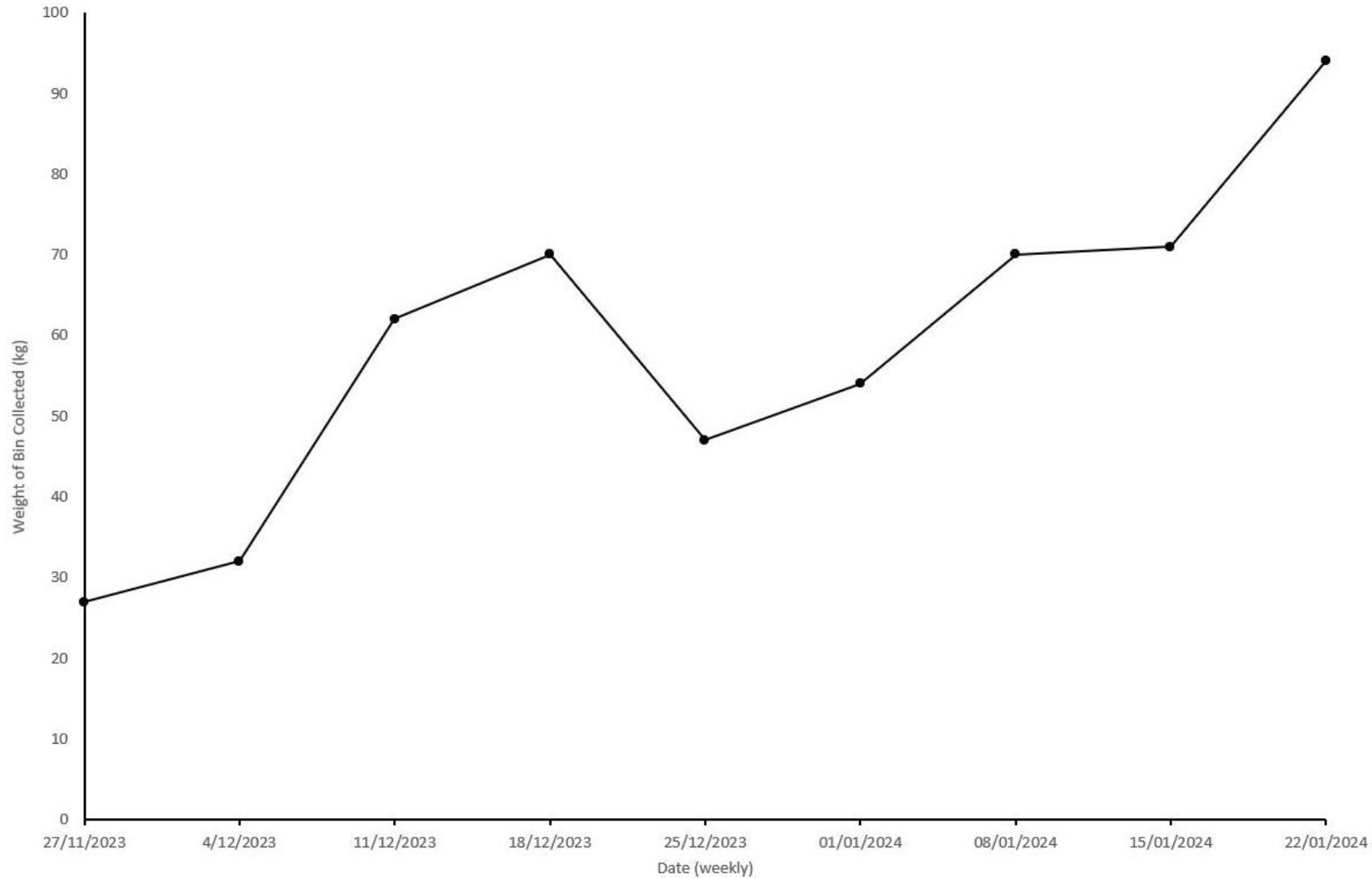
Zero Waste Northcote

Food City foodscraps trial



- Stephanie Xie PhD candidate at the University of Auckland has been leading a behavioural change project around Food Scraps in Northcote
- Planning has been underway since 2022, with the 12-month trial beginning in November 2023
- Seeing great uptake from six businesses involved in the trial (Food City and peripheral):
 - Nov 2023 Began trial with a 120L bin collection once a week
 - Jan 2024 Increased collection to twice a week
 - Feb 2024 Increased to 240L bin collection twice a week
- This research takes an interdisciplinary approach that fuses together behavioural psychology with the holistic perspective offered by community psychology in a community setting
- It hopes to offer an understanding of how waste minimisation efforts are conducted at a community level and provide a blueprint for how to achieve effective waste minimisation
- Data and models generated from the study will be shared with other communities that want to minimise waste.

Food City foodscraps trial - to date



Ngā mihi

Review of representation arrangements & Local board reorganisation plan

February 2024



What this is about

- Review of representation arrangements for the 2025 elections:
 - Number of councillors, wards
 - For each local board: number of members, subdivisions, local board name
 - Council is required to do this review
- Reorganisation plan for local boards:
 - Establishing or reorganising local boards
 - Representation arrangements for any changed local boards
 - Council is not required but has the opportunity to do this



Summary

	Representation review	Reorganisation application
Legislation	Local Electoral Act 2001, s 19H	Local Government Act 2002, sched 3A
Scope	<ul style="list-style-type: none">• Total number of councillors• Wards and boundaries• Number of members of local boards• Subdivisions and boundaries• Names of local boards	<ul style="list-style-type: none">• Number of local boards• Local board boundaries• Representation arrangements for each local board
Output	<ul style="list-style-type: none">• A proposal for 2025 elections which is publicly notified for submissions• Appeals determined by Local Government Commission	<ul style="list-style-type: none">• A local board reorganisation plan which is submitted to the Local Government Commission for approval
Frequency	At least once every six years	Ad hoc



Review of representation arrangements

Local boards



What can be reviewed for each local board

- Total number of members
- Whether members are elected at-large or by subdivision
- If by subdivision:
 - Subdivision names and number of members in each
- Local board name



Matters to consider

There are two key matters to consider:

- Effective representation of communities of interest
- Fair representation



Effective representation of communities of interest

- If members are currently elected at-large, is there a case for creating subdivisions to ensure all communities of interest are represented?
- If there are currently subdivisions – do they still provide for effective representation of communities of interest or are there different geographical communities of interest now?



What does community of interest mean?

Local Government Commission guidance – three dimensions:

1. Perceptual:

- a sense of belonging to an area or locality which can be clearly defined

2. Functional:

- the ability to meet with reasonable economy the community's requirements for comprehensive physical and human services

3. Political:

- the ability of the elected body to represent the interests and reconcile the conflicts of all its members



Fair representation (if there are subdivisions)

The + / - 10% rule:

The ratio of population per member within a subdivision must not vary by more than 10 percent from the average across the whole local board.

The council can decide to not comply if complying would compromise effective representation of communities of interest but the Local Government Commission makes the final determination.

The rule applies to subdivisions within a local board. There is no rule requiring all local boards to have the same representation ratios.



Boards with subdivisions – current non-compliance with 10% rule

	Pop	Mbrs	Pop per mbr	Diff from quota	% diff
Rodney Local Board Area					
Wellsford Subdivision	6,960	1	6,960	-2,036	-22.63
Warkworth Subdivision	23,600	3	7,867	-1,129	-12.55
Kumeū Subdivision	40,900	4	10,225	1,229	13.67
Dairy Flat Subdivision	9,500	1	9,500	504	5.61
Total	80,960	9	8,996		
Hibiscus and Bays Local Board Area					
Hibiscus Coast Subdivision	64,800	4	16,200	1,563	10.67
East Coast Bays Subdivision	52,300	4	13,075	-1,563	-10.67
Total	117,100	8	14,638		
Albert-Eden Local Board Area					
Ōwairaka Subdivision	50,200	4	12,550	125	1.01
Maungawhau Subdivision	49,200	4	12,300	-125	-1.01
Total	99,400	8	12,425		

	Pop	Mbrs	Pop per mbr	Diff from quota	% diff
Maungakiekie-Tamaki Local Board Area					
Maungakiekie Subdivision	32,100	3	10,700	-1,314	-10.94
Tamaki Subdivision	52,000	4	13,000	986	8.20
Total	84,100	7	12,014		
Howick Local Board Area					
Pakuranga Subdivision	43,100	3	14,367	-3,144	-17.96
Howick Subdivision	44,000	3	14,667	-2,844	-16.24
Botany Subdivision	70,500	3	23,500	5,989	34.20
Total	157,600	9	17,511		
Otara-Papatoetoe Local Board Area					
Papatoetoe Subdivision	60,700	4	15,175	1,361	9.85
Ōtara Subdivision	36,000	3	12,000	-1,814	-13.13
Total	96,700	7	13,814		
Franklin Local Board Area					
Waiuku Subdivision	16,350	2	8,175	-1,308	-13.80
Pukekohe Subdivision	41,800	4	10,450	967	10.19
Wairoa Subdivision	27,200	3	9,067	-417	-4.39
Total	85,350	9	9,483		



Summary of known issues

Local board	Issue	Status	Source
Devonport-Takapuna	Looking at a name change		Advised by Local Area Manager
Devonport-Takapuna	Saunders reserve is split between Devonport-Takapuna and Upper Harbour LB, requiring two different reserve management plans	Investigated. Problem is due to a large meshblock. Solution is to split the meshblock and to undertake a minor boundary change to the local board boundary.	Member George Wood.
Franklin	Looking at a name change		Advised by Senior Māori Outcomes and Engagement Advisor
Franklin	Subdivisions do not comply with 10 percent rule. Largest variance is Waiuku at -13.80%		Current statistics
Hibiscus and Bays	Subdivisions do not comply with 10 percent rule. Variance is 10.67%.		Current statistics.
Howick	Subdivisions do not comply with 10 percent rule. Largest variance is Botany at 34.20%	Staff to attend workshop with Howick Local Board on Thursday 1 February 2024	Current statistics.

Local board	Issue	Status	Source
Maungakiekie-Tāmaki	Maungakiekie subdivision does not comply with 10 percent rule being -10.94%		Current statistics.
Ōtara-Papatoetoe	Ōtara subdivision does not comply with 10 percent rule being -13.13%		Current statistics
Rodney	Rearrange subdivisions to provide better rural representation	NAG convened a workshop with board members 22 November 2023. The local board has not considered its position yet.	Proposal from the Rodney Northern Action Group (NAG)
Rodney	Subdivisions do not comply with 10 percent rule. Largest variance is Wellsford at -22.63%		Current statistics.
Rodney	Subdivision arrangement	A board member has submitted a suggestion	
Upper-Harbour	Create subdivisions	Investigated possible subdivisions for compliance and seems ok. Not yet discussed with local board.	Suggestion from then Councillor Linda Cooper in 2019

Governing body representation arrangements

Proposal is being developed on basis of 20 councillors to ensure rural areas continue to have distinct representation

Wards not likely to be much different to current arrangements since they must comply with the +/- 10% rule



Local board reorganisation plan

Number of local boards



Why consider a local board reorganisation?

- Current arrangements are not dysfunctional but there is the opportunity to consider improvements
- Fewer and more empowered (Mayor Brown)
- Fewer but their voice counts for more (Hon Rodney Hide)
- There are currently:
 - 21 local board plans
 - 21 local board venues
 - 21 local boards for the staff organisation to support
 - 21 local boards for media to deal with
 - 21 local boards for CCOs to liaise with



Background context

- In 2009 the Royal Commission on Auckland Governance recommended:
 - a unitary authority
 - 6 “local councils” (4 urban and 2 rural)
 - a community board for the CBD
- It had also considered a model of 11 local councils.
- The government decided there should be between 20 and 30 local boards
- The Local Government Commission determined 21 local boards



Mayor's preference

The Mayor has recommended an option based on the Royal Commission's model of 11 local councils but with each of the islands retaining a separate local board, making a total of:

- 13 local boards



Joint Governance Working Party (JGWP)

- The JGWP has examined some models for change:
 - Amalgamate two local boards where there are two local boards in one ward, giving 15 local boards
 - Mayor's preference for 13 local boards
 - Models based on current clustering of boards
- The JGWP recommended to the Governing Body to develop the 15 local board model further in comparison to the status quo
- The Governing Body has confirmed this approach by resolution



Local government size – large territorial authorities and community level

TA	Pop	Members	Com Bds	
Christchurch City	389,400	16	6	
Wellington City	213,090	15	2	
Hamilton City	179,900	14	NA	No community level
Tauranga City	158,300	10	NA	No community level
Dunedin City	130,410	14	6	
Lower Hutt City	112,450	12	NA	No community level
Whangarei District	100,500	13	NA	No community level
Hastings District	90,650	15	1	
Palmerston North City	90,390	15	NA	No community level
Waikato District	88,850	13	6	
New Plymouth District	87,790	14	5	
Note: Tauranga is prior to commissioners				

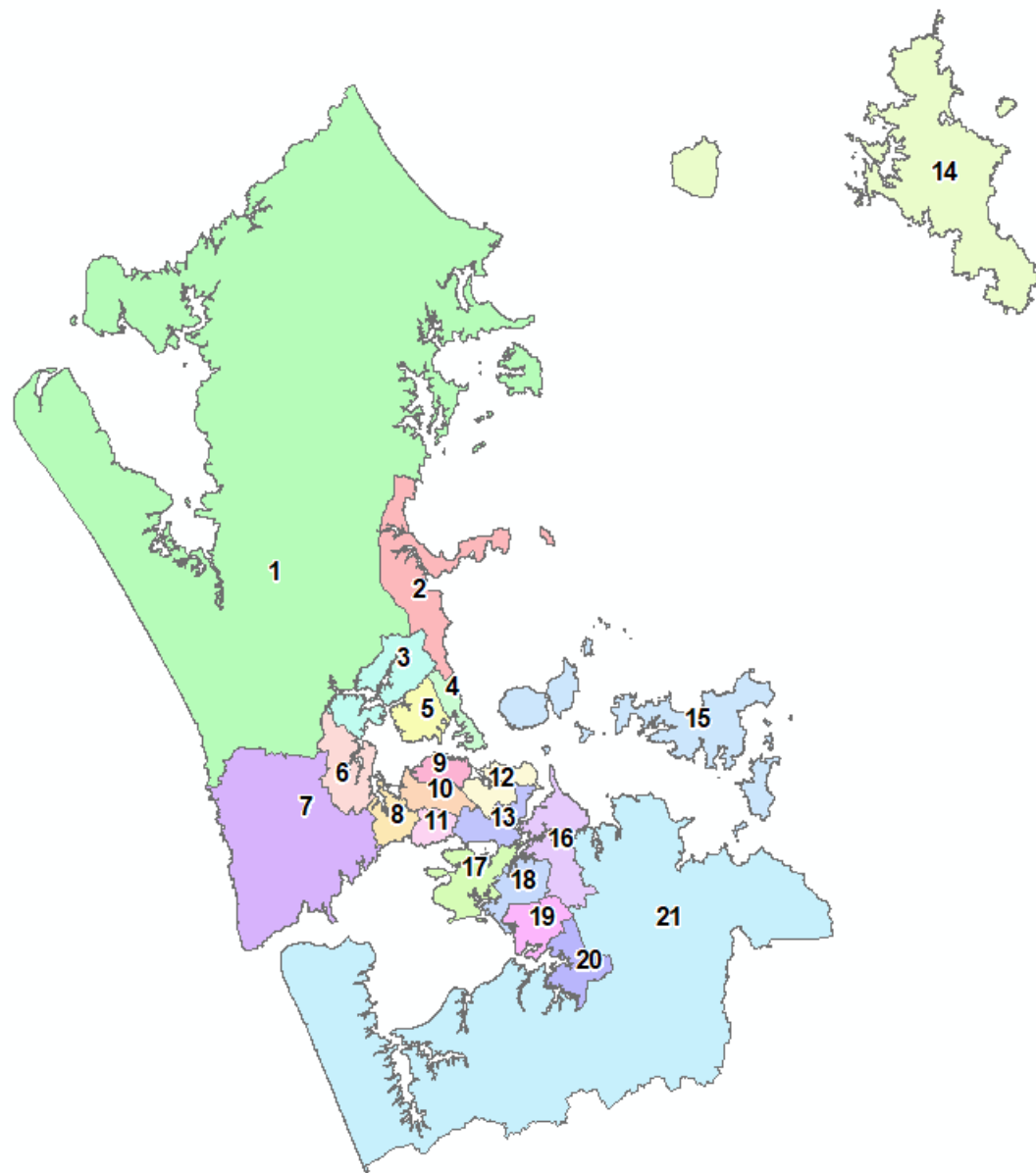
Hamilton is the largest TA without a community level

180,000 pop

Use Hamilton as benchmark for maximum population size??



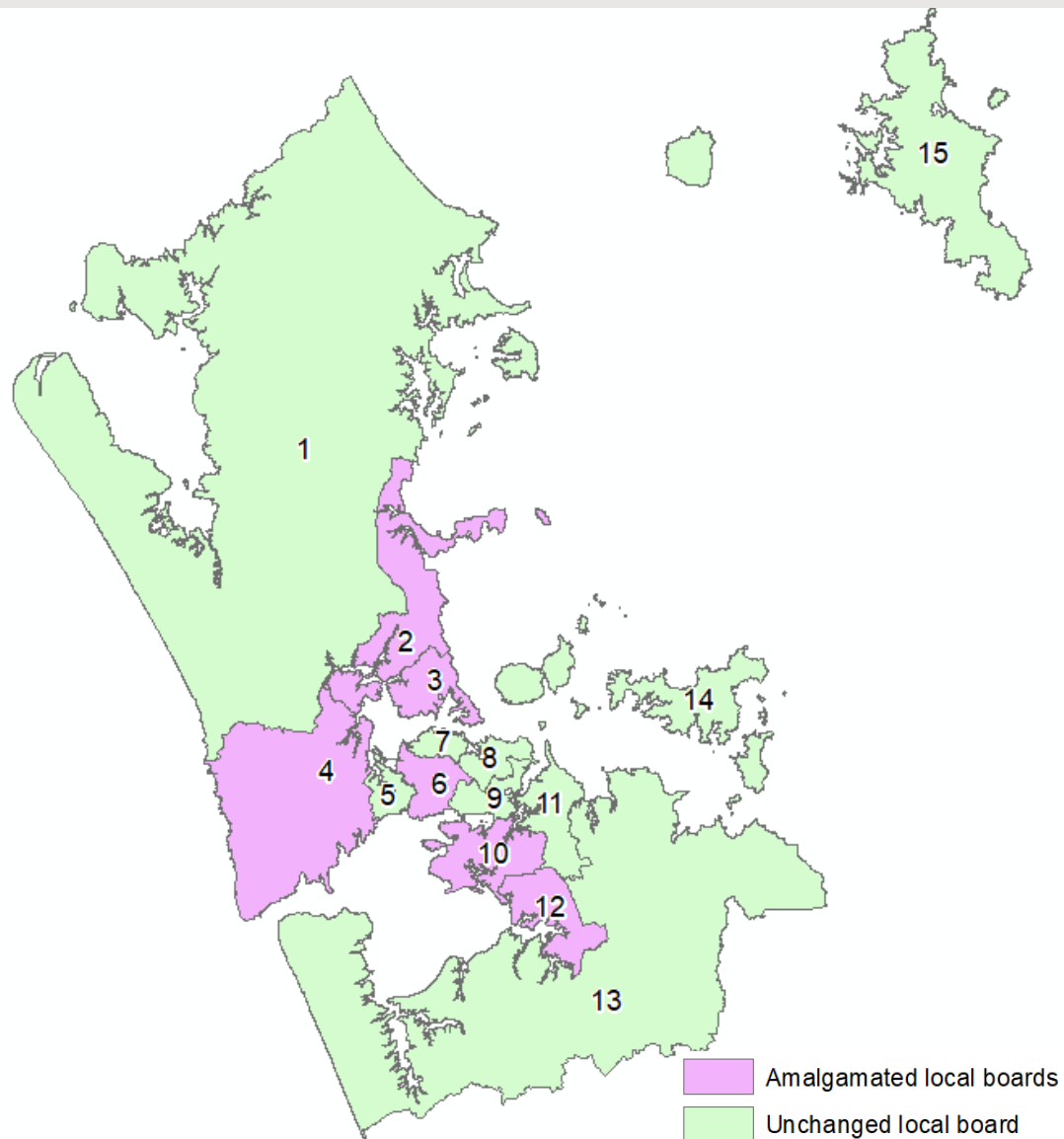
Status quo



Map ID	Local Board	Pop 2022
16	Howick	152,500
6	Henderson-Massey	128,500
2	Hibiscus and Bays	113,400
19	Manurewa	107,700
10	Albert-Eden	98,000
18	Ōtara-Papatoetoe	93,900
5	Kaipātiki	89,500
17	Māngere-Ōtāhuhu	86,300
12	Ōrākei	85,600
8	Whau	84,000
21	Franklin	83,600
9	Waitematā	83,500
13	Maungakiekie-Tāmaki	81,900
1	Rodney	79,400
20	Papakura	72,900
3	Upper Harbour	71,000
11	Puketāpapa	59,700
4	Devonport-Takapuna	58,100
7	Waitākere Ranges	55,200
15	Waiheke	9,390
14	Aotea / Great Barrier	1,050



15 local boards



Map ID	Contributing Local Boards	Pop 2022	Notes
2	Hibiscus & Bays + Upper Harbour	184,400	
4	Henderson-Massey + Waitākere Ranges	183,700	
12	Manurewa + Papakura	180,600	
10	Ōtara-Papatoetoe + Māngere-Ōtāhuhu	180,200	
6	Albert-Eden + Puketāpapa	157,700	
11	Howick	152,500	No change
3	Kaipātiki + Devonport-Takapuna	147,600	
8	Ōrākei	85,600	No change
5	Whau	84,000	No change
13	Franklin	83,600	No change
7	Waitematā	83,500	No change
9	Maungakiekie-Tāmaki	81,900	No change
1	Rodney	79,400	No change
14	Waiheke	9,390	No change
15	Aotea/Great Barrier	1,050	No change

Affected: 12

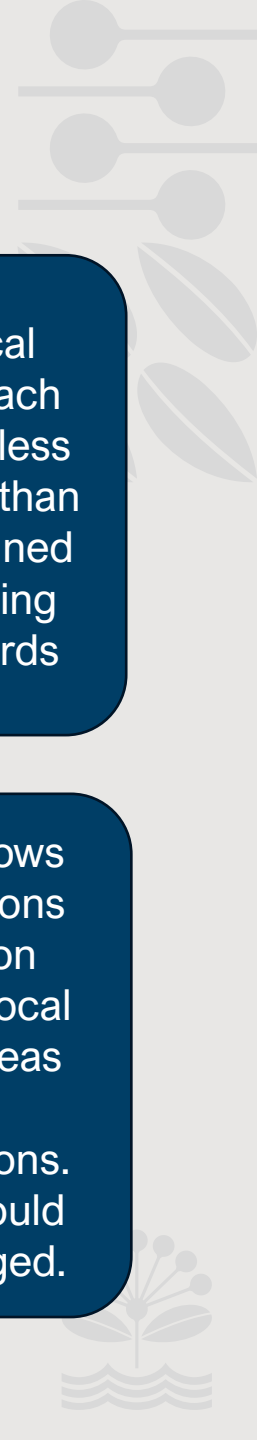
Unaffected: 9

15 local boards - representation of affected local boards - showing legal maximum of 12 members

Current boards	Subdivisions	Members		New boards	Subdivisions	Members
Hibiscus & Bays	East Coast Bays 4	8	➔	Albany	East Coast Bays	12
	Hibiscus Coast 4				Hibiscus Coast	
Upper Harbour		6			Upper Harbour	
Henderson-Massey		8	➔	Waitākere	Henderson-Massey	12
Waitākere Ranges		6			Waitākere Ranges	
Manurewa		8	➔	Manurewa-Papakura	Manurewa	12
Papakura		6			Papakura	
Māngere-Ōtāhuhu		7	➔	Manukau	Māngere-Ōtāhuhu	12
Ōtara-Papatoetoe	Ōtara 3	7			Ōtara	
	Papatoetoe 4				Papatoetoe	
Albert-Eden	Maungawhau 4	8	➔	Albert-Eden-Puketāpapa	Maungawhau	12
Puketāpapa	Owairaka 4				Owairaka	
			6			
Kaipātiki		8	➔	North Shore	Kaipātiki	12
Devonport -Takapuna		6			Devonport-Takapuna	

New local boards each have two less members than the combined contributing local boards

Table shows subdivisions based on existing local board areas and subdivisions. These could be changed.



Hypothetical membership – all boards

Local Boards	Pop 2022	Amalgamated?	Proposed Members	Current members
Hibiscus & Bays + Upper Harbour	184,400	Amalgamated	12	14
Henderson-Massey + Waitākere Ranges	183,700	Amalgamated	12	14
Manurewa + Papakura	180,600	Amalgamated	12	14
Ōtara-Papatoetoe + Māngere-Ōtāhuhu	180,200	Amalgamated	12	14
Albert-Eden +Puketāpapa	157,700	Amalgamated	12	14
Howick	152,500	No change	9	9
Kaipātiki + Devonport-Takapuna	147,600	Amalgamated	12	14
Ōrākei	85,600	No change	7	7
Whau	84,000	No change	7	7
Franklin	83,600	No change	9	9
Waitematā	83,500	No change	7	7
Maungakiekie-Tāmaki	81,900	No change	7	7
Rodney	79,400	No change	9	9
Waiheke	9,390	No change	5	5
Aotea/Great Barrier	1,050	No change	5	5
			137	149



Local board reorganisation plan

What are the legislative requirements?



When Local Government Commission considers our local board reorganisation plan

- Process is technically a “unitary authority-led reorganisation application”
- Commission must approve it unless:
 - The council does not provide the required documentation
 - The council has not complied with subparts 1 & 2 (next slide)
 - **The council has not considered the views and preferences of affected local boards**
 - **The plan does not have the support of affected communities.**
- Important to document the views and preferences of local boards and that the Governing Body has considered them
- Important to document community support

<https://legislation.govt.nz/act/public/2002/0084/latest/LMS906708.html>



What council must consider

- the **scale** and **likelihood** of achieving objectives:
 - enabling democratic decision making by, and on behalf of, communities
 - better enabling the purpose of local government
 - efficiencies and cost savings
 - boards have the necessary resources
 - effective responses to opportunities, needs, and circumstances of the area
 - alignment with communities of interest
 - enhanced effectiveness of decision making
 - enhanced ability of local government to meet the changing needs of communities for governance and services into the future
 - co-governance and co-management arrangements

- implementation costs
- consequences of not implementing
- communities of interest
- public support
- views and preferences of affected local boards

<https://legislation.govt.nz/act/public/2002/0084/latest/LMS906710.html>

<https://legislation.govt.nz/act/public/2002/0084/latest/LMS906695.html>



Objectives - comments

Democratic decision making by, and on behalf of, communities

- one of the purposes of local government
- can be broken into its elements:
 - “democratic decision making”: elected entity is accountable electorally
 - “by communities”: community participation (engagement) in decisions and in the democratic electoral process
 - “on behalf of communities”: representative democracy
- any change must enable **community engagement** and **effective decision-making**



Objectives - comments

Purpose of local government:

- includes promoting the four well-beings in the present and for the future

Efficiencies and cost savings:

- a value-for-money exercise is being carried out
- intuitively 15 local boards is a more efficient arrangement for those who support all local boards

Boards have the necessary resources:

- will be possible to upscale the level of advice and support

Effective responses to opportunities, needs and circumstances:

- combined boards will have more resources than they currently have



Objectives - comments

Alignment with communities of interest

- all boards will align with wards on one-to-one basis (except islands)

Enhanced effectiveness of decision making

- empowered boards (separate presentation)
- fewer boundary issues for amalgamated boards

Enhanced ability to meet the changing needs of communities for governance and services into the future

- reorganisation plan to take account of future development

Co-governance and co-management arrangements

- reorganisation plan to take account of settlement arrangements



Next steps



Your comments are welcome – reorganisation plan

Note there are two options to compare –

- status quo (21 local boards)
- 15 local board model

Use the legislative requirements in previous section to assist you with thinking about this



Your comments are welcome – representation review

- This is based on the current arrangements (21 local boards)
- Is your board thinking of a name change?
- If your board currently has subdivisions, are they still adequate?
- If your board does not have subdivisions, should it have subdivisions in order to provide more effective representation of communities of interest?
- If subdivisions do not comply with the +/-10% rule, staff will make further contact to discuss options



Timeline

- March - formal reports to boards
- Joint Governance Working Party considers recommendations to Governing Body
- May – Governing Body:
 - resolves initial proposal for representation arrangements for 2025 (including 21 local boards)
 - agrees on draft local board reorganisation plan for consultation
- June – August - submissions and hearings
- September – Governing Body makes final decisions:
 - Proposal for representation arrangements
 - Local board reorganisation plan



Questions?



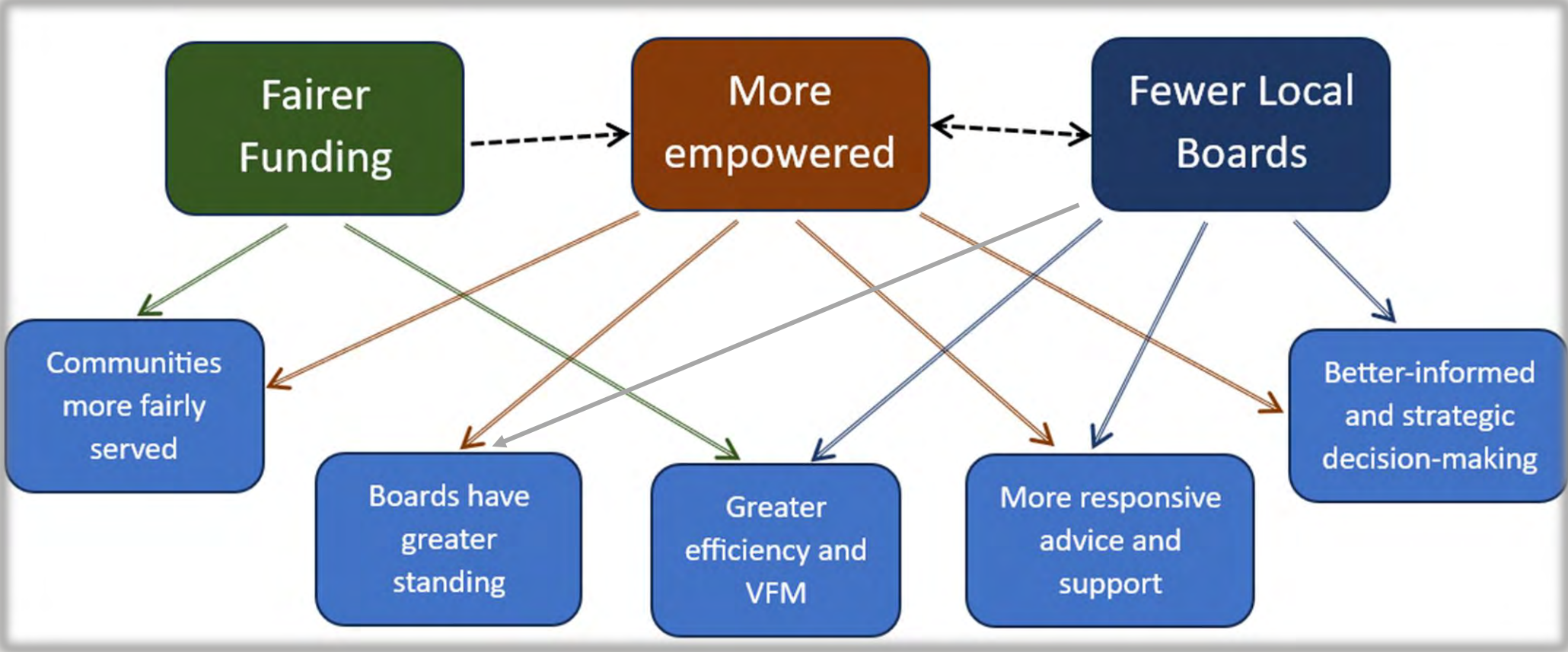
The Proposal for Fewer and More Empowered Local Boards

Seeking your ideas on proposals for change

Local Board workshops
February 2024



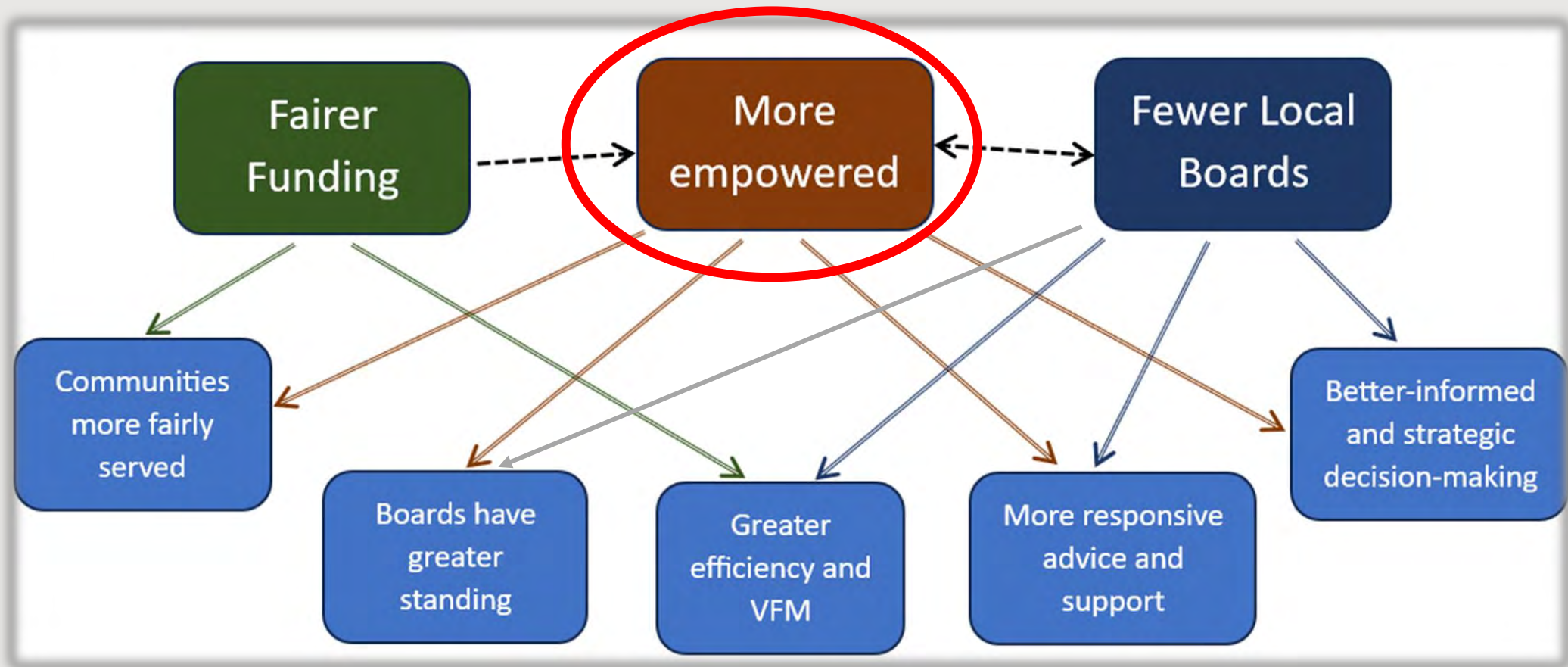
Integrating the Mayor's proposals for change



More Empowered Local Boards



What are the problems we are trying to solve? What opportunities could this create?



The change journey

2010 - 2015

- - Establish local boards and embed processes

2016 - 2022

GFR made recommendations on:

- - policy
- - funding & finance
- - governance & representation
- - organisational support
- - 2021 Increased Decision-making

2023 -

- -Mayoral proposals



The case for more empowered local boards

**why have
more
empowered
boards**

**what would
more
empowered
boards do**

**the costs
& benefits
of change**

**what do
staff need
to do
differently**



How well do current local boards represent communities of interest?

**Communities
of Interest**

- **LGC dimensions that need to be taken into account:**
 - Perceptual
 - Functional
 - Political
- **Linked to increasing LB influence**
- **Current communities of interest**
 - Aotea GB, Waiheke, Rodney, Franklin
 - urban boards?



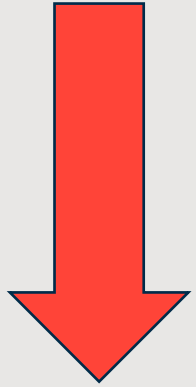
What is the problem?

**Why
fewer/more
empowered?**

- **X 21 makes delivery challenging**
- **Few people engage with their local board**
- **Member satisfaction is low**
- **Local board influence is limited**
- **Systems & processes are complex**
- **Quality advice resources are limited**
- **Focus is too operational**

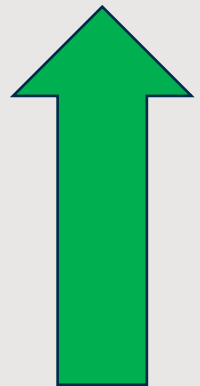


What do recent survey results show?



**Quality of life
surveys
2012-2022**

- **11% overall decline in feeling the public has influence over Auckland Council decisions**



**Residents
surveys
2016-2023**

- **Re Have your Say:**
 - **“easy to” from 28% to 33%**
 - **“opportunities to” from 28% to 42%**
 - **“had their say” from 17% to 20%**



How are boards feeling?

**Mayoral
office survey
2023**

- **More support**
- **Full-time role**
- **More decision-making**
- **Too much analysis & consultation**
- **Community want them to do more**
- **More autonomy, control over \$**
- **Better quality advice**
- **Respect**



How do local boards feel about the support and advice they receive? (numbers in brackets are 2021 response)

Elected member survey 2023

- **Number of respondents – 75% (91%)**
- **Overall satisfaction with advice & support – 74% (87%)**
- **Satisfaction with delivery & timeliness of advice and support:**
 - **verbal & written – 72% (82%)**
 - **responsiveness to requests & queries – 65% (73%)**
 - **timeliness of formal advice & information – 65% (73%)**
 - **proactiveness of communications – 66% (68%)**
 - **communications guidance – 76% (64%)**
 - **policy, strategy & planning – 69% (75%)**
 - **financial information – 60% (77%)**
 - **legal guidance – 63% (56%)**

Decreases in satisfaction are show in red
Increases are show in green



What might more empowered local boards look like?

**Sufficient
strategic
advice**

**Sufficient
resourcing &
accountability**

**Maximum
powers under
LGACA**

**LGACA
Subsidiarity
test met**



More empowered local boards will have:

**Sufficient
strategic
advice**

to

- **operate in ways that meet their communities' needs**
- **develop local policy approaches**
- **support their influence at the GB level**
- **engage effectively with their people**
- **support simple & flexible systems and processes**
- **receive advice not just information**



More empowered local boards might have:

**sufficient
funding,
resources &
accountability**

to

- **have funded minimum standards**
- **raise funds for services above these minimums**
- **have other activities if they fund them**
- **have more delegations, incl working with AT on local transport delegations**
- **have the accountability that comes with empowerment**



Supporting more empowered local boards

Suggested approach

- **simpler approaches & less duplication**
- **find ways to be more responsive and flexible**
- **develop different processes fit for different communities**
- **lift local board activity to a more governance level**
- **review advice so its led organisation-wide**
- **review plans & policies to fit with local board needs**
- **review the local board support model**
- **improve governance & quality advice skills**



What's next?

- **Staff are presenting to all 21 local boards during February**
- **Feedback at workshop or throughout Feb to representationproject@aucklandcouncil.govt.nz or via your LB team**
- **Other targeted engagement also underway**
- **Read the 2 Feb JGWP agenda item on the case for more empowered local boards and engage with your rep on the JGWP**
- **Reports on your March business meeting agendas**
- **Feedback will be reported back to the JGWP and GB**
- **A detailed discussion paper on a more empowered approach is being prepared and will be presented to the JGWP in March or April**
- **A value for money assessment is also underway**



Birkdale Road Community Facilities – Update

28 February 2024

Sarah Jones, Manager Area Operations – Community
Facilities



Purpose

To discuss options for the future of the site, considering possible reduced budgets

Direction is required to inform the 2024/2025 – 2026/2027 work programme

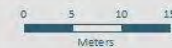






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Height datum: Auckland 1946.

Birkdale site



Scale @ A3
= 1:500

Date Printed:
9/02/2024





Project background

Date	Work	Details
2014	Site purchased for open space	Buildings in poor condition
2019/2020	Minor renewals	To keep buildings useable
2020/2021	Investigation & design	Hall & ECE - 1 or 2 buildings Site layout
	Approval for 1 building	
2021/2022	Concept design process	Te Kawerau a Maki gifted narrative informed concept
2022/2023	Concept presented to board	Mixed feedback, request for cost estimates for additional minor renewals
	Minor renewals estimates presented	
2023/2024	Birkdale House air quality issues	Repairs underway Minor renewals required





Birkdale Hall, ECE, Birkdale House & Annes House Short Term Renewals Requirements





Birkdale Hall

Essential:

- Replace roof & gutters
- Replace cladding – asbestos containing material & poor-quality brick veneer, high risk in a seismic event
- Minor renewal to foundations
- Retaining wall to protect cladding
- Replace windows
- Insultation

Nice to have:

- Refurbish bathrooms
- Refurbish kitchen
- Replace floor coverings





Birkdale ECE

Essential:

- Refurbish roof & gutters
- Replace cladding – asbestos containing material
- Minor renewal to foundations
- Insulation

If ECE:

- Reconfigure to meet MoE requirements

Nice to have:

- Refurbish bathrooms
- Refurbish kitchen
- Replace floor coverings





Birkdale House

Essential:

- Refurbish roof & gutters
- Refurbish cladding
- Refurbish windows & doors
- Minor renewal to foundations
- Insulation
- Accessible toilet
- Handrail
- Demolish 1980's lean to construction

Nice to have:

- Refurbish bathroom
- Refurbish kitchen
- Replace floor coverings
- Paint interior





Annes House

Essential:

- Refurbish roof & gutters
- Refurbish cladding
- Refurbish windows & doors
- Minor renewal to foundations
- Insulation

Nice to have:

- Refurbish bathroom
- Refurbish kitchen
- Replace floor coverings
- Paint interior





Medium Term Option – Essential Renewals Estimates

Description	Amount
Birkdale Hall	\$ 460,000
Birkdale ECE	\$ 310,000
Birkdale House	\$ 330,000
Annes House	\$ 150,000
Total Renewal Investment Estimate	\$1,250,000
Bathrooms & kitchens	\$ 300,000





Birkdale Hall & ECE Rebuild



3D VIEW - SITE PLAN





Previous budget allocation

Project ID	Activity Name	Previous + Financial Years FY2021-27
#20207	Birkdale Kauri Kids – renew community facility	\$2,154,711
#17516	Birkdale Community Hall Rebuild facility	\$2,180,040
	Total:	\$4,334,751
Total	Spent to date	\$330,000





Options





Options

Option	Description	Estimate*
1	Continue with re-build of hall & ECE Essential renewals to Birkdale House & Annes House	\$5,000,000+
2	Essential renewals to all buildings	\$1,250,000
3	Essential renewals to hall, Birkdale House & Annes House Demolish ECE	\$1,000,000
4	Essential & nice to have renewals to hall, Birkdale House & Annes House Demolish ECE	\$1,300,000
5	Optimise open space Demolish all except Birkdale House Full renewal of Birkdale House	\$ 780,000
6	Increase open space Demolish all except Birkdale House Build new small fit for purpose community space Full renewal of Birkdale House	\$2,780,000

* Based on similar work, needs to be confirmed with design/quantity survey review





Main Risks

Option	Risk	Risks	Good
1	Continue with re-build of hall & ECE Essential renewals to Birkdale House & Annes House	Budget constraints	Fit-for-purpose community facilities
2 - 4	Essential & nice to have renewals to some of the buildings	Reputation – community expectation raised for re-build Not fit-for-purpose	Less budget required
5 - 6	Increase open space	Change in use of site Reputation – community expectation raised for re-build	More green space





Next Steps

**Direction
required from
local board**

**Renewal options
design & costs**

Approvals

**Construction
works**



Thank you

Ngā mihi