

TE MAHERE Ā-ROHE O MAUNGAKIEKIE-TĀMAKI 2020

# Maungakiekie-Tāmaki Local Board Plan 2020



# Mihi

Manawa mai te mauri nuku.  
Manawa mai te mauri rangi.  
Ko te mauri kei a tātou, he mauri tipua.  
Ka pakaru te pō.  
Tau mai te mauri,  
Haumi e, hui e; Taiki e!  
Ko tēnei te hau e wawara nei.  
Mau tonu, tere tonu,  
mai i te kore, ki te pō,  
ki te ao mārama.  
I whakaawe ai taku ara  
ki ngā Kāhui Rū Whenua.  
Heke iho au i Te Puru o Tāmaki  
ki Te Taumanu Herenga Waka,  
whakarākeitanga o te takutai moana.  
E mihi kau ana a Māngere  
ki te Mānukunuku-o-Hoturoa.  
I turukitia ngā pōkare e hora rā  
ki te Tapotu-a-Tainui.  
Kia whakatata mai ki Te Wai-mokoia,  
ka haereere tonu ki Te Wai-o-Taiki.  
Kia tae atu ki Tāhuna Torea,  
ka takahia rā te paemaunga  
ki Patutahi, ka haere tonu ki Remuwera.  
Anei rā tēnei māra moemoē  
e karanga atu ana ki ngā poutapu i muri;  
o Waiatarua, Onehunga, Rarotonga, Mutu-Karoa, Waipuna, Te Kai-a-  
Hiku, Mokoia, Uku-tōia.  
Ka tau ki Maungarei.  
Tutuki tēnā, kei raro ko Rua-pōtaka  
me Pare-huia e tiaki ana i Te Oro -  
Whare Tapere o Ngāti Tī-tahi, Ngāi-Tai-ki-Tāmaki, Ngāti Paoa me Ngāti  
Whātua.  
Ka uru mai a Matariki ki runga  
ka tohu ia kua tīmata te Tau Hōu.  
Tau mai te mauri  
Haumi e...Hui e... Taiki e.

Embrace life's essence from the earth below.  
Welcome life's essence from the sky above.  
The life force we each possess is truly a miracle.  
The darkness is broken.  
Welcome great essence of life,  
Join together, and exclaim; It is done!  
This is the wind that blows.  
Unchanging and free-flowing,  
from nothingness, to darkness,  
then comes the light of dawn.  
My rise from slumber finds strength  
in the beautiful lands surrounding me.  
I come down from Te Puru o Tāmaki  
to Te Taumanu - anchorage of waka,  
jewel on the coastline.  
Māngere bids greetings  
to the Manukau.  
The rippling waters out there sweep  
toward where the Tainui once crossed overland.  
Coming inland to Panmure Basin,  
I ramble on to Tāmaki River.  
Then, once at Tāhuna Torea,  
I trace a way across the skyline to  
Patutahi and on again to Remuera.  
Before me is this wonderful countryside  
beckoning to the havens beyond;  
Waiatarua, Onehunga, Rarotonga, Mutu-Karoa, Waipuna, Te Kai-a-  
Hiku, Mokoia, and Uku-tōia.  
I come to rest on Maungarei.  
And once there, I see below are Rua-pōtaka  
and Pare-huia standing watch over Te Oro -  
the playhouse of Ngāti Tī-tahi, Ngāi Tai-ki-Tāmaki, Ngāti Paoa and  
Ngāti Whātua.  
Matariki rises high into view  
signalling the New Year has begun.  
Welcome great essence of life,  
Join together, and exclaim; It is done!  
Mihi by Tautoko Witkia



# Ngā upoko kōrero

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On the cover: Local youth at Taha Awa Riverside Community Centre, where they attend Riverside Raps a popular afterschool music and production programme.



## From the Chairs

We are proud to present the Maungakiekie-Tāmaki Local Board Plan 2020. Thank you to all who provided input on the draft plan, it was encouraging to see that your feedback largely supported the board's vision and chosen outcome areas.

We have purposely aligned our outcomes to the wider Auckland Plan which will ensure our decisions are more sustainable for the future. The six outcome areas are focused on community; te ao Māori; urban environment; transport choices; built, natural and cultural heritage, and social and economic prosperity. This plan sets out the objectives and key initiatives for each of these areas which we will focus on over the next three years.

The impact of COVID-19, and how we can support our communities going forward, has been considered throughout this plan. We will support cycling and walking initiatives that build on community experiences during Alert Levels 3 and 4. We have also strengthened our support for business resiliency as well as the focus toward growing community capacity and capability for longer-term sustainability.

The impact of climate change has also become more apparent over

the last board term, so we brought our response to the forefront of this plan. We heard your requests for knowledge and skills to prepare and respond, so have included an objective to support this.

Māori responsiveness remains a priority in every outcome, and we have also crystallised our commitment through a new outcome that highlights how we will contribute to Māori social and cultural wellbeing.

Growth and development continue right across Maungakiekie-Tāmaki. We will continue to nurture our relationships with Kāinga Ora and Tāmaki Regeneration to ensure they deliver good quality design and enhance our neighbourhoods with safer connections, better open spaces and community places. You have also told us that Mt Wellington needs more investment, so we have reiterated our commitment to investigating partnership opportunities for a community hub.

This term we introduce some new initiatives, including progressing a feasibility study for a Pasifika Fale, which there was strong support for from our Pasifika community, and implementing the Waikaraka Park Masterplan, which is currently in the final stages of development.

“

We have also strengthened our support for business resiliency as well as the focus toward growing community capacity and capability for longer-term sustainability.



Thank you for your ongoing support, we look forward to continuing our good work together.

**Chris Makoare**  
Chairperson, Maungakiekie-Tāmaki Local Board  
October 2019 to April 2021

**Maria Meredith**  
Chairperson, Maungakiekie-Tāmaki Local Board  
April 2021 to October 2022

# He kōrero nō te Heamana

Nō mātou te maringanui ki te whakatakoto i te Mahere Poari ā-Rohe o Maungakiekie-Tāmaki 2020. Nei rā te mihi ki a koutou i whakahoki whakaaro mai e pā ana ki te tuhinga tuatahi, he mea whakaaraa te kite atu i te tautoko o te uinga ki ngā wawata me ngā hiahia o te poari.

I āta whakaritehia kia rere ngātahi ai ngā whāinga ki ērā o te mahere whānui o Tāmaki-Makaurau kia whai āpōpō ai ngā whakataunga. Ko ngā whāinga e ono e aro pū ana ki te hapori; te ao Māori; te taiao ki rō tāone; ngā kōwhiringa aratau hāereere; te taiao, ngā taonga tuku iho, ngā whare tuku iho, te pāpori taurikura, te ohaoha taurikura. Ka whakatakoto tēnei mahere i ngā wawata me ngā kaupapa matua mō ēnei kaupapa. He mea arotahi mā tātou i ngā toru tau kei mua i te aroaro.

Kua whai whakaaro atu ki ngā pānga o te MATE-KORONA, me tōna pānga ki ngā mahi tautoko i te hapori, i te roanga ake o tēnei mahere. Ka tautokona e mātou ngā kaupapa eke paihikara me ngā kaupapa hīkoi hei tāpri atu ki ngā kaupapa i hāpaitia i te Taumata 3 me te Taumata 4.

Waihoki, kua whakakahatia e mātou ngā pakihi, ā, kua aro hoki ki te whakakaha i ngā pūkenga o te hapori kia rere pai ai i ngā tau maha kei mua i te aroaro.

I ngā rā o te tau pōti kua taha ake, i tino kitea ngā pānga o ngā raruraru āhuarangi, nā whai anō kei te mātāmua o ngā whiringa kōrero o tēnei mahere te āhuarangi. I rongorongo mātou i ō tonono kia nui noa atu ngā mōhiotanga me ngā pūkenga kia rite ai ahakoa te aha, ā, kua whai wāhi atu tēnei tonono ki tētahi o ngā whāinga matua.

Ko te aro pū ki ngā wawata o te iwi Māori tētahi o ngā whakaaro matua o ia whāinga, ā, kua whakamārōhia tērā wawata mā tētahi whāinga hōu e whakaatu ana e pēhea rā mātou e whakarewa ake i te Māoritanga me ngā hapori Māori.

Te piki tonu taupori, ka rere tonu ngā mahi whanake huri noa i Maungakiekie-Tāmaki. Ka whakakahatia tonutia ngā whanaungatanga ki Kāinga Ora me Tāmaki Regeneration kia pai ai te kounga o ngā hoahoa whare i ngā takiwā kāinga, kia marutau ngā tūhononga, kia pai ake ngā wāhi māraakerake me ngā wāhi

“

Waihoki, kua whakakahatia e mātou ngā pakihi, ā, kua aro hoki ki te whakakaha i ngā pūkenga o te hapori kia rere pai ai i ngā tau maha kei mua i te aroaro.



huinga tangata. I whakahoki kōrero mai koutou ki te whakapau i te pūtea ki te whakapaipai i a Mt Wellington nō reira kua whakamārōhia te hiahia ki te rapu hoa tautoko ā-pūtea ki te whakatū pokapū hapori.

Ka kōkirihia ētahi kaupapa hōu i tēnei tau pōti, ā, ka rangahaua mēnā e tika ana te whakatū i te Pasifika Fale, he kaupapa i kaha tautokona e tō tātou hapori Pasifika, me te whakakiko i te Waikaraka Park Masterplan, he kaupapa e tata ana ki tōna whakarewatanga.

Ngā mihi nunui i tō tautoko mutunga kore, e hīkaka ana mātou ki te mahi tahi ki te whakatutuki i ngā mahi

**Chris Makoare**

Heamana, Maungakiekie-Tāmaki Local Board

Whiringa-ā-nuku 2019 ki te Paenga-whāwhā 2021

**Maria Meredith**

Heamana, Maungakiekie-Tāmaki Local Board

Paenga-whāwhā 2021 ki te Whiringa-ā-nuku 2022

He aronga poto i tā mātou mahere

## Our plan at a glance

We will focus on six outcomes to guide our work and make Maungakiekie-Tāmaki a better community for all. Our aspirations are outlined below.



Panama Primary school performing a traditional māori welcome at the local board inauguration ceremony

### **Outcome 1: Our diverse communities are active, involved and engaged**

Our communities are empowered to take the lead on community projects and planning for their areas. We feel connected to each other and this area. We find unity in our diversity. Our quality of life is high, and we have the opportunity to develop to our full potential.



Tāmaki Primary school children performing at the local board inauguration ceremony

### **Outcome 2: Te ao Māori is thriving and visible**

Māori culture and identity are integrated into all of our work across the local board area. We acknowledge the importance of Māori in our journey.



Skateboarding competition at Panmure Basin

### **Outcome 3: Our physical and social infrastructure is future-proofed**

We have varied green spaces to enjoy and our community facilities are well used. Growth is well planned and enlivens our town centres. We enjoy healthier homes in connected neighbourhoods.



Drone view of Tāmaki shared path and estuary.

### **Outcome 4: Our transport choices are accessible, sustainable and safe**

We have easy and accessible transport choices that reduce dependence on cars. We feel safe moving around our area.



Onehunga Basin loop

### **Outcome 5: Our built, natural and cultural taonga / treasures are protected and celebrated**

Our water, land and air are healthy and thriving. We celebrate our natural, cultural and built heritage. We are resilient to the impacts of climate change.



People wandering among stalls in outdoor market in Panmure town centre

### **Outcome 6: Our people and businesses prosper economically and socially**

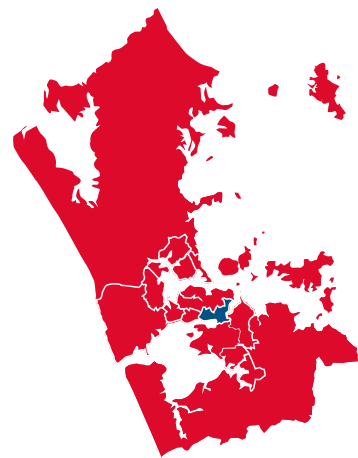
We can live, work and play locally. We are skilled and our businesses thrive.



Te Rohe ā-Poari o Maungakiekie-Tāmaki Local

# Maungakiekie-Tāmaki Local Board area





Current population of  
**76,284**



**2**  
bodies of water  
border the area,  
**Manukau Harbour**  
to the south, **Tāmaki**  
**Estuary** to the east

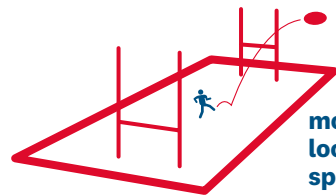


**5 significant maunga**  
**/ volcanic cones**



**5 large centres – Sylvia Park,**  
**Onehunga, Royal Oak, Glen**  
**Innes and Panmure – as well as**  
**smaller villages and suburbs**

**We are home to:**



**more than 100**  
**local parks and**  
**sports fields**



**3 libraries**



**8 community**  
**centres and halls.**



# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

### About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

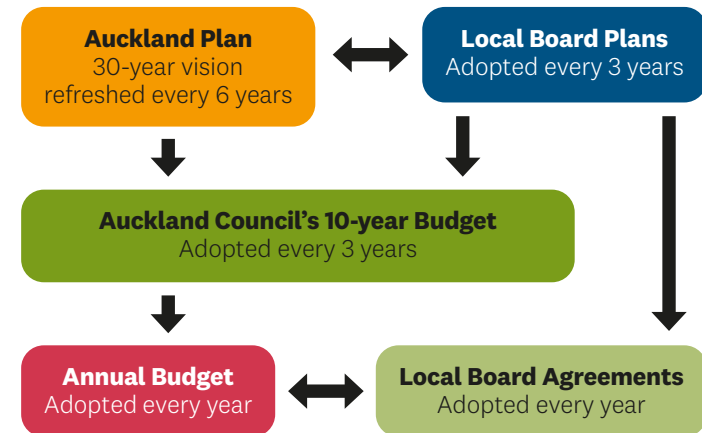
- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

- the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local Board Agreements form the basis for each local board to develop its annual work programme and set out local funding priorities and budgets,

levels of service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



### Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.



Te whakawhanake i tā mātou mahere

## Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020.

The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020 we consulted on the draft plan to hear your thoughts. To hear your feedback and ensure we

reflected your needs and desires we engaged with our community at a range of events and activities across the local board area to hear your feedback.

The issues and priorities you raised with us through these interactions helped us finalise our 2020 local board plan.

The social and economic impacts of COVID-19 on our communities mean some of our aspirations have been modified. Our response is delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

Te whakatutuki i tā mātou mahere

## Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services

- work with various community groups and partners to deliver projects and services.

Sometimes important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role

of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them.



Whakaotinga tahi: Ko ā tātou hāpori kanorau e oi ana, e whakauru ana, e tūhono ana

## Outcome one: Our diverse communities are active, involved and engaged

**Our communities are empowered to take the lead on community projects and planning for their areas. We feel connected to each other and this area. We find unity in our diversity. Our quality of life is high, and we have the opportunity to develop to our full potential.**

*He aha te mea nui o te ao? He tāngata, he tāngata, he tāngata  
What is the most important thing in the world? It is people, it is people, it is people.*

### Empowered communities.

We know that climate change will increasingly affect our way of life and, now, COVID-19 has added to food insecurity and social isolation, particularly for our large number of low-income whānau / family.

It's important for us to build strong and resilient local communities so that our people can thrive in the face of adversity. We'll enable people to influence the things they care about and focus on supporting initiatives that respond to our high-need communities. To do this we will:

- support grassroots initiatives
- learn from one another through active engagement, where everyone's input is valued
- build the capacity and capability of community groups to help people use their own resources and networks.

“It's important for us to build strong and resilient local communities so that our people can thrive in the face of adversity.”



Panama Primary school performing a traditional māori welcome at the local board inauguration ceremony

#### WHAT YOU HAVE TOLD US

- “Better quality of life for us all.”
- “Supporting opportunities for interaction will increase the resiliency and resourcefulness of communities.”

#### Inclusiveness

Our area is increasingly diverse and more people than ever are calling Maungakiekie-Tāmaki their home.

The 2018 Census shows our Asian population has increased by almost 40 per cent since 2013. About 26 per cent of our population is Pasifika, almost twice the Tāmaki Makaurau / Auckland average. We have more younger people and are on par with the regional average population for those 65 years or older.

We believe celebrating our differences and supporting social connectedness are important. It will make our community a better place for everyone and help us recover from the effect of COVID-19 on our well-being. To foster a united and inclusive community, we'll:

- provide opportunities that enable us to come together virtually and physically
- celebrate our diversity through arts, culture and events
- support opportunities for our rangatahi / youth to participate and develop, and for our tūnohunu / elderly to connect
- commit to providing and advocating for equitable services and opportunities where we can.

#### Quality of life, health and wellbeing

We have deep pockets of deprivation in our community and we're among the top areas in the region vulnerable to poor health, well-being and injury.<sup>1</sup> We want everyone in Maungakiekie-Tāmaki to live in secure, healthy and affordable homes, and have a sense of belonging and access to opportunities.

To contribute to a better quality of life, we'll support active and healthy lifestyles by:

- maintaining and designing our area in a way that enhances well-being, accessibility and safety
- working with other agencies and the community to identify ways to promote healthier lifestyles
- adding value where we can to the work of social and public health services in reducing social harm from alcohol, smoking, drugs and gambling.

#### Opportunities

- We have strong community networks and leaders that can support others.
- Auckland Council's Empowered Communities Approach supports building the capacity of community groups to do more themselves.

#### Challenges

- The diversity of our community means there is no one-size-fits-all approach and it's hard to ensure everyone feels they belong.
- COVID-19 has increased issues related to well-being, food security and social connection.

#### Our commitment

We're committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.

<sup>1</sup> Maungakiekie-Tāmaki Well-being and Injury Prevention Profile





Community pou along Tāmaki path

**Outcome one: Our diverse communities are active, involved and engaged**

<b>Objective</b>	<b>Key initiatives</b>
Communities are self-led and empowered to thrive, overcome challenges and succeed	<p>Partner with local groups and organisations to build capacity and capability</p> <p>Support community-led initiatives that contribute to well-being, community resilience and social cohesion</p>
Communities are given the opportunity to fully participate and feel a sense of belonging	<p>Prioritise multilingual resources to engage with Māori and migrant communities</p> <p>Improve the community's understanding of our local board role and responsibilities through increased and targeted civic and community engagement</p> <p>Apply principles of equity and accessibility to our initiatives, policies and investment decisions to ensure we are contributing where it is needed most</p>
Communities are proud of their history, culture and identity	<p>Investigate the possibility of introducing a yearly festival to celebrate our multiculturalism and diversity</p> <p>Partner with local community groups and artists to establish a new mural festival in Onehunga</p>
Communities are active and healthy	<p>Work with key agencies to identify opportunities for our community to adopt healthier lifestyles and reduce social harm, such as that caused by alcohol</p> <p>Support year-round affordable or free activities in our parks and facilities that encourage people of all ages and abilities to be more active and involved</p> <p>Support community garden initiatives that help people learn how to grow their own food</p>
People have a sense of safety in our community	<p>Introduce programmes, such as Neighbours Day events, that enable the community to connect</p> <p>Work with community groups to increase the sense of safety in our area</p>





Tāmaki Primary school children performing at the local board inauguration ceremony

Whakaotinga rua: Kei te taurikura, kei te kitea hoki te ao Māori

## Outcome two: Te ao Māori is thriving and visible

**Māori culture and identity are integrated into all of our work across the local board area. We acknowledge the importance of Māori in our journey.**

*Naku te rourou nau te rourou ka ora ai te iwi  
With your basket and my basket, the people will live*

### **Partnership and participation**

We recognise the importance of Te Tiriti o Waitangi / the Treaty of Waitangi and are committed to meeting our responsibilities locally. We believe mana whenua input is valuable and enriches our decision-making. We will make a priority of attending hui / meetings to listen directly.

The 2018 Census shows the Māori population in Maungakiekie-Tāmaki has increased by 25 per cent since 2013. We want to increase Māori input into the democratic process and will commit to engaging in meaningful and suitable ways.

We'll look for ways to maximise outcomes for our communities by partnering with mana whenua on shared priorities, particularly natural environment and climate action. We'll continue to build on our existing relationship agreement with Ngāti Paoa and we want to establish more agreements with other mana whenua authorities.

“We'll look for ways to maximise outcomes for our communities by partnering with mana whenua on shared priorities, particularly natural environment and climate action.”



### WHAT YOU HAVE TOLD US

- I am heartened to see the inclusion of te ao Māori and a commitment to working with mana whenua.”
- “Grateful for the Ruapōtaka Marae redevelopment as manaakitanga is at the heart of what they do.”

### Māori culture and identity

Māori ancestry lies in Maungakiekie-Tāmaki and beyond. Promoting this legacy can help foster a sense of pride and cultural connection. We want our people and visitors to see, hear and speak te reo Māori daily. We’re already committed to Te Kete Rukuruku / Māori naming of parks and places and we know we can do more. One way is to celebrate our rich cultural heritage through activities in our facilities such as libraries.

We want mātauranga Māori / Māori knowledge and expertise to be at the heart of how we do things. We will look for ways to include this into urban planning and design. For example, using mana whenua principles to guide the masterplan for the Onehunga Port redevelopment and including te mara hupara / traditional Māori play into new playground developments.

### Marae infrastructure

Marae play an important leadership role within communities, providing whanaungatanga / connection in times of need.<sup>2</sup> Ruapōtaka Marae in Glen Innes is valued for its contribution to the social and cultural well-being of urban Māori and the wider community. We will support the marae to build the capacity and capability needed to revitalise its outdated facilities.

We’ll also ensure Ruapōtaka Marae is given a place of prominence in the redevelopment of Maybury Reserve.

### Opportunities

- Māori culture and identity are Auckland’s point of difference in the world.
- Māori have kaitiakitanga / guardianship, strong historical knowledge and environmental awareness.

### Challenges

- There are many iwi with overlapping interests in our area.
- Māori are among the most vulnerable to the impact of COVID-19.

### Our commitment

We’re committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.



Amo carving at Te Tira Hou Marae, in Panmure.

### Outcome two: Te ao Māori is thriving and visible

Objective	Key initiatives
We enable active Māori participation in local decision-making	Partner with mana whenua and mataawaka to increase Māori participation in local board decision-making
	Include mana whenua when developing management and concept plans for our parks and reserves
Māori culture and identity are celebrated	Support initiatives that contribute to the Auckland Plan 2050 goal of being a bilingual city, such as te reo Māori naming of parks and places, and in storytelling and educational programmes in libraries
	Promote the use of Te Aranga Design principles in developing our built environment
We support marae to be self-sustaining and flourish	Support capacity and capability building of Ruapōtaka Marae and advocate to the Governing Body for confirmation of redevelopment funding through the 10-year Budget





Whakaotinga toru: Kua tiakina mō  
muri ake ō tātou hanganga ā-kiko,  
ā-pāpori hoki

## Outcome three: Our physical and social infrastructure is future-proofed

**We have varied green spaces to enjoy and our community facilities are well used. Growth is well planned and enlivens our town centres. We enjoy healthier homes in connected neighbourhoods.**

### Development areas

Mt Wellington is growing faster than expected and its social infrastructure has been left behind the rest of our area. We're committed to supporting a multi-purpose facility in this area to create a heart where the community can connect. We will support this by investigating partnership opportunities and preparing a neighbourhood plan around the Hamlin Park precinct.

Tāmaki Regeneration is delivering a major social, economic and physical transformation of Glen Innes, Panmure and Point England to create a brighter future for residents. We will work closely with them on upgrading Glen Innes town centre, enhancing local parks and reserves and upgrading key infrastructure. We will also keep advocating for a mix of quality housing types that does not compromise our natural environment.

“We want to maintain and enhance our existing facilities so they can be used as much as possible and cater to all ages and abilities.”



Skateboarding competition at Panmure Basin



Our large and growing Pasifika community have told us they would like a local Pasifika Fale. This is also identified as an opportunity in our Tāmaki Open Space Network Plan, and we will work with key partners to investigate this further. Tāmaki Regeneration also has plans to develop a well-being hub in the area, and we will support this project and look for ways we can contribute.

Panuku Development Auckland (Panuku) is reinvigorating Panmure and Onehunga through its Transform and Unlock programmes. To support Unlock Panmure, we'll prioritise the redevelopment of civic space and community facilities in Panmure town centre. To support Transform Onehunga, we'll prioritise the Waiapu precinct and Onehunga Port redevelopment. These key projects are crucial to transforming Panmure and Onehunga, optimising our spaces and places for more community use and enjoyment.

Riverside and Oranga are communities of interest to us, both being central hubs for development, youth and employment. We'll continue to work closely with Kāinga Ora in Oranga, and closer with them in Riverside to ensure they deliver good quality design and enhance our area with safer connections, better open spaces and community places.

We want joined-up development across Maungakiekie-Tāmaki, and we intend to create a spatial plan to ensure this happens. We will need to be careful with our spending, so we will reprioritise the delivery of this as necessary.

#### **Facilities and open spaces**

Our community facilities and open spaces must meet our communities' needs. They are vital infrastructure to support health and wellbeing. Our libraries and community facilities play an important role in nurturing literacy, learning and social connection, and our parks and reserves provide places for leisure and relaxation. During COVID-19 Alert Levels 3 and 4, park use rose significantly, and some of our facilities were used as welfare distribution centres.

We want to maintain and enhance our existing facilities so they can be used as much as possible and cater to all ages and abilities. We want any new community facilities to be multi-purpose so they can accommodate a wider range of groups and programmes. We'll keep looking at ways to increase participation by reducing financial barriers to entry and activities.

We'll ensure our green spaces are maintained and enhanced to make them great spots to connect, relax, play and be active in. We'll advocate to the Governing Body for more high-quality green space to ensure a good supply as our population grows. We'll review and update the plans for our parks and reserves, delivering them as funding allows.

#### **Urban environment**

Our area is growing and changing. Large-scale development projects will bring many new people and permanently alter the landscape. Good quality design is important to make our area a great place to live and we'll champion planning for the future that does not sacrifice the needs of the present.

We want land use maximised and will support compact growth around our key services and public transport networks. We'd like to see an appropriate mix of housing choices that are environmentally friendly, built to last, and enhance community well-being. Playgrounds and play equipment should use best practice design and maintenance standards to minimise injuries. Design should cater for all abilities and be guided by mana whenua principles. Pedestrian-friendly spaces in our town centres will build on the opportunities from COVID-19 Alert Levels 3 and 4.

Many infrastructure projects and assets are not directly led or controlled by us. We'll continue to work with developers and organisations such as Watercare, Auckland Transport, Waka Kotahi NZ Transport Agency, KiwiRail and Transpower to advocate for community needs and concerns.

#### **WHAT YOU HAVE TOLD US**

- “We need a community hub in Mt Wellington to support growth.”
- “A Pasifika Fale will add to the rich social and cultural fabric of our area.”



### **Opportunities**

- Panuku, Tāmaki Regeneration and Kāinga Ora will help to revitalise our area by attracting new businesses and increasing housing choice.
- We're well served by social infrastructure such as libraries, pools, halls and community centres.

### **Challenges**

- Mt Wellington falls behind the rest of our area in social infrastructure.
- Population growth and increasing density is placing more demand on our parks, and opportunities to acquire new green space in our area are limited.
- Sequencing projects in a way that best meet community need in a constrained financial environment.

### **Our commitment**

We're committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.



Glen Innes town centre.

### Outcome three: Our physical and social infrastructure is future-proofed

#### Objective

#### Key initiatives

We support quality housing choices

Advocate to developers for a range of good-quality housing options for our community

Partner with key agencies to provide initiatives around healthy homes and education on tenants' rights

Advocate to Kāinga Ora for sustainability being a key factor in development agreements

We encourage well-planned physical infrastructure that supports our growth

Investigate partnership opportunities for a new community facility in Mt Wellington, and advocate to the Governing Body to contribute funding through the 10-year Budget, if needed

Partner with Tāmaki Regeneration to ensure quality redevelopment and better infrastructure in Tāmaki

Support Tāmaki Regeneration to provide a well-being hub in Glen Innes, and investigate ways the council could contribute

Work with partners to progress a feasibility study for a Pasifika Fale for our growing Pasifika community

Work with Panuku to recycle the council's assets, and advocate for reinvestment of any revenue back into regeneration of our area

Support the redevelopment of the civic space and community facilities in Panmure town centre to ensure they are fit for future generations to enjoy, and advocate to the Governing Body to contribute funding through the 10-year Budget, if needed

Support a plan change for Onehunga Port to enable public access





Celebrating one of the beautiful Onehunga murals

**Outcome three: Our physical and social infrastructure is future-proofed**

Objective	Key initiatives
Community places are accessible and welcoming to our diverse communities	Investigate ways to reduce financial barriers to people using our facilities such as affordable or free entry and activities
Our parks and open spaces are treasured and loved	Progress the Waikaraka Park Masterplan as funding allows, starting with investigating partnership opportunities for a new grandstand in the motorsport precinct
	Promote the inclusion of drinking fountains in all new park and reserve developments and upgrades
	Create an appealing and attractive open space network by carrying out the Tāmaki Open Space Network Plan as funding allows
	Advocate to the Governing Body for more high-quality green space



Whakaotinga whā: Ko ā tātou  
kōwhiringa ikiiki he haratau, he toitū,  
he haumaruru hoki

## Outcome four: Our transport choices are accessible, sustainable and safe

**We have easy and accessible transport choices that reduce dependence on cars. We feel safe moving around our area.**

### Active transport

Being able to walk and cycle further to get where we need to go will contribute to our health and well-being and reduce carbon emissions and traffic congestion. To support this, we will ask for more cycleways and shared paths for all ages and abilities.

During the COVID-19 Alert Levels 3 and 4, we saw more walking and cycling in our area. We want to build on this and will look for opportunities to trial low-cost improvements to the pedestrian and active transport environment.

To help us be more active more often, we will also prioritise building better connections between our parks and community facilities, transport hubs, town centres and industrial areas.

“Being able to walk and cycle further to get where we need to go will contribute to our health and well-being and reduce carbon emissions and traffic congestion.”



Tāmaki shared path follows  
the Tāmaki Estuary from  
Glenn Innes to Panmure Warf

#### WHAT YOU HAVE TOLD US

- “Many bus stops have no shelters and timetables.”
- “Encourage AT to give pedestrians, cyclists and buses real priority, and continue to work with the community to encourage active mode uptake.”

#### Public transport

Our community should be able to rely on public transport so that we can get more cars off the road and reduce our carbon emissions. To help increase uptake, we will advocate to Auckland Transport (AT) for more effective public transport connections and services, improvements to minor assets such as bus shelters, and to address affordability through subsidy schemes.

You’ve told us you want more park-and-ride facilities. These facilities are expensive to build, so we will advocate to AT to consider parking charges to help manage demand and gather revenue to do more.

#### Safety and security

Active and public transport must be attractive to use during the day and at night. To increase safety and security, we will ask for enhancements such as adequate lighting on key pathways and lockers at train stations.

There are major road corridors throughout our area and one in five traffic-related injury hospitalisations involves people in active modes of transport.<sup>3</sup> We support Vision Zero and will work towards its goals of eliminating deaths and serious injuries on our transport network by 2050.

An important aspect will be road infrastructure improvements for the efficient and safe movement of people and cars on our key networks, such as through Penrose, so everyone can get around safely.

#### Opportunities

- Alternative transport choices will reduce car use.
- Increased demand for walking and cycling networks will provide opportunities for community connection and greater well-being.

#### Challenges

- Alternative transport options can create disruption for local people and businesses, while not addressing transport issues in the short-term.
- The local board’s ability to deliver transport projects is limited and new transport infrastructure is expensive.

#### Our commitment

- We’re committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.

<sup>3</sup> Maungakiekie-Tāmaki Well-being and Injury Prevention Profile





Busy Royal Oak road showing multiple transport modes

**Outcome four: Our transport choices are accessible, sustainable and safe**

Objective	Key initiatives
More people have the choice to use public or active transport to go about their daily lives	<p data-bbox="1388 379 1955 497">Investigate the connectedness, walkability and accessibility of our key neighbourhoods and town centres to better understand the opportunities and constraints of our environment for pedestrians</p> <p data-bbox="1388 523 1955 555">Support investment in more cycling around our area</p> <p data-bbox="1388 577 1955 635">Advocate to AT to deliver a high-quality transport hub in Onehunga that accommodates future growth</p> <p data-bbox="1388 657 1955 746">Advocate to AT to improve the bus network, including better bus services and connections and minor assets such as bus shelters</p> <p data-bbox="1388 769 1955 826">Advocate to AT for special rates on public transport for community services card holders</p> <p data-bbox="1388 849 1955 938">Advocate to AT to investigate options for parking charges at our park-and-ride facilities to manage demand</p>
People and traffic move more freely and safely around our area	<p data-bbox="1388 960 1955 1024">Support people-centred road design improvements that promote the safety of all road users</p> <p data-bbox="1388 1046 1955 1106">Partner with key agencies to provide road safety education in schools and local community facilities</p>







Onehunga Basin loop

Whakaotinga rima: Kei te tiakina, kei te whakanuitia ō tātou taonga hangahanga, ao tūroa, ahurea anō hoki

## Outcome five: Our built, natural and cultural taonga / treasures are protected and celebrated

**Our water, land and air are healthy and thriving. We celebrate our natural, cultural and built heritage. We are resilient to the impacts of climate change.**

*Whatungarongaro te tangata toitū te whenua  
As man disappears from sight, the land remains*

### Ecosystems and biodiversity

Prioritising restoration of the environment is key to a healthy life and sustainable future. We must protect our water, land and air from further degradation and reduce adverse effects from current and future developments.

We will try to:

- restore our harbours and waterways
- manage the effect of pest animals and plants
- increase our urban ngahere / forest using native and fruit trees where we can
- protect the vulnerable birdlife such as dotterels and pied shags in our area, and eliminate possible threats to their habitats
- partner with mana whenua, the Tūpuna Maunga o Tāmaki Maukau Authority and the community to enhance and honour our unique natural features, such as Wai-o-Taiki Nature Reserve, Ōmaru Creek, Panmure Basin and our five maunga / volcanic cones.

“ Prioritising restoration of the environment is key to a healthy life and sustainable future. ”



#### WHAT YOU HAVE TOLD US

- “Support cleaner harbours and waterways so that our tamariki can enjoy them.”
- “Increase the knowledge of our communities about the impacts of climate change and the actions that they can take individually and collectively.”

#### Climate action

Climate change will affect everyone, but our most vulnerable communities will be hit the hardest. Building resilience is a must. We'll prioritise empowering our communities with the knowledge, skills and capacity to respond and prepare for the impact.

Supporting people to reduce their carbon footprint can help care for the planet as well as save money and promote healthier lifestyles. We'll link a local climate action plan to the council's Te Tāruke-ā-Tāwhiri: Auckland Climate Plan and our well-being initiatives. This will help us identify ways to do more and make the most of existing initiatives, such as bike hubs and education on healthier homes.

We'll continue working towards the goal of becoming a zero waste Auckland by 2040. The operation of the new Onehunga Community Recycling Centre by 2021 will be a great opportunity to support community learning and enterprise on waste minimisation to encourage the principles of reduce, reuse and recycle.

We'll advocate to developers to be active partners in protecting and enhancing our environment by:

- considering sea level rise and the increased risk of flooding for new developments so they are future proofed
- minimising adverse effects of development such as poor water quality and pollution from the outset.

We'll commit to adapting our existing natural and built assets as necessary to protect them for future generations.

#### Built and cultural heritage

The character and heritage of our area are important in maintaining our sense of identity. We'll protect and celebrate our built heritage and culture, and advocate to developers to ensure regeneration reflects our character. We'll look for opportunities to respectfully tell our local stories and celebrate our heritage.

To achieve all of these things, we'll work with the community, industry, key partners, the Tūpuna Maunga o Tāmaki Maukau Authority and mana whenua as kaitiaki / guardians.

#### Opportunities

There is more understanding of the need to urgently respond to climate change and how it is linked to our own well-being.

Our unique natural, cultural and built heritage is valued by a community passionate about preserving and enhancing it.

#### Challenges

Restoring and conserving natural, cultural and built heritage is expensive.

We have some of the most polluted waterways in Auckland as well as the pressure of industry and more dense housing.

#### Our commitment

We're committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.



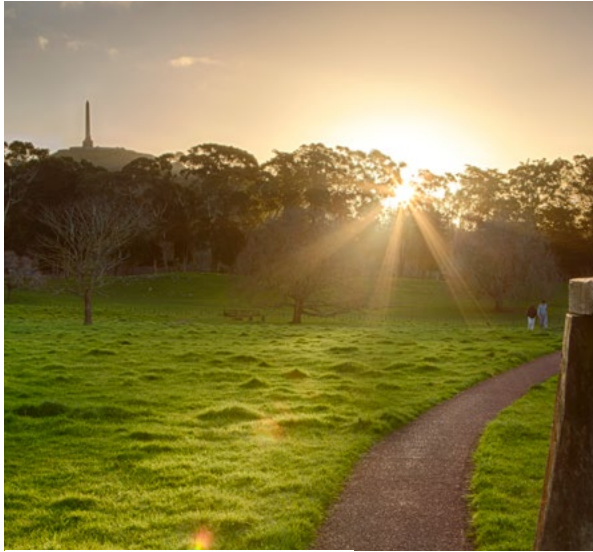


Enjoying the waterfront along the Tāmaki Path

**Outcome five: Our built, natural and cultural taonga / treasures are protected and celebrated**

<b>Objective</b>	<b>Key initiatives</b>
The mauri / life force of our harbour and waterways is respected and restored	Work with the Tāmaki Estuary Environmental Forum to identify, advocate and carry out initiatives to improve and protect the estuary
	Work with the Manukau Harbour Forum to identify, advocate and carry out initiatives to improve and protect the harbour
	Partner with the community and mana whenua to restore Ōmaru Creek
Our ecosystems are protected and regenerated	Support the active management of high-value biodiversity such as protecting dotterels at Pt England
	Work with the community to develop the connections between Wai-o-Taiki Reserve, Tāhuna Torea and Ōmaru Creek walkways
	Support community-led pest animal and plant control, particularly in association with restoration, enhancement and buffer projects, to support Pest Free Auckland
Our community is resilient and feels prepared for the effects of climate change	Develop a local climate action plan that integrates with wellbeing initiatives and council's Te Tāruke-ā-Tāwhiri: Auckland Climate Plan
	Enhance, maintain and protect the urban ngahere / forest in our parks, streets and public open spaces
	Partner with key agencies to grow the number of local Enviroschools and support the development of sustainable, resilient communities
	Support the establishment of the new Onehunga Community Recycling Centre and promote its use as a local hub for waste minimisation education, employment and enterprise





Sun setting behind Maungakikie/One Tree Hill

**Outcome five: Our built, natural and cultural taonga / treasures are protected and celebrated**

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**Objective**

The character and heritage of our area is acknowledged and celebrated

**Key initiatives**

Work with our community to tell local stories of historical and cultural significance, such as guided tours around the Manukau Harbour and maunga / mountains

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Partner with mana whenua and key stakeholders to protect our local cultural and built taonga / treasures

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Advocate to developers to maintain the character of our suburbs in any new developments

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Whakaotinga ono: Ka taurikura ō  
tātou tāngata, pakihi ā-oaha,  
ā-pāpori hoki

## Outcome six: Our people and businesses prosper economically and socially

**We can live, work and play locally. We are skilled and our businesses thrive.**

### Life-long learning

COVID-19 has had a severe effect on employment. As the workforce continues to change, we must ensure we have the right skills for the future, are resilient and can retrain when necessary.

The 2018 Census shows the number of young people in our area not in education, employment or training is higher than the Auckland average. It is important to us that our rangatahi / youth have the skills and education they need to access opportunities. We will continue supporting our rangatahi / youth by investing in programmes such as Youth Connections.

Professional scientific and technical services has become one of the fastest-growing industries in our area by gross domestic product (GDP).<sup>4</sup> We want to leverage this growth by partnering with key stakeholders, organisations and businesses, such as Rocket Lab and the Stardome Observatory and Planetarium. We'd work jointly to create learning opportunities for our young people and make Maungakiekie-Tāmaki the home of science and technology in Auckland.

“ We are committed to supporting activities that have a positive social or environmental outcome for our community. ”



People wandering among stalls in outdoor market in Panmure town centre



### WHAT YOU HAVE TOLD US

- “Promote local businesses and encourage people to shop local.”
- “Libraries are important to nurture people of all ages and encourage learning, literacy and social connection.”

### Economy and enterprise

Maungakiekie-Tāmaki is a major employment area for Auckland, home to the thriving industrial areas of Penrose and Mt Wellington. The Tāmaki Employment Precinct, extending from Panmure to Glen Innes, presents a key opportunity for businesses. We will support the aim of creating a thriving local economy with more diverse employment opportunities for residents by partnering with Tāmaki Regeneration, Auckland Unlimited, and the Glen Innes and Panmure Business Improvements Districts.

The film industry will help our regional economy to recover from the impact of COVID-19 by providing local jobs and giving their business to local industry, so we will support them to operate in our area.

We are committed to supporting activities that have a positive social or environmental outcome for our community. We will advocate for the use of social procurement and also continue to support social enterprise and innovation, which have slowly started to increase in our area, with ventures like Everybody Eats, in Onehunga. We were proud to support this initiative, which aims to reduce food waste, food poverty and social isolation.

### Town centres

Onehunga, Panmure and Glen Innes are our key town centres. We will encourage our community to shop local to help them recover from COVID-19. We'll also partner with our BIDs to identify ways to bring the community into our town centres, such as events and market days. We will also support ways to help revitalise the

town centres where needed, building on their unique characteristics to promote better economic outcomes.

Panuku, AT and Tāmaki Regeneration are all leading major programmes in these areas. We will work alongside them with our BIDs to help identify and realise economic development opportunities in the town centres.

It's important that our local businesses and industry can stay afloat in times of disruption or uncertainty, such as COVID-19. We'll partner with our BIDs, key community groups and agencies to support business continuity planning, so our business community is resilient.

### Opportunities

GDP and employment growth in our area is second only to the CBD.

We have four business associations well placed to promote local activities and encourage sustainable business practices.

### Challenges

Our labour workforce is less qualified than the regional average, meaning not everyone is able to make the most of employment opportunities, and average household income is low.

COVID-19 poses economic challenges to our communities and local businesses.

### Our commitment

We're committed to carrying out the following key initiatives to achieve these goals, and will continue to look for other opportunities as they arise.





Riverside Raps afterschool programme at Riverside Taha Awa.

## Outcome six: Our people and businesses prosper economically and socially

Objective	Key initiatives
People have access to quality local employment opportunities	<p>Support implementation of the Tāmaki Employment Precinct Strategy in partnership with TRC, Auckland Unlimited and the Panmure and Glen Innes BIDs</p> <p>Advocate to the Governing Body to use social procurement wherever possible</p>
People have opportunities for life-long learning in education and training	<p>Work with partners to create opportunities for local young people who are not yet in education, employment or training</p> <p>Partner with key stakeholders, organisations and businesses to provide experience-based science and technology education to local schools</p> <p>Support libraries to provide children, youth and adults with services and programming which encourage learning, literacy and social interaction</p>
We encourage enterprise and innovation in our community	<p>Support social enterprise and innovation projects that have a positive social or environmental impact</p>
Our businesses, town centres and industry flourish	<p>Work with Auckland Unlimited, the BIDs and the council's BIDs team to encourage business resiliency and business continuity planning</p> <p>Support placemaking initiatives such as market days in town centres to stimulate community activity</p> <p>Partner with the BIDs to support the ongoing growth and development of town centres</p>





He kōrero take pūtea

## Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-2028 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.





## Kaupapa ā-rohe me ngā paerewa ā-mahi

# Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and default level of service statements set out in the Long-term Plan 2018-2028. These level of service statements may change when they are reviewed as part of the Long-term Plan 2021-2031.

More information on local board budgets can be found in the Maungakiekie-Tāmaki Local Board Agreement and Auckland Council’s local board funding policy, which are available on the council website.

Local activities	Levels of service statements
<b>Local community services</b>	
This is a broad activity area, which includes: <ul style="list-style-type: none"><li>• supporting local arts, culture, events, sport and recreation</li><li>• providing grants and partnering with local organisations to deliver community services</li><li>• maintaining facilities, including local parks, libraries and halls.</li></ul>	<p>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.</p> <p>We fund, enable and deliver community events and experiences that enhance identity and connect people.</p> <p>We fund, enable and deliver arts and culture experiences that enhance identity and connect people.</p> <p>Utilising the Empowered Communities Approach we support Aucklanders to create thriving, connected and inclusive communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p> <p>We provide community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection.</p> <p>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.</p> <p>We provide safe and accessible parks, reserves and beaches.</p> <p>We showcase Auckland’s Māori identity and vibrant Māori culture.</p>



## Local activities

## Levels of service statements

### Local planning and development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

We help attract investment, businesses and a skilled workforce to Auckland.

### Local environmental management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

We manage Auckland's natural environment.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

### Local governance

Activities in this group support our 21 local boards to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.

There are no significant changes to the measures or targets for 2020/2021.



## Tirohanga take pūtea whānui

# Financial overview

Revenue, expenditure and capital investment by local activities for the Maungakiekie-Tāmaki Local Board for the period 1 July 2020 to 30 June 2021.

<b>Annual Budget Financials</b>	<b>2020/2021 (\$000)</b>
<b>Operating revenue</b>	
Local community services	604
Local planning and development	-
Local environmental services	-
Local governance	-
<b>Total operating revenue</b>	<b>604</b>
<b>Operating expenditure</b>	
Local community services	12,559
Local planning and development	1,084
Local environmental services	198
Local governance	1,000
<b>Total operating expenditure</b>	<b>14,841</b>
<b>Net operating expenditure</b>	<b>14,237</b>
<b>Capital expenditure</b>	
Local community services	2,764
Local planning and development	-
Local environmental services	-
Local governance	-
<b>Total capital expenditure</b>	<b>2,764</b>



Ngā Mema o tō Poari ā-Rohe o  
Maungakiekie-Tāmaki Local Board

## Your Maungakiekie-Tāmaki Local Board members

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