

Ta mahere ā rohe o Manurewa 2023

# Manurewa

# Local Board Plan 2023





Tēnā kia hōea e au taku waka mā ngā tai mihi o ata  
e uru ake ai au mā te awa o Tāmaki  
ki te ūnga o Tainui waka i Ōtāhuhu.

I reira ka toia aku mihi ki te uru ki te Pūkaki-Tapu-a-Poutūkeka,  
i reira ko te Pā i Māngere.

E hoe aku mihi mā te Mānukanuka a Hoturoa  
ki te kūrae o te Kūiti o Āwhitu.

I kona ka rere taku haere mā te ākau ki te pūaha o Waikato,  
te awa tukukiri o ngā tūpuna, Waikato Taniwharau, he piko he taniwha.

Ka hīkoi anō aku mihi mā te taha whakararo  
mā Maioro ki Waiuku ki Mātukureira

kei kona ko ngā Pā o Tāhuna me Reretewhioi.

Ka aro whakarunga au kia tau atu ki Pukekohe.

Ka tahuri te haere a taku reo ki te ao o te tonga e whāriki atu rā mā runga i ngā hiwi,  
kia taka atu au ki Te Paina, ki te Pou o Mangatāwhiri.

Ka titiro whakarunga ki te tāhuhu o Hūnua kei reira ko Kohukohunui,  
me tōna toronga, a Te Wairoa.

Mātika tonu aku mihi ki a koe Kaiaua

te whākana atu rā ō whatu mā Tikapa Moana ki te maunga tapu o Moehau.

Ka kauhoetia e aku kōrero te moana ki Maraetai

kia hoki ake au ki uta ki Ōhūiarangi, heteri mō Pakuranga.

I reira ka hoki whakaroto ake anō au i te awa o Tāmaki

ma te taha whakarunga ki Te Puke o Taramainuku, kei kona ko Ōtara.

Katahi au ka toro atu ki te Manurewa a Tamapohore,

kia whakatau aku mihi mutunga ki runga o Pukekiwiriki

kei raro ko Papakura ki kona au ka whakatau.

Let this vessel that carries my greetings

travel by way of the Tāmaki River

to the landing place of Tainui canoe at Ōtāhuhu.

There, let my salutations be borne across the isthmus to the Pūkaki lagoon  
and the community of Māngere.

Paddling the Manukau Harbour

we follow the Āwhitu Peninsula to the headland.

From there we fly down coast to the Waikato river mouth,  
sacred waters of our forebears.

Coming ashore on the northern side

at Maioro we head inland to Waiuku and Mātukureira,

there too is the Pā at Tāhuna and Reretewhioi.

Heading southward I come to Pukekohe.

My words turn to follow the ancient ridgelines along the southern boundary,  
dropping down into Mercer and te Pou o Mangatāwhiri.

I look up to the massif of the Hūnua ranges, locale of Kohukohunui and  
its arterial river, Te Wairoa.

My greetings reach you at Kaiaua

who gaze across Tikapa Moana to the sacred mountain, Moehau.

Taking to the sea, my remarks travel to Maraetai

and then to Ōhūiarangi, sentinel to Pakuranga.

There we follow again the Tāmaki River

to Te Puke o Taramainuku, Ōtara resides there.

From here I reach for Manurewa

until my greetings come to rest on Pukekiwiriki

below lies Papakura and there I rest.

# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the Chair



We are pleased to share the 2023 Manurewa Local Board Plan, outlining our priorities for the next three years. This plan will help guide our decision-making and investment.

We have been required to change the format for the plan from previous years. The plan now begins with an overview of what we propose relating to Māori outcomes and climate action. It then covers five key themes: Our people, Our environment, Our community, Our places, and Our economy. However, the content of the plan has still been informed by what you have told us is important to you, both through past consultations and in hearing your views on our draft plan.

Manurewa is a great place to live, but we haven't always been aided by the level of service we've had over the years. Many of our facilities need renewal and improvement in order to ensure they are providing you with the experience you deserve and that is enjoyed in other parts of Auckland.

You've told us that you're not happy with the way things are currently being done, and we agree with you. That's why we'll be putting a special focus over the next three years on fixing up our buildings and playgrounds, improving our sports fields, and increasing the level of cleaning and maintenance so that we can have a Manurewa that we are all proud of. This will include improved maintenance and repair of assets across buildings, parks, open spaces, and sports fields, town centre cleaning, street litter bin emptying, vegetation clearance, and berm mowing works.

Our communities need a break. Over 70 per cent of our population live in areas of high deprivation. We need to continue advocating for increased investment into Manurewa to address historical inequities of funding. Until we get the equitable funds we require to deliver what Manurewa needs and deserves, we will need to appeal to others for extra support. We will work with our community partners to attract alternative funding through government, commercial and other third-party partnerships.

We will prioritise actions that lift the health and wellbeing of our communities together with our grassroots community groups, find ways to boost our local economy, and advocate to ensure you have access to great public amenities, transport options and a thriving environment.

As a local board, we are privileged to serve you. We look forward to working with you and together making Manurewa a great place to live.

Ngā mihi

Glenn Murphy

Matt Winiata

**Chairperson**

**Chairperson**

**3 November 2022 to 28 April 2024**

**29 April 2024 to end of term 2025**

# He aronga poto ki tā mātou mahere

## Our plan at a glance



Christmas in the Park, Mountfort Park

### Our people

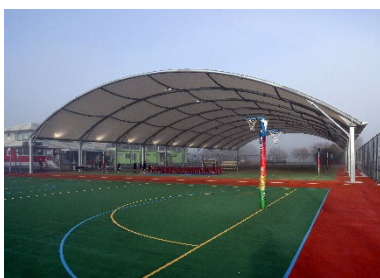
Our people are resilient, connected and engaged. We take pride in Manurewa, enjoying quality of life, diversity and a sense of safety and connection.



Weymouth Wharf

### Our environment

Our environment is protected, restored and enhanced. We care for our natural treasures, restored waterways and flourishing urban forest. We're reducing our carbon footprint, greenhouse gas emissions and waste, and building community resilience to climate change effects.



Manurewa Netball and Community Centre

### Our community

Our communities enjoy responsive services and facilities that enable great participation. Our facilities and public places are popular gathering points. They offer choices for people from different backgrounds and life-stages to take part in sports, recreation, creativity and play.



Gallaher Park, Manurewa

### Our places

Our urban development attracts quality employment, community and sustainability outcomes that meet the needs of our growing population. Our transport network is accessible, affordable, offers choice and makes it easy to move around.



Southmall

### Our economy

Our local economy is strong, and our town centres are thriving. People can live, work and play close to home. Businesses want to invest here, local people can get quality local jobs, and young people are well prepared for, and engaged in, the workforce.



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and for providing input into regional strategies, policies and plans.

We make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- supporting local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

Higher inflation and the cost of borrowing money has pushed up the cost of providing these services. We will need to address these challenges in the local board plan, which means doing things differently and prioritising where we spend.

### About local board plans

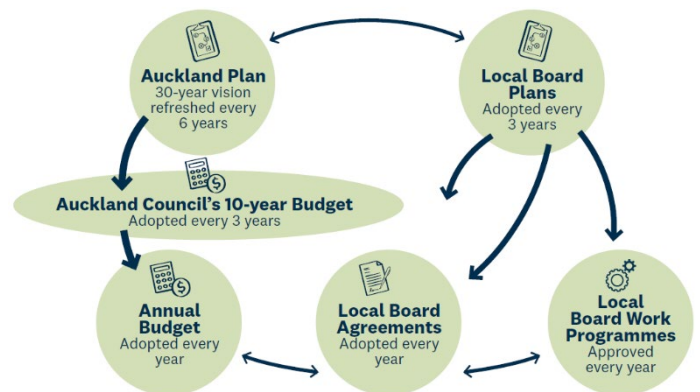
Local board plans are strategic three-year plans developed in consultation with the community. They set out the direction for the local area reflecting community aspirations and priorities, and guide:

- decisions on local activities, projects, and facilities
- local board input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies, including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support:

- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget – planned spending and future investment priorities over the longer term
- the council's annual budget – funding for the coming financial year of the 10-year budget.

Each local board adopts an agreement that sets local budgets, levels of service, performance measures and targets for each financial year. Details of projects, budgets and timelines are outlined in annual work programmes. Progress is reported quarterly and communicated to our communities.



# Te whakawhanake i tā mātou mahere

## Developing our plan

Our draft plan was developed with careful consideration of previous community feedback on the 2020 local board plan, feedback through annual budget consultations and other pieces of feedback such as results from the Peoples Panel Surveys.

During July and August 2023, we consulted on the draft plan to hear your thoughts on how the plan reflected your needs and aspirations over the next three years, seek your feedback on which objectives were most important to you and to find out how we could better meet our Māori Outcome and climate action aspirations.

We engaged with our communities across the local board area. The issues and priorities you raised with us through these interactions have helped us finalise this plan.

# Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport. To deliver on the local board plan, we will:

- prioritise budgets to focus on the initiatives in the plans
- make the best use of local assets such as community centres, libraries and parks
- set direction for the council staff who deliver the projects and services
- work with various community groups and partners, to deliver projects and services
- make decisions that are in line with Auckland’s commitment to climate action and emissions reduction.
- Where important projects in local areas are beyond available funding or decision making, our role is to advocate to other decision-makers to ensure they are aware of community views and the local board’s support for them.







# Te Rohe ā-Poari o Manurewa

## Manurewa Local Board area



### LEGEND

-  Local board office
-  Public open space (Unitary Plan)
-  Motorway
-  Major road
-  Arterial road
-  Medium road
-  Minor road





Beautification Trust, Manurewa

## Ngā huanga Māori

### **Māori Outcomes**

Māori identity and culture are Auckland’s unique point of difference in the world. Whānau, hapū, iwi and Māori communities aspire to have healthy and prosperous lives and have defined the outcomes that are most important to Māori. Māori outcomes are the way Auckland Council supports Māori aspirations.

Māori outcomes respond to Auckland Council’s legislative obligations and to extensive engagement with Auckland’s Māori communities.

The Kia Ora Tāmaki Makaurau framework outlines ten priority areas that support and progress these aspirations and has been adopted by the council as the way to deliver outcomes for Māori. These priority areas are:

- Kia ora te kāinga – Papakāinga and Māori housing
- Kia ora te marae – Marae development
- Kia ora te ahurea – Māori identity and culture
- Kia ora te rangatahi – Realising rangatahi potential
- Kia ora te hononga – Effective Māori participation

- Kia ora te whanau – Whānau and tamariki wellbeing
- Kia ora te reo – Te reo Māori
- Kia ora te umanga – Māori business, tourism and employment
- Kia ora te taiao – Kaitiakitanga
- Kia hāngai te Kaunihera – An empowered organisation



Local board plans are an important way to deliver for Māori at a local level. This section of the plan outlines the Māori outcomes addressed in this plan.

### **Local area context relating to Māori outcomes**

We have the highest proportion (26 per cent) and highest number of Māori residents (24,849) across Auckland local boards. The median age of Manurewa's Māori residents is the youngest in Auckland (Census 2018). This means there is a need to focus on tamariki, rangatahi and their whanau. We need to provide relevant and welcoming public facilities and services and support Māori-led services where appropriate. Eleven mana whenua iwi have interests here and have pro-actively engaged with the local board over time:

- Te Kawerau ā Maki
- Ngāi Tai ki Tāmaki
- Ngāti Tamaoho
- Ngaati Te Ata Waiohua
- Te Ākitai Waiohua
- Te Ahiwaru
- Ngāti Paoa
- Ngaati Whanaunga
- Ngāti Maru
- Ngāti Tamaterā
- Waikato-Tainui.

Manurewa Marae is a vibrant, urban social and community hub in Clendon and our area has dedicated Māori organisations. Te Kaha O Te Rangatahi is the Whanau Ora partner located in this local board area that provides whanau-centred services in areas such as health, education, housing, employment, improved standards of living and cultural identity.

### **Key projects currently delivering Māori outcomes locally include:**

- **Ara Kōtui** – ongoing southern local board and iwi engagement with a governance focus. All mana whenua iwi indicating their interest in the roopu are invited on a regular basis
- **Puhinui regeneration** – regenerating the Puhinui Stream and improving its ecological quality working with both governance and kaitiaki representatives of the following iwi:
  - Te Ākitai o Waiohua
  - Ngaati Te Ata
  - Ngāti Tamaoho
- **Te Kete Rukuruku** – a programme of work involving the collection and telling of the unique stories of Tāmaki Makaurau. The following iwi are involved, or have indicated interest, in Māori naming as part of Te Kete Rukuruku in the Manurewa Local Board area:
  - Ngaati Te Ata Waiohua
  - Ngaati Whanaunga



- Ngāi Tai ki Tāmaki
  - Ngāti Paoa
  - Ngāti Tamaoho
  - Te Ahiwaru
  - Te Ākitai Waiohua.
- **Māori-led artwork** – encouraging, elevating and celebrating Māori culture at Te Pātaka Kōrero o Waimāhia. Artwork has been co-designed by Clendon rangatahi and Extreme Success with advice from Te Ākitai Waiohua
  - **Kaupapa Māori approaches** – infusing kaupapa Māori at Te Pātaka Kōrero o Manurewa in partnership with Manurewa Marae
  - **TUIA mentoring** – developing leadership capacity of rangatahi Māori in communities throughout Aotearoa
  - **Manurewa bilingual hikoi** – an annual community led event that celebrates the area’s rich history, marae and people and highlights the unique place Māori hold in Manurewa.

Iwi Māori and Māori organisations have provided feedback since the 2010 amalgamation through Annual Budget, long-term plan, and local board plan consultation processes, and through input into regional plans, policies and strategies such as Auckland’s Water Strategy, Ngā Hapori Momoho: Thriving Communities, and Te Tāruke-ā-Tāwhiri: Auckland’s Climate plan.

Governance level engagement in the southern region of Tāmaki Makaurau Auckland has been through Ara Kōtui, and shared and individual hui between the local board and iwi representatives, while project level feedback is shared through council-iwi kaimahi/staff relationships.

Engagement and relationships with iwi, marae and Māori communities are ongoing and the transition of the new local board provides opportunity for building on and strengthening existing connections.

**Strategic priorities shared by iwi include:**

- achieving high standards of health, education, housing and wellbeing for whanau
- supporting and developing rangatahi
- enabling iwi to be involved by providing a level of support that facilitates sustainable involvement
- protecting and enhancing the environment, biodiversity and water through the practice of kaitiakitanga, grounded in mātauranga Māori
- promoting te reo Māori and tikanga
- improving prosperity for Māori through business and employment
- applying a transgenerational approach and planning for many generations ahead.

Specific Manurewa priorities and areas of interest from individual iwi have also been discussed over time. These have been considered in the development of this local board plan.

**The following Māori outcome related objectives and initiatives will be addressed in this plan:**



<b>Kia Ora Tamaki Makaurau Outcome</b>	<b>Objective in the plan</b>	<b>Initiatives</b>
Kia ora te ahurea: Māori identity and culture	Māori heritage and identity are an intrinsic part of who we are and what we experience every day	Continue our partnership with mana whenua to deliver Te Kete Rukuruku which includes Māori naming of parks and reserves. Identify opportunities to promote the narratives that come with the names
		Increase opportunities for the expression of Māori arts and culture, e.g. through Waitangi Day, Matariki and Te Wiki o te Reo Māori / Māori Language Week activities
		Partner with mana whenua, Manurewa Marae and Māori organisations to showcase and celebrate Māori culture, stories and identity
		Investigate community lease options to support Ngāti Tamaoho aspirations for a cultural hub at Te Pua/Keith Park
Creative talent is visible and celebrated	Investigate the feasibility of an arts broker programme to nurture creative expression. This resource would include a specific focus on supporting Māori and Pacific creative arts	Explore ways to increase the attractiveness of Manurewa Town Centre, including more planting and installation of artworks that reflect the Māori identity of Manurewa
		Cultural diversity is reflected in our amenities
Kia ora te hononga: Effective Māori participation	Māori participation is effective and meaningful	Continue our partnership with mana whenua through the project Ara Kōtui - Improving Māori Input into Local Board Decision-making
		Implement new processes to enable shared decision-making by mana whenua and the local board
		Engage with Māori organisations to increase their participation in local board planning processes
Kia ora te Rangatahi: Realising rangatahi potential	Young people are engaged, have a voice, and contribute positively to local life	Support the development of rangatahi Māori through the Tuia mentoring programme
	Young people have the skills and training needed	Provide ways to develop young people, including the continued delivery of our successful rangatahi youth grants



	for quality, sustainable employment	Support programmes that equip rangatahi (youth) with skills for high quality sustainable jobs, including entrepreneurship and social enterprise, and prepare them for the transition to a low carbon, circular and resilient economy
	Advocacy to youth providers	Ensure youth services recognise the important place of pastoral care and cultural safety in rangatahi education and employment
Kia ora te taiao: Kaitiakitanga	Our communities strengthen their resilience to disasters and climate change effects	Work with mana whenua and community partners to create a community emergency response plan for everyone with an extra focus on those who might need additional assistance, and revisit key locations identified as community-led emergency centres
		Support the development of targeted and culturally appropriate initiatives that increase knowledge and awareness of climate change and build community resilience to climate impacts, such as investigating funding the eco-neighbourhoods programme
		Implement the Manurewa Urban Ngahere Action Plan 2022 to grow our tree canopy cover which will complement other tree canopy planting activity taking place on a regular basis across the community
	Advocacy to central government	Apply stronger requirements and powers for the protection and enhancement of urban ngahere
	The water quality of our harbours and waterways is steadily improving	Continue our work alongside Te Ākitai Waiohua, Ngaati Te Ata Waiohua and Ngāti Tamaoho on regenerating Te Puhinui Stream and improving its ecological quality, including collaboration on Te Aka Raataa project
Progress the work of Manukau Harbour Forum in collaboration with the eight other local boards, iwi and other interested parties. The harbour needs to be recognised as a significant cultural, ecological, social and economic taonga. This includes supporting the development and implementation of a long-term programme of integrated harbour management		
We protect our natural areas, are pest free and regenerating to enhance biodiversity and ecosystems	Continue funding community pest, animal and plant control in reserves, parks, open spaces and around our facilities to help restore the natural environment through Pest Free South Auckland (PFSA). This work is led by Beautification Trust and includes groups such as Tōtara Heights Bush Guardians, Te Pu-a-nga Maara Awa Rangers and Pest Free Wattle Downs. Te Ahiwaru provides governance support to PFSA	



Kia ora te whanau: Whānau and tamariki wellbeing	Family, whānau and social wellbeing is strengthened	Work to improve the health and wellbeing of our people in partnership with community organisations, including Manurewa Marae
		Support community-led education programmes that increase awareness of low carbon actions people can take to achieve energy efficient and healthy homes and lifestyles
Kia ora te marae: Marae Development	Family, whānau and social wellbeing is strengthened	Investigate options to support the Manurewa Marae in its aspirations to deliver social and emergency housing onsite, such as applying for the council's Cultural Initiatives funding
Kia ora te kāinga – Papakāinga and Māori housing	Family, whānau and social wellbeing is strengthened	Consider enabling access by the Manurewa Marae to the adjacent reserve next door for further housing
Kia ora te reo: Te reo Māori	Māori heritage and identity are an intrinsic part of who we are and what we experience every day	Support our libraries to provide more opportunities to learn about te ao Māori and te reo Māori, including mātauranga Māori (Māori knowledge), traditions and practices
	Children have lots of options for casual or informal play	Identify potential play spaces to incorporate te ao Māori, including the use of te reo Māori
Kia ora te umanga: Māori Business, Tourism and Employment	Our local economy continues to grow	Support the Manurewa and Wiri business associations and other community partners in their aspirations to assist local businesses and increase local economic activity including for Māori and Pacific businesses
	Local ventures enjoy economic success, innovation and enterprise	Investigate funding a local economic broker to support businesses leverage local economic development outcomes and to promote local skills, talents and resources to business. This resource would include a specific focus on enabling Māori economic outcomes
	Māori and Pasifika are engaged in creating and sharing the benefits of a fairer economy for south Auckland	Support The Southern Initiative's work on delivering an economic model for south Auckland that enables Māori and Pasifika to grow wealth and benefit from participating in this economy
	Advocacy to Governing Body	Improve council procurement processes that act as a barrier to Māori businesses
Kia hāngai te Kaunihera – An empowered organisation	Advocacy to Governing Body	Improve council processes to enable more Māori input on key strategies and plans
		Improve Māori outcome performance measures for greater accountability and to maintain momentum on progress including creating the ability for Māori communities to influence how funding is allocated



Manukau Harbour from Manurewa

# Te Tāruke ā-Tāwhiri

## Climate Action

In 2019, Auckland Council declared a climate emergency and in 2020 adopted Auckland’s climate plan, Te Tāruke ā-Tāwhiri. Meeting the goals set out in this plan means taking ambitious action to reduce emissions and to adapt to a changing climate.

Local boards have an important role to play in leading and supporting Auckland’s response to the climate emergency, including supporting regional climate plan initiatives, integrating climate awareness into all decisions, including community investment.

### **Our communities are more resilient to climate change effects**

We have seen time and again, that in an emergency, Manurewa pulls together, and no one is left behind. In an increasingly complex and uncertain risk landscape, we want to ensure our people are more prepared and more resilient to climate change effects.

As we have seen, parts of Tāmaki Makaurau are already feeling these effects, with more frequent and severe storms, floods and droughts. We also face hazards from other sources; from plant, animal and human diseases, through to technological disruptions.

Manurewa residents have identified the main climate related challenges faced in our local board area as follows:



- 35 per cent of residents say they lack knowledge and awareness of climate change
- 22 per cent of residents are concerned about access to public transport
- 21 per cent of residents feel coastal changes including sea level rise and erosion are a challenge.<sup>1</sup>

In addition, Manurewa residents are more likely than all Aucklanders to mention food security as a key climate change challenge facing our area.

Some of the key environmental risks and opportunities for the area are:

- pressures on the environment: erosion, heavy rainfall events, water infrastructure, transport infrastructure, land use change, air and water pollution
- opportunities for improving environmental outcomes: intensified development done right, improved transport connectivity, increased canopy cover.

Climate change effects have been assessed as part of Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan with coastal parts of the local board area found to be the most vulnerable. The Pahurehure Shoreline Adaptation Plan covers our area of Manukau Harbour shoreline and will recommend management and adaptation over time for council land and assets in response to coastal hazard and catchment flood risk in coastal areas. Ability to adapt is highly varied, ranging from very low to very high. Clendon, Weymouth and Beaumont are identified as hotspots with lower adaptive capacity.

### **Disaster resilience**

In response to our communities feeling they lack knowledge and awareness of climate change, we'll help people increase their understanding of climate change implications and develop clear pathways for communities and neighbours to support each other using their own networks and resources. We need to ensure our community has equitable access to the skills and resources needed to adapt successfully. We'll work with partners to create a local approach for everyone with an extra focus on those who might need additional assistance, and review locations currently identified as community-led emergency centres. We'll also support the development of targeted and culturally appropriate initiatives to build disaster resilience.

### **Reducing transport emissions**

There is a correlation between people working outside Manurewa travelling by car, and the lack of decent public transport options. Our people are having to use cars to commute for work and education. We want to see people either accessing the things they need closer to home and having satisfactory public transport and active mode options that get them to work, school and play easily and on time, thereby reducing their contribution to Auckland's transport emissions. We will continue our advocacy to increase the frequency, connectivity, and capacity of public transport services in Manurewa. We'll also investigate options to create more cycleways/cycle paths on public land and on land within rail corridors.

### **Food security**

We recognise our community's concern about food security. We know that as the effects of climate change increase, such as droughts and extreme weather events, crop yields are destroyed, and food prices rise. Already, the cost-of-living crisis is having significant effects on our community. We've started work on locally led food sovereignty and are initiating ways to strengthen community-led food systems in Manurewa.

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<sup>1</sup> Understanding community views, People Perception Survey 2020, Colmar Brunton



## Urban Ngahere

Our tree canopy cover is currently at 12.8 per cent, which is below the minimum target under the Urban Ngahere (Forest) Strategy and below the urban Auckland average of 18 per cent. As Manurewa is already highly urbanised, our parks, open spaces and roadside trees that provide shade, play an important role in connecting residents with nature that enhances their health and wellbeing.

As a local board we've been doing our bit to restore and enhance the canopy cover. Alongside the other southern local boards, we'll continue to support ways to plant and retain more trees on public and private land and suburban streets such as through our ecological volunteer programme. It's important we prioritise planting, particularly native trees, for the wellbeing of our community now, to anticipate future temperature rises, and to prevent the loss of our biodiversity.

We will also advocate to central government for stronger requirements and powers for the protection and enhancement of urban ngahere. We have committed to do our part in this, but there is only so much that can be done on council-owned land. Legislative measures to assist with this could include adding protection and enhancement of urban ngahere to environmental targets and making it easier for local authorities to protect trees on private land.

### Adapting to a changing climate

We have identified specific focus areas for action above, based on the primary concerns from our community. We are also considering other ways to adapt to our changing climate. The following objectives and initiatives from the plan will support climate goals both directly and indirectly.

Objective in the plan	Initiatives
Family, whānau and social wellbeing is strengthened	Support community-led education programmes that increase awareness of low carbon actions people can take to achieve energy efficient and healthy homes and lifestyles.
People know each other, feel connected in their neighbourhoods and play a key part in shaping Manurewa	Continue our Strengthening Our Streets project with an increased focus on agile neighbourhood led projects and initiatives that respond to social connection and cohesion, community participation and climate resilience
Our communities strengthen their resilience to disasters and climate change effects	<p>Work with mana whenua and community partners to create a community emergency response plan for everyone with an extra focus on those who might need additional assistance, and review locations currently identified as community-led emergency centres</p> <p>Support the development of targeted and culturally appropriate initiatives that increase knowledge and awareness of climate change and build community resilience to climate impacts, such as investigating funding the eco-neighbourhoods programme</p> <p>Implement the Manurewa Urban Ngahere Action Plan 2022 to grow our tree canopy cover which will complement other tree canopy planting activity taking place on a regular basis across the community</p>





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Advocate to the Governing Body to allocate additional funding from the Climate Action Targeted Rate or Natural Environment Targeted Rate for urban ngahere planting

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Advocate to the Governing Body to allocate equitable funding to implement adaptation strategies from the Shoreline Adaptation Plan for Pahurehure Inlet, Manukau East and Manukau North

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Advocate to the Governing Body for a minimum of twice-yearly clearance of stormwater sumps and more frequent clearance of drain grates to be a routine and ongoing service to mitigate flood risk

Drain grates in significant transport corridors within low lying and flood prone areas will require the most frequent clearance

Auditing of drain and sump clearance needs to be increased to monitor and enforce contractor compliance with service standards

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Advocate to central government to apply stronger requirements and powers for the protection and enhancement of urban ngahere

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Advocate to the Governing Body to allocate an equitable funding distribution to ensure our public facilities and spaces are welcoming, meet the demands of our diverse communities and deliver sustainability outcomes

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We are a low-carbon community with zero waste

Fund initiatives that encourage reductions in illegal dumping across all communities in Manurewa

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Support sustainability focused initiatives being delivered by groups such as the Beautification Trust

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Advocate to the Governing Body to allocate funding in the 10-year Budget to create a resource recovery park for the south

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Advocate to the Governing Body to review the council's current inorganic collection as our communities find the current process restrictive and challenging to navigate, leading to illegal dumping, and investigate ways to remove barriers for residents to enable easy ways to dispose of surplus inorganic waste

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Advocate to the Governing Body to maintain the current weekly frequency of household rubbish collections

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Advocate to Kāinga Ora to fund a 240-litre household wheelie bin for every tenancy with three-bedrooms or more in Manurewa to mitigate illegal dumping

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The Great South Road corridor is a great place to place to live and do business with an integrated regional transport hub

Support the growth and redevelopment around the town centre that involves key development sites and quality residential intensification, including appropriate waste and stormwater management

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Our communities experience food security	Continue to support Auckland Teaching Gardens and support other community food initiatives such as local food markets and community gardens
	Continue to fund locally led food sovereignty and initiating ways to strengthen community-led food systems in Manurewa
Climate change and sustainability initiatives are visible within our local facilities	Investigate options for the installation of more solar panels across our community facilities in partnership with power companies, and encourage households to do the same
	Make our community facilities available for third parties and community-based energy projects to invest in electric vehicle charging, renewable energy and battery storage
Transport options encourage a mode shift from private car use, are easy to access and meet diverse community needs	Investigate opportunities for more cycleways/cycle paths on public land and on land within rail corridors
	Continue to work with AT to ensure our train stations are safe, accessible and connect to public transport and active transport modes
	Advocate to Auckland Transport to increase the frequency and capacity of trains and buses to and from Manurewa and Clendon town centres, linking more of our communities to public transport hubs
Our local economy continues to grow	Investigate the feasibility of a covered Manurewa night market that prioritises local stall holders, ensures access is affordable and promotes zero waste and healthy food options
Local ventures enjoy economic success, innovation and enterprise	Create opportunities for new local business ventures and community and social enterprises to engage with commercial partners to access start-up funding and engage in circular business opportunities
Young people have the skills and training needed for quality, sustainable employment	Support programmes that equip rangatahi (youth) with skills for high quality sustainable jobs, including entrepreneurship and social enterprise, and prepare them for the transition to a low carbon, circular and resilient economy



Seniors Network at Manu Tukutuku, Randwick Park

## Ō Tātou Tāngata

### **Our people**

Our people are resilient, connected and engaged

**We take pride in Manurewa, enjoying quality of life, diversity and a sense of safety and connection.**

Manurewa is a relatively young and ethnically diverse community with the fifth largest population by local board area in Auckland. At the 2018 Census we had 95,670 residents in our area, a 16.3 per cent increase from the 2013 Census. This included a 29.9 per cent increase in the number of Māori residents. The rate of increase for the Māori population in the whole of Auckland for the same period was 26.9 per cent. The total population in Manurewa is projected to grow to 114,797 (up 20 per cent) over the next 30 years.

Our changing diversity needs to be considered in our long-term planning. Manurewa's Pacific population has continued to grow and is our largest ethnic group at 36 per cent, followed by European at 29 per cent. Māori have increased to 26 per cent and the Asian population to 25 per cent.

**Amohia ake te ora o te iwi ka puta ki te whei ao - the health and wellbeing of our people and community is paramount**

The role of parents and whānau is crucial to shaping successful lives for our children and young people. The board knows the value of sustained support for community groups that enables people to access

essential services for building individual and community resilience. We'll work with organisations who help strengthen family, whānau and social wellbeing, and focus on building individual and community resilience. This includes expanding our relationships with different Pacific groups to ensure we support the increasing number of Pacific families moving into Manurewa. We'll keep working with community partners who are targeting harm reduction associated with smoking, gambling, alcohol, drug use and unhealthy diets as we know these affect personal, family and community wellbeing.

The Manurewa senior's network has grown significantly since COVID-19 and is very active. We will continue to support this as well providing opportunities for older people to continue contributing and participating, such as through our senior lifelong learning opportunities. They can make the most of the benefits of being older and we can all learn from their skills, knowledge and experience.

Manurewa Marae is developing a housing plan for its site on Finlayson Avenue. In due course this may involve considering access to the reserve land located next door. We will investigate options to support this vision.

### **Kia ora te hononga – Māori participation in decision making**

The southern local boards have made progress in strengthening participation by mana whenua and mataawaka in how we plan, make decisions, and deliver projects. We value and respect the relationships that have been forged and remain committed to this work. This includes clearly identifying opportunities for shared decision-making, for example the establishment of a joint committee, and key strategic points in our planning process, such as annual planning where Māori participation in decision-making can take place. It is important that we enable iwi to be involved by providing a level of support that facilitates sustainable involvement. We recognise capacity issues can be a barrier to participation.

### **A voice for youth**

Our large youth population provides a sense of youthful energy, liveliness and a strong spirit of change which are the foundations of our future. Responding to the needs of young people, promotion of local talent, designing youth-friendly spaces and places, and providing opportunities for healthy growth will all contribute to positive youth development. It is important to recognise that many of our young people hold either Māori or Pacific heritage, and that any response must take this into account.

### **Diversity and inclusion**

We believe creativity, innovation and diversity enrich our lives. We value diversity in its broadest sense – culture, age, ability or identity – and for the strengths and opportunities it brings. Our aim is for communities to feel connected, recognised and engaged in local life. We will continue to respond to our changing diversity and welcoming new residents to the place we call home.

Manurewa has a growing movement of people who contribute to beautifying their neighbourhoods and celebrating their cultures. We'll help our communities to build the leadership, skills and capacity to keep driving positive change. This diversity of Māori, Pacific, European and ethnic culture, ideas and experiences is one of our strengths and with that we will nurture inclusivity.

### **Community safety**

It's important for people to feel safe in their homes and out and about in their neighbourhoods and parks. This takes a team effort, and we will play our part, with local organisations, and local and central government, to jointly address neighbourhood safety and reduce antisocial behaviour in our public spaces. We will continue current safety initiatives with the police and local community groups, and prioritise new projects focusing on crime prevention, safer communities, and injury prevention.





## Challenges

We face some challenges in working towards realising this vision:

- navigating bureaucracy can present barriers that get in the way of people being able to access what they need
- our population is transient
- housing intensification is bringing major change to neighbourhoods
- cost of living increases are having a major impact on families
- the differing needs and wishes of our diverse community present a challenge in responding with our limited resources
- people ongoingly report feeling unsafe
- declining rates of private home ownership by young families is undermining their pathways to building personal and intergenerational wealth.

## Opportunities

We also have some opportunities:

- our communities lead when the call goes out, and during challenging times they are resourceful and know what to do
- relationships are strong and groups are connected
- mana whenua and mataawaka relationships can guide us to understand and support Māori-led outcomes
- richness of diversity, culture and language
- youthful population
- investing in our people enhances our community
- building on the good relationships with NZ Police and other government departments
- working with Kāinga Ora to increase opportunities for first home buyers

## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Family, whānau and social wellbeing is strengthened	Work to improve the health and wellbeing of our people in partnership with community organisations, including Manurewa Marae
	Support community-led education programmes that increase awareness of low carbon actions people can take to achieve energy efficient and healthy homes and lifestyles



	<p>Investigate options to support the Manurewa Marae in its aspirations to deliver social and emergency housing onsite such as applying for the council's Cultural Initiatives funding, and consider enabling access to the adjacent reserve next door for further housing</p> <p>Work with community partners who are targeting harm reduction associated with smoking, vaping, gambling, alcohol, drug use, solvent and inhalant abuse, and unhealthy diets</p>
Older people are connected socially through age-friendly activities and opportunities	<p>Fund and support activities that include older people and foster their community participation. This includes a specific focus on reaching older migrants</p> <p>Explore commercial partnership opportunities to strengthen our Lifelong Learning Fund</p>
Māori participation is effective and meaningful	<p>Continue our partnership with mana whenua through the project Ara Kōtui - Improving Māori Input into Local Board Decision-making</p> <p>Implement new processes to enable shared decision-making by mana whenua and the local board</p> <p>Engage with key Māori organisations to increase their participation in local board planning processes</p> <p>Enable iwi to be more involved by providing a level of support that facilitates sustainable participation</p>
Young people are engaged, have a voice and contribute positively to local life	<p>Support the development of rangatahi Māori through the Tuia mentoring programme</p> <p>Partner with police to maintain the Bluelight JAM programme</p> <p>Increase the number of formal and informal sport and recreation opportunities for young people in response to our growing youth population</p>
People know each other, feel connected in their neighbourhoods and play a key part in shaping Manurewa	<p>Continue our Strengthening Our Streets project with an increased focus on agile community led projects and initiatives that respond to social connection and cohesion, community participation and climate resilience</p> <p>Partner with funders to prioritise resource for Pacific communities</p> <p>Fund a Community Broker role to help deliver the objectives in this plan by:</p> <ul style="list-style-type: none"> <li>• connecting the community with council departments, and elected members</li> <li>• enabling the community to lead and to volunteer</li> <li>• surfacing under-represented voices</li> <li>• responding to our diverse cultures and abilities</li> <li>• connecting with the Māori community</li> <li>• building high trust relationships and networks</li> <li>• providing the board with community insights, and strategic advice</li> <li>• brokering strategic community partnerships</li> <li>• leveraging external funding sources</li> </ul>



People feel their neighbourhoods and public places are safe and attractive

Invest in evidence-based projects that focus on crime prevention, safer communities and injury prevention

Work with community partners to increase public safety, particularly in our town centres, facilities, and parks. This could include using security features such as CCTV and lighting

## Advocacy

Description	Who
Confirm commitment to achieving funding equity for local boards	Governing Body
Look at ways to achieve funding equity for the most underfunded boards in the shortest timeframe possible with a priority focus on Manurewa, then other southern local boards	Governing Body
Improve council processes to enable more Māori input on key strategies and plans	Governing Body
Make more Kāinga Ora housing stock available for purchase by first home buyers	Central Government



Clendon skate park





Wattle Downs ponds

## Tō Tātou Taiao

### **Our environment**

#### Our environment is protected, restored and enhanced

We care for our natural treasures, restored waterways and flourishing urban forest. We're reducing our carbon footprint, greenhouse gas emissions and waste, and building community resilience to climate change effects.

The South-Eastern Plain area of Auckland which includes Manurewa (alongside Māngere-Ōtāhuhu, Howick, Papakura and Ōtara-Papatoetoe local boards) is mostly comprised of low lying, fertile plains that have been intensively developed for food production, urban or industrial use. The local board area is now largely urban (approximately 80 per cent total cover). There is four per cent land cover remaining in wetlands, forest and scrub.

It is important we preserve what we have and taking care of the environment is part of who we are. Manurewa has a wide variety of natural features for us to enjoy and care for, including the Manukau Harbour, beaches, reserves, parks and waterways.

#### **Environmental responsibility**



Kaitiakitanga means more than simply guardianship. We acknowledge it is the responsibility inherited at birth to care for the environment which passes from generation to generation. Māori acknowledge the environment, and objects within it, as having not only a physical presence but also spiritual values.

Every living thing is recognised as having value and a mana, wairua (spirit) and mauri (life force) of its own. Spiritual values are as important as the physical; Māori believe the physical and spiritual aspects of a person or thing are joined by mauri to make a complete whole.

### **Te Puhinui**

In this context, we embrace the long-term vision for [Te Whakaoranga o te Puhinui strategy](#) and will continue to work closely with mana whenua and the Ōtara-Papatoetoe Local Board on this project. In 2022, we participated in the signing of Te Whakaoranga o Te Puhinui - Puhinui Regeneration charter. This strategy aims to realise the regeneration of Te Puhinui in a way that is inclusive, place-sourced, culturally led and community-fed so that Te Puhinui and its people can thrive once more. It aims to align and build on existing relationships and projects within the catchment and the Manukau Harbour by providing frameworks and methods that will help shift Te Puhinui from its current state towards realising its potential.

We'll continue to restore our other waterways, biodiversity and indigenous flora and fauna alongside mana whenua. When it comes to [Pest Free Auckland](#) we'll also work with networks such as Pest Free South Auckland. Te Ahiwaru provides governance support to this network.

### **Manukau Harbour Forum**

The Manukau Harbour Forum comprises nine local boards including Manurewa. We'll support the programme of joined-up harbour management to ensure a rich and diverse marine and land environment everyone can enjoy. We'll also continue to investigate options to prevent pollutants entering our waterways through our stormwater systems. This may include wetlands and filtration options. We will also advocate for more frequent routine stormwater sump cleaning, to mitigate flood risk.

### **A low-carbon community**

We'll enable our community to adopt low-carbon lifestyles and live sustainably, playing our part in improving the wellbeing of our people and the planet. Manurewa will reap environmental benefits from reducing fuel use and waste and by reusing, composting and recycling resources.

In line with our efforts to become a low-carbon and sustainable community, we remain committed to a target of net zero greenhouse gas emissions by 2050 and zero waste by 2040.

We will support businesses and households to minimise their carbon footprint by diverting organic waste from landfill, sourcing food locally and using public and active mode transport. We'll also encourage people to understand the value of the circular economy which aims to make the best use of resources, with products that are made to last and "made to be made again", such as recycling old glass into new glass products.

We enjoyed seeing the successful establishment of the Manurewa Community Recycling Centre at the Beautification Trust in Holmes Road and are in full support of the pop-up Repair Cafes operating at the Trust and at Nathan Homestead. We'll continue to advocate for a southern resource recovery park as part of the Auckland Resource Recovery Network. This will help us reuse, repurpose and recycle as many items as possible and provide environmental education and enterprise opportunities for our communities.

Illegal dumping remains an important issue in Manurewa. We'll continue to support community-led responses such as signs and targeted education and will advocate to the Governing Body for a review of the

council's current inorganic collection as our communities find the current process restrictive and challenging to navigate. We'll also ask the Governing Body to investigate ways to remove barriers for residents to enable easy ways to dispose of surplus inorganic waste.

## Challenges

We face some challenges in working towards realising this vision:

- responding to climate change issues is urgent
- our coastlines and popular coastal communities are vulnerable to the effects of climate change
- managing pest, animal and plant control
- increased coverage of impervious surfaces is increasing flood risks
- low tree canopy cover
- population growth is putting pressure on the environment
- high car usage affecting air quality and contributing to greenhouse gases and pollutant emissions
- stream health continues to need improvement
- ongoing illegal dumping.

## Opportunities

We also have some opportunities:

- increasing awareness of the notable tree schedule to protect more of our trees
- supporting community conversations about climate change and coastal hazards to equip us to become more resilient
- supporting mana whenua aspirations to protect and enhance the environment, biodiversity and water through practice of kaitiakitanga, grounded in mātauranga Māori
- using nature-based solutions for flood management
- building on the great progress that has been made in restoring and protecting our natural environment, such as awa and biodiversity, coupled with an increase in people volunteering
- strong network of environmental, waste and pest-free community champions
- promoting [water sensitive design](#) which includes the integration of ecosystems into the built form.





## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
<p>We protect our natural areas, are pest free and regenerating to enhance biodiversity and ecosystems</p>	<p>Continue funding community pest, animal and plant control in reserves, parks, open spaces and around our facilities to help restore the natural environment through Pest Free South Auckland (PFSA). This work is led by Beautification Trust and includes groups such as Tōtara Heights Bush Guardians, Te Pu-a-nga Maara Awa Rangers and Pest Free Wattle Downs. Te Ahiwaru provides governance support to PFSA</p> <p>Request that every tree removed from the streetscape due to damage, storms and accidents be replaced within one year</p> <p>Promote the integration of natural ecosystems into the existing built form, which may include the construction of raingardens, living roofs and swales, mass tree planting, remediation of existing or contaminated soils, rehabilitation of watercourses and wetlands, and opening up buried watercourses and restoring them to more natural conditions (stream daylighting)</p>
<p>We are a low-carbon community with zero waste</p>	<p>Fund initiatives that encourage reductions in illegal dumping across all communities in Manurewa</p> <p>Support sustainability focused initiatives being delivered by groups such as the Beautification Trust</p>
<p>Our communities strengthen their resilience to disasters and climate change effects</p>	<p>Work with mana whenua and community partners to create a community emergency response plan for everyone with an extra focus on those who might need additional assistance, and review locations currently identified as community-led emergency centres</p> <p>Support the development of targeted and culturally appropriate initiatives that increase knowledge and awareness of climate change and build community resilience to climate impacts, such as investigating funding the eco-neighbourhoods programme</p> <p>Implement the Manurewa Urban Ngahere Action Plan 2022 to grow our tree canopy cover which will complement other tree canopy planting activity taking place on a regular basis across the community</p>



The water quality of our harbours and waterways is steadily improving	Continue our work alongside Te Ākitai Waiohū, Ngaati Te Ata Waiohū and Ngāti Tamaoho on regenerating Te Puhinui Stream and improving its ecological quality, including collaboration on Te Aka Raataa project
	Continue our support for clean waterways, the removal of open concrete water channelling, and identification and removal of barriers that prevent fish moving freely between and within freshwater ecosystems
	Continue to work with Papakura and Franklin Local Boards to restore the Papakura Stream
	Progress the work of Manukau Harbour Forum in collaboration with the eight other local boards, iwi and other interested parties. The harbour needs to be recognised as a significant cultural, ecological, social and economic taonga. This includes supporting the development and implementation of a long-term programme of integrated harbour management
	Investigate options for the prevention of pollutants entering our waterways through our stormwater systems. This may include wetlands and filtration options, and prevention of discharge from industry and other sources

## Advocacy

Description	Who
Allocate funding in the 10-year Budget to create a resource recovery park for the south	Governing Body
Review the council's current inorganic collection as our communities find the current process restrictive and challenging to navigate, leading to illegal dumping, and investigate ways to remove barriers for residents to enable easy ways to dispose of surplus inorganic waste	Governing Body
Allocate equitable funding to implement adaptation strategies from the Shoreline Adaptation Plan for Pahurehure Inlet, Manukau East and Manukau North	Governing Body
Allocate additional funding from the Climate Action Targeted Rate or Natural Environment Targeted Rate to plant new trees in our parks and streets to help increase tree canopy cover	Governing Body
Ensure a minimum of twice-yearly clearance of stormwater sumps and more frequent clearance of drain grates to be a routine and ongoing service to mitigate flood risk Drain grates in significant transport corridors within low lying and flood prone areas will require the most frequent clearance Auditing of drain and sump clearance needs to be increased to monitor and enforce contractor compliance with service standards	Governing Body
Apply stronger requirements and powers for the protection and enhancement of urban ngahere	Central Government



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Maintain the current weekly frequency of household rubbish collections	Governing Body
Request Kāinga Ora fund a 240-litre household wheelie bin for every tenancy with three-bedrooms or more in Manurewa to mitigate illegal dumping	Central Government

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Puhinui Reserve



Pukepuke / Nathan Homestead

## Tō Tātou Hapori

### **Our community**

Our communities enjoy responsive services and facilities that enable great participation

Our facilities and public places are popular gathering points. They offer choices for people from different backgrounds and life-stages to take part in sports, recreation, creativity and play.

#### **Community participation**

Increasing community participation is important for Manurewa as a highly ethnically diverse area with several wellbeing challenges. We recognise that 72 per cent of our community live in areas of Deprivation Index 8, 9 and 10 compared to the Auckland average of 30 per cent. This equates to almost 70,000 Manurewa residents.

Deprivation Index measures socio-economic deprivation with Deprivation Index 8, 9 and 10 representing the most deprived areas in New Zealand. People in more deprived areas are more vulnerable to the risks that tend to drive poorer health outcomes.



It is important we respond to this. According to the [Quality of Life Survey 2022](#), over a third of residents (35 per cent) in Manurewa said they were in poor or fair physical health, and this was similar to the proportion reporting fair or poor mental health (31 per cent). However, there has been a positive increase from 31 per cent to 43 per cent of people being active at the recommended level of 5 plus days a week. This is significantly higher than the Auckland total (34 per cent). This is encouraging.

We will continue to seek opportunities to lift the level of physical activity, including through active modes of transport and improve long-term physical and mental health outcomes. At the 2018 Census 25.8 per cent of Manurewa Local Board's population was under 15, compared to 20 per cent of the whole of Auckland. We will explore ways to provide more variety in play experiences across Manurewa.

We'll also respond to our community's concern about food security. Already, the cost-of-living crisis is having significant effects on our families. Equitable access to fresh, healthy, low carbon (local, plant based, low processing) food is essential to community health and resilience as well as delivering broader social, environmental, climate and economic benefits. [Fast food outlets are concentrated](#) in areas of high deprivation, and it is important that our community has access to healthy food options. We've started work on locally led food sovereignty and are initiating ways to strengthen community-led food systems in Manurewa.

### **Community infrastructure**

Community infrastructure supports community participation through the provision of services and spaces for people to interact. There are barriers that prevent people from accessing services and facilities, such as affordability, physical access, social and cultural barriers. These are particularly important in Manurewa given the greater proportion of people on lower incomes and a very culturally diverse community.

However, not all facilities have been historically well maintained, and some do not meet the standards to which we aspire. The council's maintenance of its current asset portfolio and associated service provision is increasingly unsustainable financially, with the bulk of available funding consumed in servicing ageing infrastructure.

We are being asked to focus on shifting the way we invest in community services including moving towards renewing priority assets, reducing our asset portfolio and expanding the provision of tailored and alternative service delivery such as through integration of services, partnerships, grants and digital channels.

Manurewa is already underfunded in the area of assets and has been since 2010. We are reluctant to reduce our already limited asset portfolio, and in fact want to maintain our focus on advocating for equity of funding distribution to ensure our current and any new public facilities and spaces are welcoming, accessible, meet the demands of our diverse communities and improve climate resilience. We will consider the option of making some of our park land available to those community groups who have the funding to build and run their own community facilities. We have done this already with the Clendon Reserve concept plan which provides space for a Pasifika hub. We will also support our local sports clubs and community groups to work in partnership with third party funders to renew and improve their own facilities.

We want to do our bit to contribute to mitigating the effects of climate change. Manurewa Pool and Leisure Centre will soon have solar panels installed on its roof. We'd like to see the installation of more solar panels across our community facilities and will encourage households to do the same. We know that reducing emissions and increasing the resiliency of our assets will be key outcomes of renewal and regeneration projects going forward.





## Social and active recreation

Our parks, sports fields and community facilities are heavily used, support wellbeing and draw people together to socialise, learn, relax, exercise and have fun. Local groups and sports clubs are adapting to the needs of growing and changing communities, and we want to ensure our public facilities, spaces and services do the same.

We recognise that by 2030, Manurewa is expected to have the highest shortfall for weekday floodlit hours on playing fields across the southern local boards, and third highest behind Waitemata and Howick. It also has the lowest proportion of sand-based fields comparative to all other local boards and one of the lowest numbers of hybrid or artificial fields.

To get more people taking part in community, sports, recreational and creative activities, we need them to feel proud of, connected to, and enjoying the public and community places where they spend time. We will continue to deliver the priorities defined in our [2022 Manurewa Sport and Active Recreation Facilities Plan](#) to support this activity. In addition, we will prioritise sand carpeting, lighting, and training hours across the network in Manurewa. We will consider the need to future proof with improved irrigation in response to the potential for extended dry periods during summer, which we expect to be more prevalent with a changing climate.

## Creative expression

You've told us you enjoy local events, arts, and festivals. These also strengthen community connections, while building a sense of belonging and pride. We'll identify ways to showcase the outstanding talents of our culturally diverse communities through different projects. Unleashing and supporting local talent helps to keep our arts and culture vibrant and strong. We will encourage local groups to keep staging artistic and cultural activities that make Manurewa what it is.

We want to explore the implementation of an arts broker programme to help us do this, including translating creative talent into career pathways. We are proud of our arts centre Nathan Homestead Pukepuke. We will continue to support this and our two libraries to provide access to the world of creative expression, innovation, information, knowledge and ideas. We are fortunate to have the Botanic Gardens on our back doorstep. This regional facility also provides many creative experiences.

## Kia ora te ahurea: Māori identity and culture

Our partnership with mana whenua on [Te Kete Rukuruku](#) is one way we can help increase the visibility and experience of Māori identity and culture. This ongoing project involves dual naming of our parks and reserves to include te reo Māori, with accompanying storytelling and new signs. The names and stories are agreed and gifted by mana whenua. We'd like to strengthen the visibility and appreciation of these stories and will seek to identify ways to achieve this. We'll look for other opportunities to increase visibility such as supporting the installation of Māori public artworks, celebrating key events, or using te reo Māori and te ao Māori design elements in our council places and spaces.

## Children's play

For children and young people play is essential to their physical, social and emotional development and well-being. As part of our focus on providing more variety in play experiences across Manurewa, we'll look at play spaces that would benefit from a te ao Māori (the Māori world) approach to play, including the use of te reo Māori. We'll also deliver a play plan that identifies, develops and promotes accessible play opportunities that encourage the activation of parks and reserves without playgrounds, together with community play champions, and advocate for the provision of informal play-friendly furniture in our public places.



## Challenges

We face some challenges in working towards realising this vision:

- lack of frequent and reliable public transport to access our spaces and places
- lack of connectivity for people who use active modes of transport
- strain on some local community groups and clubs to maintain their facilities located on council land
- lack of quality play spaces for all ages including basketball half courts
- resources are limited which puts stress on community groups.

## Opportunities

We also have some opportunities:

- contributing to improving people’s health and wellbeing
- reviewing the use of some our leased assets to see if we can consolidate the portfolio and provide higher quality shared facilities
- local boards now have increased decision-making over local assets and services, enabling a range of options to be pursued
- building on the momentum of backyard and community gardens, helping to improve food security and sustainable living
- building relationships with commercial partners to help progress our facility priorities.

## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
People can easily access free social and recreational activity	Work with grassroots community groups to enable more recreational activities in our facilities and parks that support people’s physical, social and mental wellbeing
	Identify options for recreational activities to support people of all ages and abilities being casually active, e.g. more basketball courts, and new and growing sports such as pickle ball, kilikiti and futsal



Our open space and sports field network meets the demands of our diverse communities	<p>Deliver improved sports fields and lighting at War Memorial Park and deliver further improvements such as more sand carpeting, lighting and training hours across the network in Manurewa to bring us up in line with the rest of Auckland</p>
	Continue development of the park and recreation space on Clendon Reserve as funding allows
	Support our Pacific communities to deliver a Pasifika hub on Clendon Reserve
	Develop a masterplan for Mountfort Park
	Investigate provision of a new public toilet facility at Mountfort Park
	Partner with user groups of War Memorial Park in their aspirations to deliver a multi-sport facility
	Support water sport user groups to develop infrastructure that enables participation in waka ama, boating and yachting activities in the Waimahia peninsula
	Continue partnering with community groups to deliver the Totara Park masterplan as funding allows
	Deliver priorities defined in the <a href="#">2022 Manurewa Sport and Active Recreation Facilities Plan</a>
	Continue to prioritise actions under the David Nathan Park reserve management and conservation plans such as landscaping and accessibility and complete seismic strengthening works at Nathan Homestead
	Develop a multi-park management plan that manages the use, development and protection of all parks, reserves and open spaces in the Manurewa Local Board area
Facilities and public spaces are welcoming, inclusive and promote wellbeing and sustainability outcomes	Revitalise existing parks and play spaces including Rowandale Reserve and Tairanga/Tington Reserve
	Undertake comprehensive renewals at Te Matariki Clendon Community Centre, Te Pātaka Kōrero o Waimāhia (library), and Te Pātaka Kōrero o Manurewa (library)
	Investigate options to extend what the Manurewa Pool and Leisure Centre can offer using the outdoor area immediately surrounding the facility, e.g. an all-weather artificial track and group fitness area
Our communities experience food security	Continue to support Auckland Teaching Gardens and fund other community food initiatives such as local food markets and community gardens
	Continue to fund locally led food sovereignty and initiate ways to strengthen community-led food systems in Manurewa



Climate change and sustainability initiatives are visible within our local facilities

Investigate options for the installation of more solar panels across our community facilities in partnership with power companies and encourage households to do the same

Make our community facilities available for third parties and community-based energy projects to invest in electric vehicle charging, renewable energy and battery storage

Māori heritage and identity are an intrinsic part of who we are and what we experience every day

Continue our partnership with mana whenua to deliver Te Kete Rukuruku which includes Māori naming of parks and reserves. Identify opportunities to promote the narratives that come with the names

Increase opportunities for the expression of Māori arts and culture, e.g. through Waitangi Day, Matariki and Te Wiki o te Reo Māori/Māori Language Week activities

Support our libraries to provide more opportunities to learn about te ao Māori and te reo Māori, including mātauranga Māori (Māori knowledge), traditions and practices

Partner with mana whenua, Manurewa Marae and Māori organisations to showcase and celebrate Māori culture, stories and identity

Investigate community lease options to support Ngāti Tamaoho aspirations for a cultural hub at Te Pua/Keith Park

Children have lots of options for casual or informal play

Work with local play champions to develop and deliver a Manurewa play plan

Identify potential play spaces to incorporate te ao Māori, including the use of te reo Māori

Include children and young people in decision-making about play, facilities and programmes to be designed for them

Creative talent is visible and celebrated

Investigate the feasibility of an arts broker programme to nurture creative expression. This resource would include a specific focus on supporting Māori and Pacific creative arts

Recognise and celebrate the existing and emerging talent, leadership or community contribution of local people and groups

Fund networked community groups to stage vibrant, successful and unique multicultural arts, events, civic services or festivals that celebrate our diversity

## Levels of service

We would like to strengthen our engagement with our Full Facilities maintenance contractors and support them to increase their levels of service. This includes maintenance and repair of all assets across buildings, parks, open spaces, and sports fields, town centre cleaning, street litter bin emptying, vegetation clearance, and berm mowing works. We would also like to see an increase in the use of local contractors and local iwi suppliers.

## Advocacy

Description	Who
Allocate funding of \$1.7 million to replace the roof leaks at Manurewa Netball and Community Centre. As a local asset, the local board is being asked to pay for these repairs. This means other assets in desperate need of maintenance will be compromised due to the lack of available budget	Governing Body
Allocate an equitable funding distribution to ensure our public facilities and spaces are welcoming, meet the demands of our diverse communities and deliver sustainability outcomes	Governing Body
Allocate funding to support the unsuccessful One Local Initiative at War Memorial Park	Governing Body
Identify opportunities to design and deliver good local play outcomes in public places through a range of projects such as street furniture, town centre refurbishments, tree-climbing and nature play in parks	Auckland Transport Eke Panuku Kāinga Ora Private housing developers
Improve Māori outcome performance measures for greater accountability and to maintain momentum on progress including creating the ability for Māori communities to influence how funding is allocated	Governing Body



Clendon basketball court



Manurewa interchange

## Ō Tātou Wāhi

### **Our places**

Our urban development attracts quality employment, community and sustainability outcomes that meet the needs of our growing population. Our transport network is accessible, affordable, offers choice and makes it easy to move around

#### **Urban growth**

Over recent years, Manurewa has undergone significant residential and business development, and this is set to continue. The number of dwellings consented grew by 31 per cent from 2020 to 2021 with over 80 per cent of those dwellings being higher density housing. While sometimes a controversial topic, fewer standalone houses means we are increasing the efficiency of land use and reducing our carbon footprint in an area with good transport links. However, this needs to be balanced with ensuring residential intensification includes appropriate waste and stormwater management, as permeable surfaces such as lawns are replaced with concrete.

In the 2020 Auckland Prosperity Index Report, Manurewa is much lower than the regional average in terms of connectedness which measures the degree to which individuals can access work opportunities and engage with broader social networks. This reflects the area's longer commutes to work and lower levels of internet access at home.



Therefore, the gains made in housing in Manurewa need to be combined with less commuting for work and education to ensure residents can access the things they need closer to home and thereby reduce their contribution to Auckland's transport emissions. This includes prioritising high-quality development around transport and employment hubs.

### **Future development area**

Manurewa sits on the southern rail line and has a well-used train station and transport interchange. The Auckland Unitary Plan provides for significant Terrace Housing and Apartment Buildings (THAB) zoning around the Manurewa town centre, with a lesser amount around Clendon local centre. It is important to acknowledge that increasing flood challenges may inhibit some growth in the future. We will advocate to ensure that this risk is acknowledged through appropriate levels of lower intensity zoning in coastal areas.

An Integrated Area Plan for Manurewa, Takanini and Papakura was completed in 2017. It identifies key regeneration opportunities in Manurewa that can be activated in conjunction with public and private agencies. We will continue to use this plan, ensuring alignment with the Future Development Strategy, to guide our development around the Great South Road corridor. This includes completing the redevelopment of the areas surrounding Te Mahia station.

Our area is also rich in its cultural diversity. We want our infrastructure – whether it's business, transport or community amenities – to reflect our unique Māori heritage, Pacific culture, our growing Asian population, and all other ethnicities.

The Crown has large land holdings in both Clendon and Manurewa and there is the potential for larger scale redevelopment in the area in the longer term. We need to be prepared for this, including preserving our treasured green spaces.

### **Transform Manukau**

It is important that Manurewa residents have access to, and can benefit from, what is happening in Manukau, the largest and most established of Auckland's nodes outside the city centre. Its civic, retail, education and cultural facilities provide for the wider population of the south.

Manukau is currently undergoing major transformation that fosters and builds on the existing pride, values and culture of its people. The momentum of change and development in this area will drive demand for a more diverse range of services and activities. Significant growth is expected in Manukau over the next 30 years and the number of jobs is expected to increase by over 22,500 to around 56,000.

In the immediate future, we will continue to engage with the [Transform Manukau programme](#) with a specific focus on key move one – realising the potential of the Puhinui Stream as referenced earlier in the theme Our Environment – and key move three – developing the Wiri healthy neighbourhood.

### **Transport**

We have funded projects to make our streets safer using our Local Board Transport Capital Fund and we have partnered with Auckland Transport (AT) to improve transport for our communities. We have consistently advocated your views on transport priorities to decision-makers such as AT and Waka Kotahi New Zealand Transport Agency and we will continue to do this. This includes advocacy to AT for adequate active mode and public transport options, and improved road maintenance and renewals to increase the resilience of the roading network. We will also advocate to complete vital regional and sub-regional corridor improvements such as the full 21.5km Mill Road corridor between Manukau and Drury South.



## Road safety

Safety across all forms of transport is a top priority, but particularly on our roads. Our investment in speed calming and traffic safety has reduced the number of deaths and serious injuries on our roads, however there is still more work to be done. Better maintained roads, improvements to road intersections, enforcement and better driver education are key to reducing traffic violations, deaths and injuries. We will advocate for safer intersections, and for road design that reduces distractions and makes roads safer for drivers, pedestrians and other active mode users.

## Public transport

We're aiming for better transport connections across our area, joining parks and community amenities, transport hubs, town centres and industrial areas. The Manurewa and Clendon shopping centres provide valuable services, including doctors, libraries, banks and pharmacies. We'll advocate to increase the frequency and capacity of trains and buses to and from these town centres, linking more of our communities to public transport hubs and increasing the range and extent of transport options available to residents.

## Active transport

Active forms of transport, such as walking and cycling, contribute to the health and wellbeing of our community, as well as reducing carbon emissions and traffic congestion. We are blessed with beautiful coastal walkways that support leisure and recreation. Creating safer and more accessible connections for walkers, cyclists, users of e-bikes and e-scooters, and people with pushchairs or on mobility scooters is the goal of our [2019 local paths plan](#), so we'll be focusing on its priorities. This includes talking to property developers about incorporating these connections into any early designs.

The board will keep working with AT to improve maintenance of footpaths. We'll advocate for high quality off-road cycleways / cycle paths that do not repurpose existing road corridor space. We will also investigate options for more cycleways/cycle paths on public land and on land within rail corridors.

We'll also advocate for climate action funding to create a walking and cycling connection, including a bridge across the Papakura Stream between Manurewa and Waiata Shores, to link active transport users to the Great South Road, Te Mahia train station and the State Highway 1 cycle path.

## Challenges

We face some challenges in working towards realising this vision:

- population growth is putting pressure on community and essential infrastructure
- increasing congestion, high car dependency and lack of resilience of the public transport network
- the local board has a limited decision-making role in wider transport matters.

## Opportunities

We also have some opportunities:

- as neighbourhoods change with housing intensification, there will be an opportunity to develop infrastructure that suits our communities
- proper infrastructure, amenities and local employment opportunities in high density growth areas enable individuals to lead low-carbon lifestyles





- Manukau is undergoing transformation that benefits our residents
- population density means increased demand on public transport which should lead to increased public transport provision
- we can influence planning and infrastructure projects to deliver efficient public and active modes of transport, roads and public amenities.

## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
The Great South Road corridor is a great place to live and do business with an integrated regional transport hub	<p>Support the growth and redevelopment around the town centre that involves key development sites and quality residential intensification, including appropriate waste and stormwater management</p> <p>Work with Auckland Transport and other partners to finish redeveloping the areas surrounding Te Mahia station to create a stronger presence and connection to Great South Road and the surrounding neighbourhood</p> <p>Explore ways to increase the attractiveness of Manurewa Town Centre, including more planting and installation of artworks that reflect the Māori identity of Manurewa</p>
Cultural diversity is reflected in our amenities	Identify opportunities to ensure our public amenities are welcoming to all, with inclusive design and architecture
Manurewa residents benefit from developments taking place in Manukau	Continue to work with Eke Panuku on the Transform Manukau programme
Our streets and paths are safe and easy to use	<p>Focus on areas in our local paths plan to strengthen the network of safe and enjoyable ways for people to get around, including providing children and young people with opportunities to explore their community independently</p> <p>Continue to work with Auckland Transport to improve the maintenance levels of our roads, footpaths, bus stops and bus shelters</p> <p>Work with Auckland Transport to deliver evidence-based traffic calming measures around schools</p>
Transport options encourage a mode shift from private car use, are easy to access and meet diverse community needs	<p>Continue to work with Auckland Transport to ensure our train stations are safe, accessible and connect to public transport and active transport modes</p> <p>Investigate opportunities for more cycleways/cycle paths on public land and on land within rail corridors</p> <p>Continue to support the free Manurewa Link Te Manurewatanga bus service</p>

# Advocacy

Description	Who
Apply appropriate low intensity zoning in coastal areas of Manurewa where there is a risk of flooding	Governing Body, Central Government
Reinstate local board transport funding to the pre-COVID-19 level of \$21 million per annum	Auckland Transport
Allocate adequate funding to ensure improved road maintenance and renewals to improve the roading network	Auckland Transport
Prioritise Manurewa for the installation of red-light cameras to reduce speeding and running of red lights which causes danger and potential harm	Auckland Transport
Increase the frequency and capacity of trains and buses to and from Manurewa and Clendon town centres and investigate piloting provision of on-demand ride share services, linking more of our communities to public transport hubs and increasing the range of transport options available to residents	Auckland Transport
Increase the number of shared paths with a priority focus on main transport routes	Auckland Transport
Allocate climate action funding to create a walking and cycling connection, including a bridge across the Papakura Stream between Manurewa and Waiata Shores, to link active transport users to the Great South Road, Te Mahia train station and the State Highway 1 cycle path, in partnership with Papakura Local Board	Auckland Transport, Governing Body, Waka Kotahi



Barrowcliffe Bridge



Southmall

## Tā Tātou Ōhanga

### **Our economy**

Our local economy is strong, and our town centres are thriving

People can live, work and play close to home. Businesses want to invest here, local people can get quality local jobs, and young people are well prepared for, and engaged in, the workforce.

#### A growing economy

Manurewa has a strong local economy and two active business associations. The Manurewa Business Association encompasses Manurewa and Clendon town centres, while the Wiri Business Association represents one of the largest industrial districts in New Zealand. Both associations are Business Improvement Districts (BIDs), which promote economic growth in their areas. The Manurewa town centre is a local transport hub, with a bus interchange and has one of the busiest train stations on the southern network. We will support the Manurewa and Wiri business associations and other community partners in their aspirations to assist local businesses and increase local economic activity including for Māori and Pacific businesses.



According to Infometrics, between 2016 and 2021 our economy grew at an annual rate of 2.6 per cent, slightly above the Auckland region's growth of 2.5 per cent. COVID-19 significantly affected economic growth across the Auckland region, and between 2020-2021 Manurewa experienced negative growth of -1.8 per cent. However, this was less than the decline in the growth rate in the Auckland region of -2.8 per cent. Manurewa town centre has also been affected by COVID-19. Spending in Manurewa between 2017-2022 declined by -1.9 per cent, compared to growth of 13.6 per cent regionally.

Manurewa is one of the region's least prosperous local board areas with lower household incomes, significant social need and a higher level of unemployment which has remained above the regional average over the last five years. However, the number of jobs in the area has grown at a faster rate than regionally.

### **Youth opportunities**

More of our young people leave school without the skills and qualifications needed to find well-paid, sustainable employment and without being enrolled in tertiary study. We have a low proportion of residents educated to degree level or higher. Fewer school leavers from Manurewa leave with NCEA Level 2 and NCEA Level 3. This gap widened following COVID-19, as young people found themselves having to prioritise immediate income for themselves and their families over continuing their education. If we want to grow prosperity for our community, we need to find ways to encourage our young people to complete their school education. They need the opportunity to attain qualifications that will enable them to access higher paid, more sustainable employment, and prepare them for the transition to a low carbon, circular and resilient economy.

The local board will continue working with partner organisations to make the right support available, so our young people are well positioned to make the most of meaningful and sustainable career pathways.

### **Local employment**

Manurewa had the second highest amount of business floorspace consented in 2020/2021 reflecting the strong presence of manufacturing and wholesale trade and further development in the employment area of Wiri. Education and health also provide many local employment opportunities.

There has been recent growth in the number of managerial construction jobs, education professionals, protective service workers and salespeople. Increasing the proportion of knowledge intensive industries in the area would improve the availability of quality local jobs. There are several manufacturing sectors that are more strongly represented in Manurewa including textiles, chemicals, food and meat manufacture, and wood and paper products.

Encouraging these sectors to adapt to climate impacts and transition into a low-carbon economy will be important. This might include using local clean energy solutions, transitioning away from fossil fuel dependence in manufacturing, and finding circular solutions for waste.

We know most of our people working outside Manurewa travel by car, so we'll advocate for improved public transport options to ensure residents are able to travel easily to employment locations outside of the local board area. This needs to accommodate those residents who work shifts, often at night. We support the regeneration of Manukau as a key employment hub for Manurewa residents.

### **Accelerating prosperity**

We want to explore funding a local economic broker to champion local businesses and help identify and take advantage of economic opportunities to grow local prosperity and employment. This broker would be dedicated to accelerating local economic initiatives and programmes in partnership with local businesses and other groups in Manurewa and would include a specific focus on working with local iwi. The broker

would leverage links across the Auckland Council group to ensure local businesses are informed of relevant economic opportunities and identify ways to reduce barriers in the council's procurement processes for Māori businesses.

We'll also continue to support the efforts of The Southern Initiative (TSI) to create shared prosperity. TSI wants south Auckland to benefit from inclusive growth where social and economic development are clearly linked. This work includes a key focus on Māori and Pasifika.



## Challenges

We face some challenges in working towards realising this vision:

- improving sense of pride and overcoming negative perceptions of the town centres associated with social issues such as crime and drugs
- unemployment remains above the regional average
- many young people leave school without the skills and qualifications needed to reach their full potential, contribute to society and achieve job satisfaction
- a number of residents continue to travel out of the area for work by car due to lack of good public transport options, and safe and simple ways to get to transport hubs.

## Opportunities

We also have some opportunities:

- promoting our town centres as tidy, attractive, safe and accessible community hubs
- leveraging the proximity of Wiri to improve employment opportunities for locals
- investigating funding a dedicated local economic resource responsible for identifying ways to accelerate prosperity
- strengthening the potential of the Māori economy by supporting Māori business initiatives and economic aspirations
- we have great connections to the city centre and south by train
- supporting young people's employment opportunities with future-focused and innovative education and training experiences
- leveraging from The Southern Initiative programme to deliver localised employment and economic development.



## Our plan

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key initiatives)
Our local economy continues to grow	<p>Support the Manurewa and Wiri business associations and other community partners, in their aspirations to assist local businesses and increase local economic activity including for Māori and Pacific businesses</p> <hr/> <p>Work with the Manurewa Business Association and other community partners, on activities that create interest, promote a sense of safety and bring more people to our two town centres</p> <hr/> <p>Investigate the feasibility of a covered Manurewa night market that prioritises local stall holders, ensures access is affordable and promotes zero waste and healthy food options</p>
Local ventures enjoy economic success, innovation and enterprise	<p>Create opportunities for new local business ventures and community and social enterprises to engage with commercial partners to access start-up funding and engage in circular business opportunities</p> <hr/> <p>Design and deliver an initiative that recognises and celebrates the excellence of our local businesses</p> <hr/> <p>Investigate funding a local economic broker to support businesses leverage local economic development outcomes and to promote local skills, talents and resources to business. This resource would include a specific focus on enabling Māori economic outcomes</p>
Young people have the skills and training needed for quality, sustainable employment	<p>Encourage partner organisations to liaise with the Manurewa Youth Council when developing initiatives that increase the number of young people in training, helping them gain the skills needed to secure quality, sustainable employment</p> <hr/> <p>Provide more ways to support youth development, including the continued delivery of our successful rangatahi youth grants</p> <hr/> <p>Continue to support the Young Enterprise Scheme through local secondary schools</p> <hr/> <p>Support programmes that equip rangatahi (youth) with skills for high quality sustainable jobs, including entrepreneurship and social enterprise, and prepare them for the transition to a low carbon, circular and resilient economy</p>
Māori and Pasifika are engaged in creating and sharing the benefits of a fairer economy for south Auckland	<p>Support The Southern Initiative's work on delivering an economic model for south Auckland that enables Māori and Pasifika to grow wealth and benefit from participating in this economy</p>

# Advocacy



Description	Who
Ensure youth services recognise the important place of pastoral care and cultural safety in rangatahi education and employment	Youth providers
Apply stronger requirements for Governing Body and council-controlled organisations to buy goods and services that create local employment opportunities, especially for young people	Governing Body
Improve public transport options to ensure residents can travel easily to employment locations outside of the local board area noting many residents are engaged in shift work	Governing Body Auckland Transport
Improve council procurement processes that act as a barrier to Māori businesses	Governing Body
Seek the opportunity to refresh The Southern Initiative approach so that there is greater opportunity for local board governance over the programme, and so that the programme responds to the variance on need and preference across the south	Governing Body



Browns Road



# He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the 10-year Budget 2021-2031 and updated through subsequent annual budgets. Updated financial information and levels of service will be adopted as part of the 10-year Budget 2024-2034 which is due to be adopted in June 2024. The 10-year Budget will be informed by the local board plans and may impact the initiatives in this local board plan.



# Kaupapa ā-rohe me ngā paerewa ā-mahi

## Local activities and levels of service

The current 10-year Budget 2021-2031 outlines local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities and levels of service statements. These are described in the table below.

More information regarding the most recent levels of services, including performance measures and performance targets, can be found in the Manurewa Local Board Agreement 2023/2024 and in the 10-year Budget 2021-2031 (Vol 2 section 2.6). This is available on the council website.

The levels of services and performance measures for local activities will be reviewed as part of the 10-year budget 2024-2034 and targets reviewed in subsequent Annual Budgets.

Local Activities	Level of service statements
<b>Local Community Services</b>	
We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers	<p>Provide safe, reliable, and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p> <p>Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities</p> <p>We provide safe and accessible parks, reserves, beaches, recreation programmes, opportunities and facilitates to get Aucklanders more active, more often</p> <p>We showcase Auckland's Māori identity and vibrant Māori culture</p> <p>We fund, enable, and deliver services, programmes, and facilities (art facilities, community centres, hire venues, and libraries) that enhance identity, connect people, and support Aucklanders to participate in community and civic life</p>
<b>Local Planning and Development</b>	
We support local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), heritage plans and initiatives	We help attract investment, businesses and a skilled workforce to Auckland
<b>Local Environmental Management</b>	
We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.	We work with Aucklanders to manage the natural environment and enable low carbon lifestyles to build resilience to the effects of climate change





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## Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan which determine participation with Auckland Council decision making in general. This includes local decision-making

# Tirohanga take pūtea whānui

## Financial overview

Revenue, expenditure and capital investment by local activities for the Manurewa Local Board for the period 1 July 2023 to 30 June 2024.



Annual Plan Financials	2023/2024 (\$000s)
<b>Operating revenue</b>	
Local community services	3,510
Local planning and development	-
Local environment management	-
<b>Total operating revenue</b>	<b>3,510</b>
<b>Operating expenditure</b>	
Local community services	15,540
Local planning and development	1,154
Local environment management	192
Local governance	1,214
<b>Total operating expenditure</b>	<b>18,100</b>
<b>Net operating expenditure</b>	<b>14,590</b>
<b>Capital expenditure</b>	
Local community services	9,401
Local planning and development	-
Local environment management	-
Local governance	-
<b>Total capital expenditure</b>	<b>9,401<sup>1</sup></b>

<sup>1</sup>This exceeds the estimate local board funding allocation for 2024/2025 in the 10-year Budget 2021-2031, which is due to decisions of the Governing Body in subsequent Annual Budgets, and expenses will be met from the relevant sources as identified by the Governing Body (including as set out in the Revenue and Financing Policy).



# Ngā Mema o tō Poari ā-Rohe o Manurewa

## Your Manurewa Local Board members



**Glenn Murphy**

Chairperson (3 November 2022 to 28 April 2024)

m. 021 198 0892

[glenn.murphy@aucklandcouncil.govt.nz](mailto:glenn.murphy@aucklandcouncil.govt.nz)



**Matt Winiata**

Chairperson (29 April 2024 to end of term 2025)

m. 027 261 6354

[matt.winiata@aucklandcouncil.govt.nz](mailto:matt.winiata@aucklandcouncil.govt.nz)



**Andrew Lesa**

m. 027 334 6123

[andrew.lesa@aucklandcouncil.govt.nz](mailto:andrew.lesa@aucklandcouncil.govt.nz)



**Angela Cunningham-Marino**

m. 027 332 9952

[angela.cunningham-marino@aucklandcouncil.govt.nz](mailto:angela.cunningham-marino@aucklandcouncil.govt.nz)



**Anne Candy, QSO, JP**

m. 021 196 0942

[anne.candy@aucklandcouncil.govt.nz](mailto:anne.candy@aucklandcouncil.govt.nz)



**Heather Andrew**

m. 027 277 5504

[heather.andrew@aucklandcouncil.govt.nz](mailto:heather.andrew@aucklandcouncil.govt.nz)



**Joseph Allan**

m. 021 532 762

[joseph.allan@aucklandcouncil.govt.nz](mailto:joseph.allan@aucklandcouncil.govt.nz)



**Rangi Mclean, JP**

m. 021 514 718

[rangi.mclean@aucklandcouncil.govt.nz](mailto:rangi.mclean@aucklandcouncil.govt.nz)

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