

Puketāpapa Local Board Workshop Agenda

Date of Workshop: Thursday, 27 October 2022

Time: 9.30am

Venue: Puketāpapa Local Board, 560 Mt Albert Road, Three Kings

Attendees: Roseanne Hay, Ella Kumar, Fiona Lai, Mark Pervan, Bobby Shen, Jon Turner

Apologies:

Staff attending: Nina Siers, (Local Area Manager), Mary Hay (Senior Local Board Advisor, Vanessa Philippa (Local Board Advisor), Kat Teirney (Strategic Broker)

Reminder: Time	Workshop Item	Presenter
9.30am	1.0 Welcome/Karakia	
9.35am – 10.35am (60 minutes)	2.0 Scene setting: local board strategic context	Mary Hay Senior Local Board Advisor
10.35am – 10.45am (10 minutes)	Break	
10.45am - 11.45am (60 minutes)	3.0 Overview of local board planning cycle (including local board plan, annual plan, local board agreement and work programme)	Mary Hay Senior Local Board Advisor
11.45am – 12.15pm (60 minutes)	4.0 Overview of Council-Controlled Organisations (CCOs) and Joint local board/CCO engagement plan	Mary Hay Senior Local Board Advisor
12.15pm-12.30pm (15 minutes)	5.0 Inauguration Q&A	
12.30pm -1.00pm (30 minutes)	6.0 Wrap up – self serve content and the week ahead Member time (if needed)	Mary Hay Senior Local Board Advisor
12.30 – 1.30pm (60 minutes)	Board Lunch time	
	7.0 Closing Karakia	

Next workshop: 03 November 2022

Next business meeting: tbc

Local Board Induction - Week 3

Puketāpapa Local Board



KURA KĀWANA
Elected member development



Karakia

Kia hora te Marino

Kia whakapapa pounamu te
moana

Hei huarahi mā tatou i te rangi
nei

Aroha atu aroha mai

Tātou ia tatou katoa

Hui e taiki e!

May the peace be widespread

May the sea be like greenstone

A pathway for us all this day

Let us show respect for each other

For one another

Bind us all together!



Today's agenda

Time	Item
9.30am	Welcome / Karakia
9.35am	Scene setting: local board strategic context
10.35am	Break
10.45am	Overview of local board planning cycle (including local board plan, annual plan, local board agreement and work programme)
11.45am	Overview of Council-controlled Organisations (CCOs) and Joint local board / CCO engagement plan
12.15pm	Inauguration Q&A
12.30pm	Wrap up – self serve content and the week ahead Member time (if needed)
1.00pm	Closing Karakia
4.30pm	Arrival at inauguration ceremony for a 6pm start





Scene Setting

Local board strategic context

Refer to separate presentation





Overview of local board planning cycle

Refer to separate presentation





Overview of CCOs and joint engagement plan

Refer to separate presentation





Inauguration Q&A





Self-serve topics

- Introduction to local board finance for elected members
 - Overview of BIDs



Introduction to local board finance video

October 2022



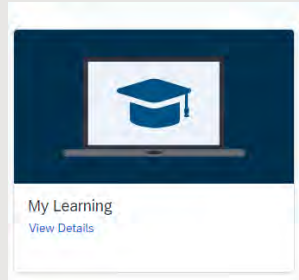
Self-serve: Introduction to local board finance for elected members

Video and eLearn (course provided in Tupu)

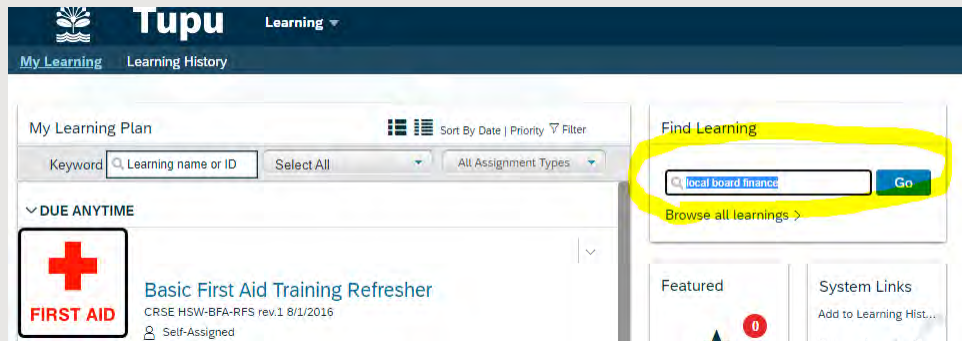


Self serve – eLearning course on Tupu: Introduction to local board finance for elected members

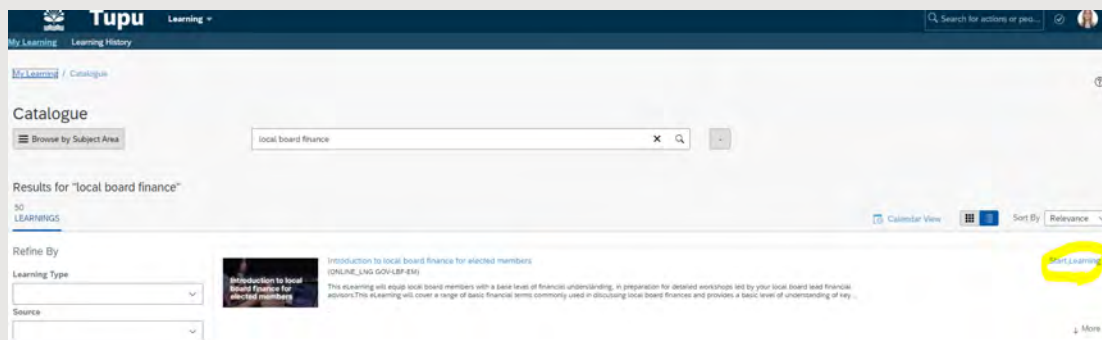
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What makes a good BI programme?

Self-serve: Overview of Business Improvement Districts (BIDs)



The week ahead

Overview and Prep



KURA KĀWANA
Elected member development



Week 4 – Making informed decisions

- Greater local board decision-making over local community services
- Meet and Greet with the Lead Financial Advisor and Finance overview
- Engagement overview
- Meet and Greet with Specialist Local Communications and Comms overview



Chairs training next week

- 4 November
- Recommended to all appointed Chairs
- Attendance prior to first local board business meeting

This session will cover:

- Knowledge of the core role and responsibilities of a Chair
- Understanding what works well at meetings and “not so well”!
- Establishing meeting protocols
- Tips on running successful “Zoom type” meetings
- Standing Orders that Chairs need to be aware of
- How to establish a working relationship with staff, in particular democracy support staff
- Managing personalities and difficult situations



He Pātai/ He Whakautu



KURA KĀWANA
Elected member development



Karakia whakamutunga

Unuhia, unuhia
Unuhia mai te urutapu nui
Kia wātea, kia māmā,
te ngākau te tinana, te
hinengaro
i te ara takatū
Koia rā e Rongo
e whakairia ake ki runga
Kia tina! Haumi e!
Hui e! Tāiki e!

*Draw on, draw on
Draw on the supreme
sacredness
To clear and to set free
the heart, the body and the
inner essence
In preparation for our pathways
Let peace and humility
be raised above all
Manifest this! Realise this!
Bind together! Affirm!*



Local Board Strategic Context

Puketāpapa Local board induction

October 2022



In this session

1. Intro to local board strategic context Kotahi page
2. Intro to a couple of the key considerations for local board planning and decision making:
 - Māori outcomes
 - Climate Action



Local Board Strategic Context

- Provide comprehensive information about local board areas and a basis for regional comparison
- Interpret regional/local strategies and integrate council's positions
- Provide strategic context (regional/local)
- Easy to navigate and accessible information for staff and elected members

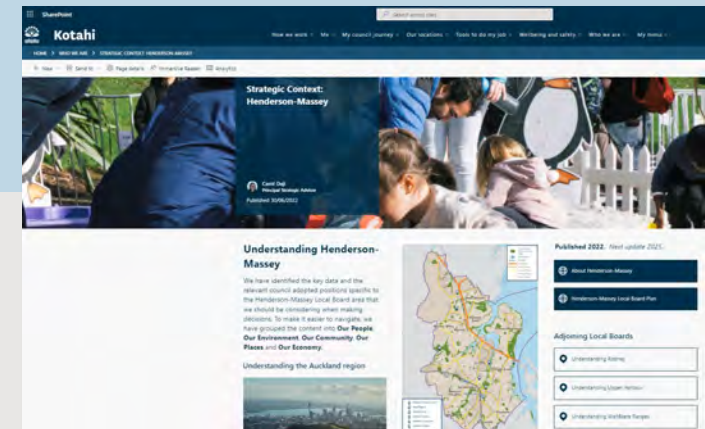
Access through Auckland Plan Kotahi landing page



Understanding Auckland Region

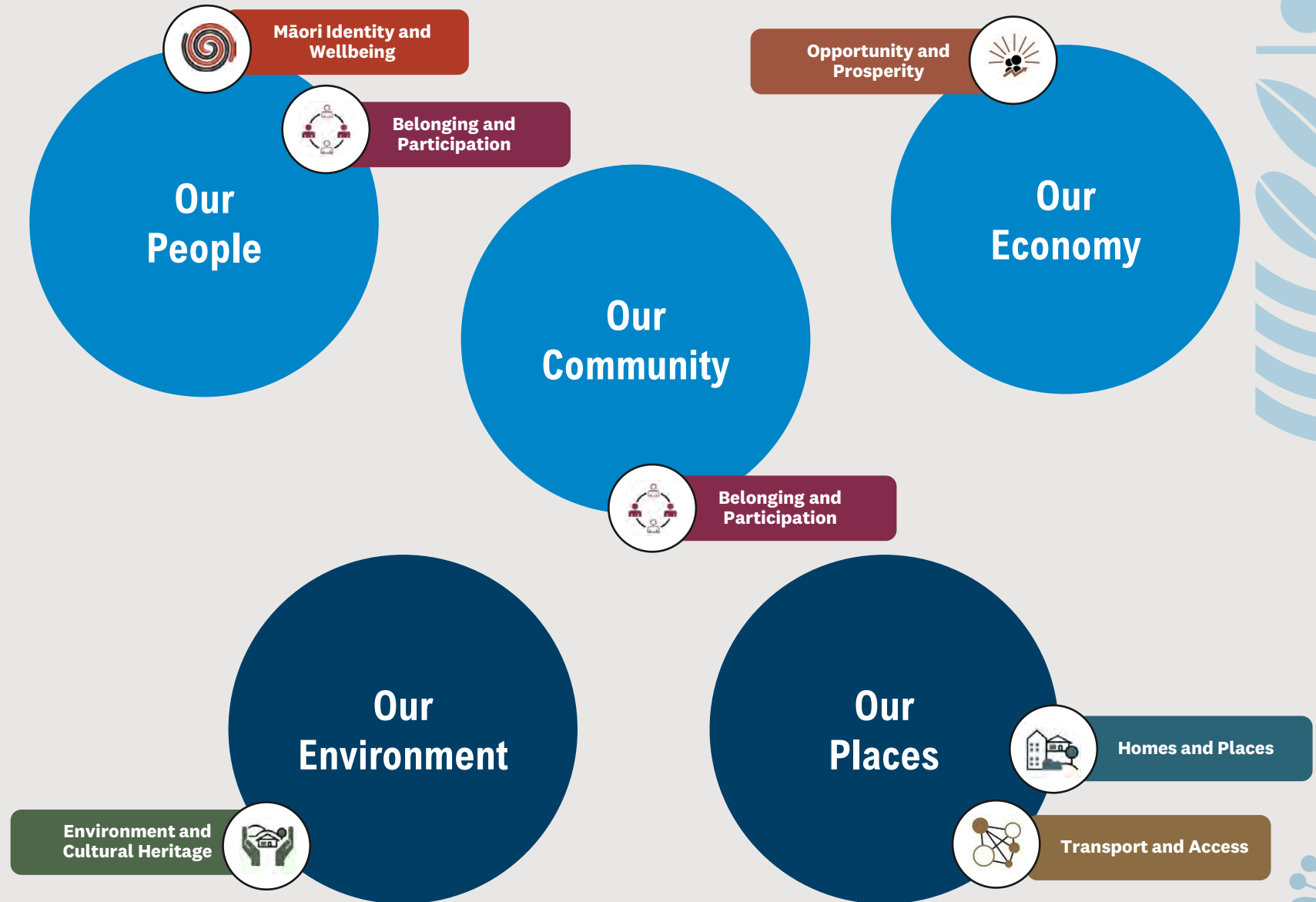


Understanding Puketāpapa Local Board



Local Board Strategic Context

- Information grouped in to five themes
- Still maintain a clear alignment back to Auckland Plan outcomes



Local Board Strategic Context

[Strategic Context Kotahi Page](#)

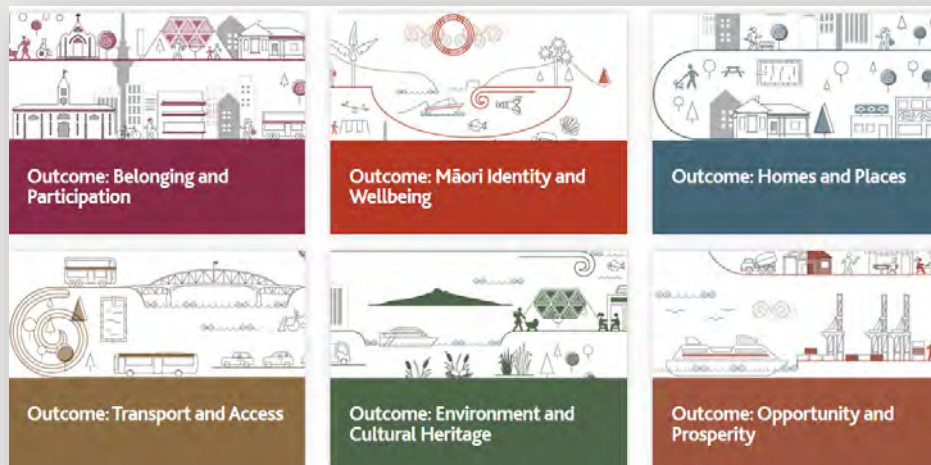


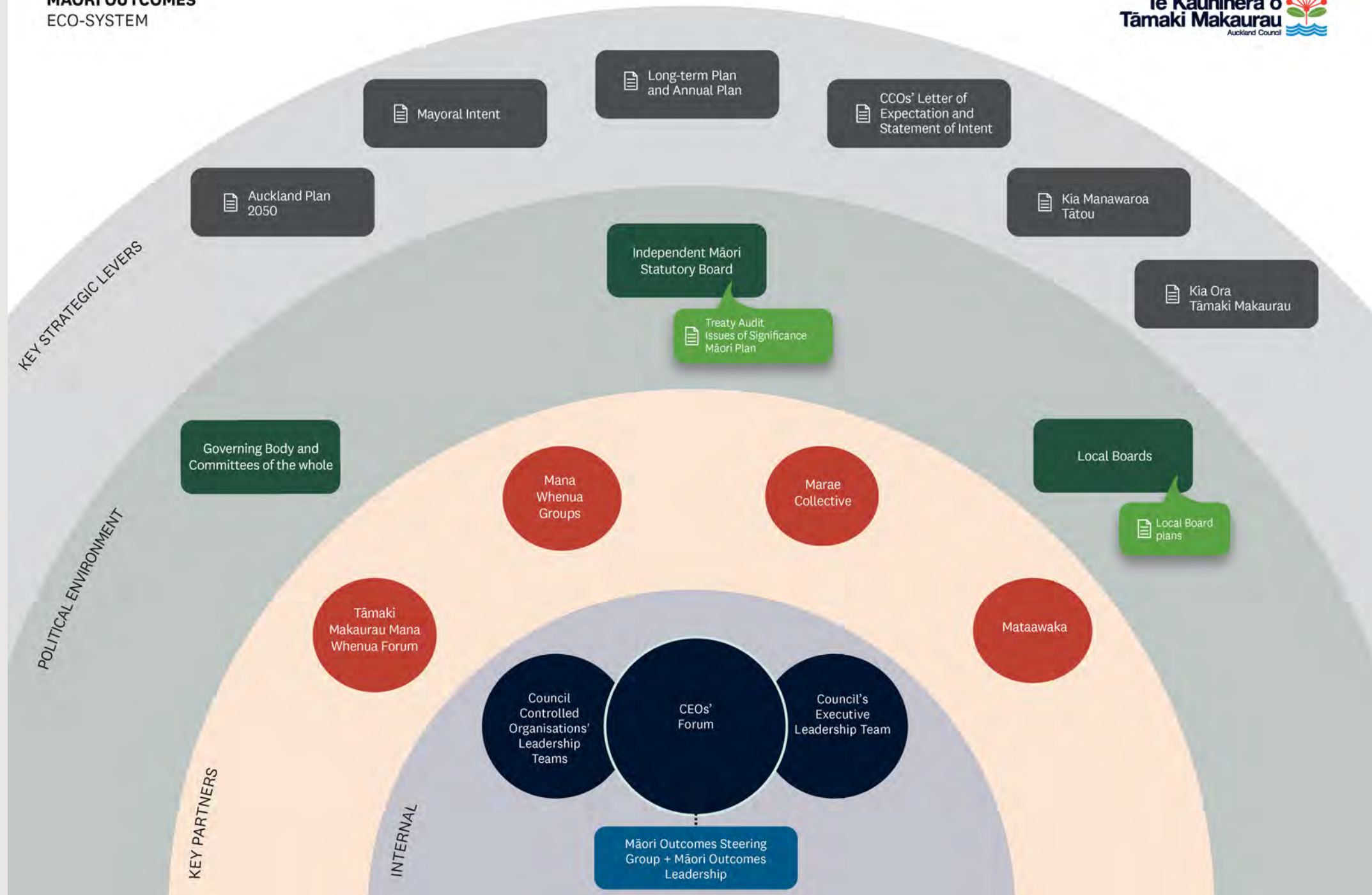
Māori Outcomes













Understanding Māori outcomes

- Māori outcomes describe the needs of Māori communities, according to Māori values and aligned to the 10-Year Budget/Auckland Plan
- Informed by IMSB – Issues of Significance, Māori Report and Values Reports, articulated through Kia Ora Tāmaki Makaurau
- Kia Ora Tāmaki Makaurau provides direction towards achieving the objectives of the Auckland Plan 2050 and the 10-Year Budget





Kia Ora Tāmaki Makaurau - delivering Māori outcomes

Outcome Domains	Māori Outcomes Strategic Priorities	Priority Leads
Social strengthening Māori wellbeing and resilience	 Kia ora te kāinga Papakāinga and Māori Housing	Regulatory Services
	 Kia ora te whānau Whānau and Tamariki Wellbeing	Customer & Community Services
Cultural ensuring Māori cultural identity, heritage, and mātauranga Māori thrive	 Kia ora te marae Marae Development	Customer & Community Services
	 Kia ora te reo Te reo Māori	Governance
	 Kia ora te ahurea Māori Identity and Culture	Chief Planning Office
Economic promoting Māori success, innovation and enterprise	 Kia ora te umanga Māori Business, Tourism and Employment	Tātaki Auckland Unlimited
	 Kia ora te rangatahi Realising Rangatahi Potential	Governance
Environmental protecting, enhancing and restoring environmental taonga to applying a Māori world view	 Kia ora te taiao Kaitiakitanga	Infrastructure and Environmental Services
Relational strengthening and establishing equitable relationships and effective partnership with Māori.	 Kia ora te hononga Effective Māori Participation	Governance
	 Kia hāngai te kaunihera Empowered Organisation	Group Services

Kia Ora Tāmaki Makaurau performance measures



Summary: Māori outcomes and local boards

- Māori outcomes are a key means of delivering for Māori – aligned with the 10-Year Budget and Auckland Plan 2050
- Local boards can play an important role in contributing to Māori outcomes, through local board plans and work programmes
- Māori outcomes deliver benefits for the whole community and contribute to overall wellbeing:
 - Community, social, economic, environmental...
 - People, places, environment, community, economy...
- Effective relationships with Māori are a crucial starting point for understanding local priorities and delivering outcomes



Climate Action



Understanding climate action

- [Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan](#) is our long-term approach to climate action and is guided by the [Auckland Plan 2050](#).
- The plan identifies two goals for the Auckland region:
 - To reduce our greenhouse gas emissions by 50 per cent by 2030 and achieve net zero emissions by 2050.
 - To adapt to the impacts of climate change by ensuring we plan for the changes we face under the current global emissions pathway.
- We deliver climate action through eight priorities and [monitor progress](#) annually.



Council's climate action journey



Council joined C40

2015

OCT



2018

Climate change one of the key challenges

JUNE

2019

Council declared climate emergency

JUNE

2020

Adopted Emergency Budget 2020/2021 (foundation climate package)



JUNE

Adopted Te Tāruke-ā-Tāwhiri and set regional goals

DEC

Reduce regional emission by 50% by 2030

Precautionary approach to planning for change

Adopted Regional Land Transport Plan (2021-2031)



JULY



Adopted 10-year budget (Our recovery budget)

\$152m climate package



JUNE

2021

2022

MAY



Central Government Released Emissions Reduction Plan

JUN



Adopted Climate Action Targeted Rate (Annual Budget 2022/2023)

\$1.056b climate package

AUG



Adopted Transport Emissions Reduction Pathway



Central Government Released National Adaptation Plan

SEPT

Released Progress Report 2022 Available on climateAKL.co.nz



Priorities for climate action

Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan

<h3>Natural environment</h3>	<h3>Built environment</h3>	<h3>Transport</h3>	<h3>Economy</h3>
<p>A healthy and connected natural environment supports healthy and connected Aucklanders. The mauri (life essence) of Tāmaki Makaurau is restored.</p>	<p>A low carbon, resilient built environment that promotes healthy, low impact lifestyles.</p>	<p>A low carbon, safe transport system that delivers social, economic and health benefits for all</p>	<p>A resilient, low carbon economy, guided by our kaitiaki values, that supports Aucklanders to thrive.</p>
<h3>Communities and coast</h3>	<h3>Food</h3>	<h3>Te Puāwaitanga o te Tātai</h3>	<h3>Energy and industry</h3>
<p>Communities and individuals are prepared for our changing climate and coastline, and carbon footprints of Aucklanders have reduced.</p>	<p>A low-carbon, resilient, local food system that provides all Aucklanders with access to fresh and healthy food.</p>	<p>Intergenerational whakapapa relationships of taiao, whenua and tāngata are flourishing. The potential and value of Māori is fully realised. Māori communities are resilient, self-sustaining and prosperous.</p>	<p>A clean energy system that supports and provides for a resilient, low carbon Auckland.</p>

Supporting the delivery of priorities

<p>Changing water future</p>	<p>Community resilience</p>	<p>Transport system transformation</p>
<p>Growing our urban ngahere</p>	<p>Waste reduction</p>	
<p>Biodiversity</p>	<p>Low carbon economy</p>	

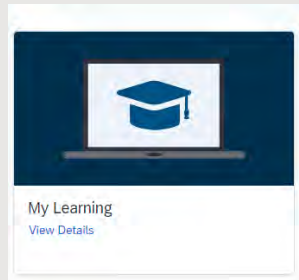
Climate action and Local Boards

- Implement Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan at the local level by aligning our efforts towards the eight priorities, in particular around **land-use** and **transport** where council has the biggest levers
- Deliver climate and sustainability initiatives that are important to your local communities while encouraging behavioral changes
- Build on and leverage existing initiatives

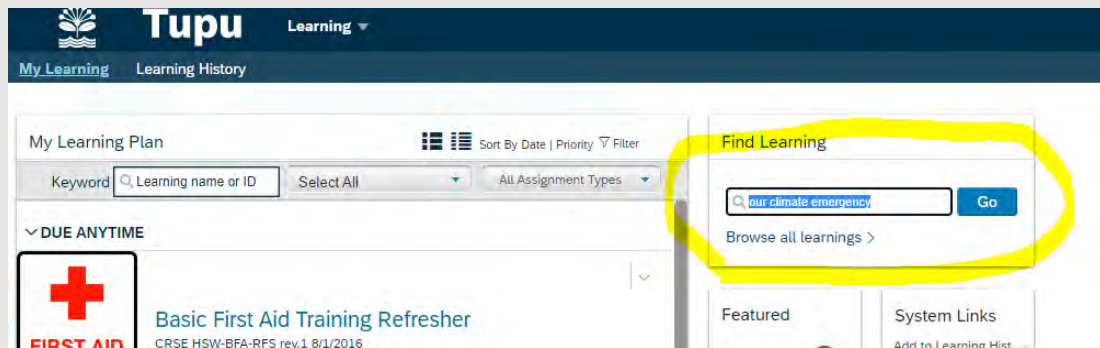


Self serve – eLearning course on Tupu: Our Climate Emergency

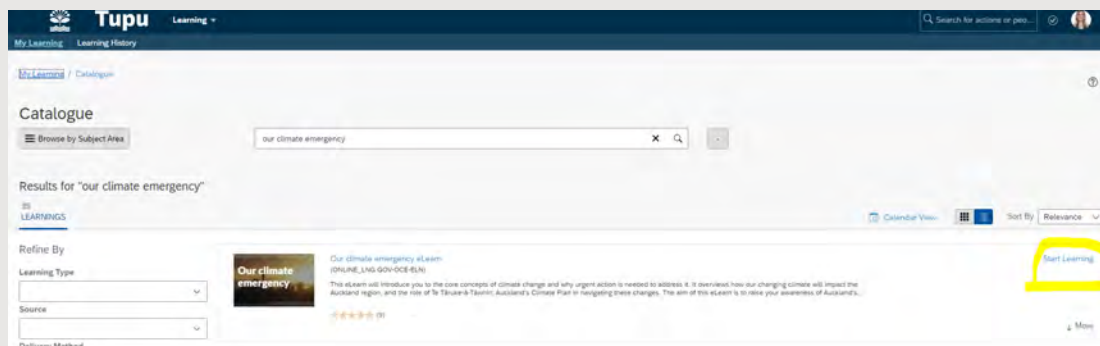
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He Pātai/ He Whakautu



KURA KĀWANA
Elected member development



Local Board Planning Cycle

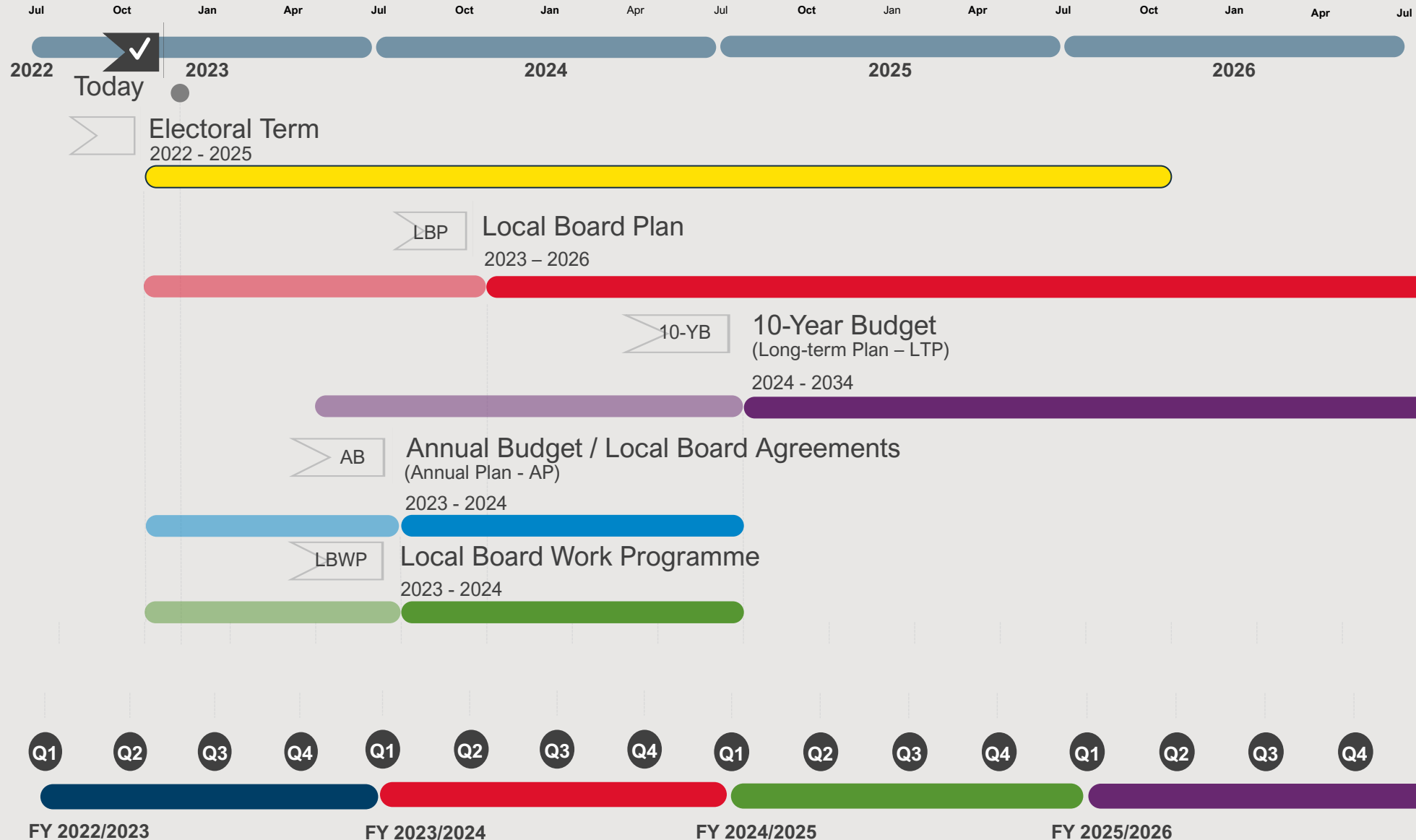
Puketāpapa Local board induction

October 2022





Key milestones for triennium





Auckland Plan

30-year vision refreshed
every 6 years

The Auckland Plan 2050 is our long-term spatial plan to ensure Auckland grows in a way that will meet the opportunities and challenges of the future.

- It is required by legislation to contribute to Auckland's social, economic, environmental and cultural well-being.
- Research and engagement has identified six important areas in which we must make significant progress, so that Auckland can continue to be a place where people want to live, work and visit.
- The plan is intended to set high level direction for Auckland and does not contain a detailed set of actions.



Belonging and
Participation



Homes and Places



Environment and
Cultural Heritage



Māori Identity and
Wellbeing



Transport and Access



Opportunity and
Prosperity



3-year strategic plan (aka local board plan)





Local Board Plans

Adopted every 3 years

Local board plans (LBP) are strategic three-year plans that are developed in consultation with the community.

They set out the direction for the local area that reflects community priorities and preferences.

The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations
- funding and investment decisions.





Legislation

[Local Government \(Auckland Council\) Act 2009 No 32 \(as at 10 May 2016\), Public Act 20 Local board plans](#)

- (1) Each local board must adopt a local board plan—
 - (a) **no later than 31 October in the year immediately after the year of each triennial general election**; and
 - (b) using the special consultative procedure.
- (2) The purpose of a local board plan is—
 - (a) to reflect the priorities and preferences of the communities within the local board area in respect of the level and nature of local activities to be provided by the Auckland Council over the next 3 years; and
 - (b) to identify and describe the interests and preferences of the people within the local board area for the purposes of enabling the local board to communicate those interests and preferences for the purposes of [section 16\(1\)\(b\)](#); and
 - (c) to provide a basis for developing the local board agreement for each of the next 3 years; and
 - (d) to inform the development of the next LTP, particularly in relation to the identification of the non-regulatory activities of the Council for which decision-making responsibility should be allocated to the local board; and
 - (e) to provide a basis for accountability of the local board to the communities in the local board area; and
 - (f) to provide an opportunity for people to participate in decision-making processes on the nature and level of local activities to be provided by the Council within the local board area





Alignment

- provide a basis for developing the local board agreement and work programmes for each of the 3 years following adoption (2024/2025, 2025/2026, 2026/2027)
- inform the development of the next 10-year Budget / Long-term Plan (LTP) (2024 – 2034), particularly in relation to the identification of the activities for which decision-making responsibility should be allocated to the local board





Local Board Plans

Adopted every 3 years

Local Board Plan 2020 at a glance



Auckland International Cultural Festival.

Outcome 1: Inclusive communities that are healthy, connected and thriving

We want to build lasting connections among the people of our communities and support each other to live more healthy lifestyles.



Wesley Market.

Outcome 4: Well-planned neighbourhoods and vibrant public spaces

Our neighbourhoods are attractive and well connected, they are designed to support safe and healthy lifestyles with great access to parks and facilities.



Puketāpapa Local Board's Community Forum.

Outcome 2: Our people speak up and help shape our future

Our people are active contributors to society and participate in many ways. They are confident their views have been considered when decisions are made.



Mt Roskill Town Centre.

Outcome 5: Transport options that are reliable, accessible and less polluting

Our neighbourhoods are bustling with pedestrians and cyclists. There are great transport options that are accessible, safe and less polluting.



Walmsley Park.

Outcome 3: Our environment is protected and enhanced for present and future generations

Communities are empowered to restore and care for our natural environment, and people are supported to adopt low-carbon lifestyles.



Wesley Community Centre.

Outcome 6: Thriving local economy with opportunities to learn, work and volunteer

We have thriving local businesses, social enterprises, not-for-profit organisations and opportunities for volunteering and learning. Our skilled workforce has good employment options and can work near home.





Local Board Plan 2023 *direction setting workshop*

This workshop will set out the process and timeline for the development of the plan and provide high level advice for the plan.

- This is planned for 17 November – week six of your induction programme.



Financial plans/budgets





10-year Budget
Adopted every 3 years

The 10-year Budget (long-term plan) sets out the priorities and funding for council activities that are planned over a 10-year period. It includes financial and non-financial information for the whole Auckland Council group, as well as the local board agreements.

It is reviewed and consulted on every three years. In the years between reviews, an annual budget (annual plan) is prepared.

The annual budget (annual plan) outlines what we plan to do and how we plan to pay for it over the coming financial year.

The annual plan also includes the local board agreements of each of the 21 local boards.



Annual Budget
Adopted every year

Local boards also contribute to both these plans/budgets through their input into regional decision making





Local Board Agreements

Adopted every year

Every year, a **local board agreement (LBA)** is developed between the Governing Body and the local board. This agrees the delivery and funding of local activities and intended levels of service for the year. They are legislatively required

The agreement takes into account local board plan priorities but must also reflect Governing Body decisions e.g. Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Local board agreements include:

- the intended levels of service for each local activity and the way performance will be measured
- the estimated expenses to achieve and maintain those intended levels of service
- funding impact statements and how any expenses in excess of the funding allocated to the local board are to be met.



Work programmes (1-3 years)





Local Board Work Programmes

Approved every year

- The council is required to provide **annual** operational and capital **work programmes** for activities which local boards have decision-making responsibilities.
- A work programme contains specific projects in greater detail than that in the local board plan.





Local Board Work Programmes

Approved every year

Development

- The process for developing work programmes forms part of the annual financial planning cycle, alongside local board agreements, **approving both prior to the start of each financial year**
- There is **collaboration** across the organisation when developing local board work programmes





Local Board Work Programmes

Approved every year



Local Board Agreements

Adopted every year

Annual Planning direction setting workshop

This workshop will set out the process and timeline for the development of the **local board agreements** and **work programmes**.

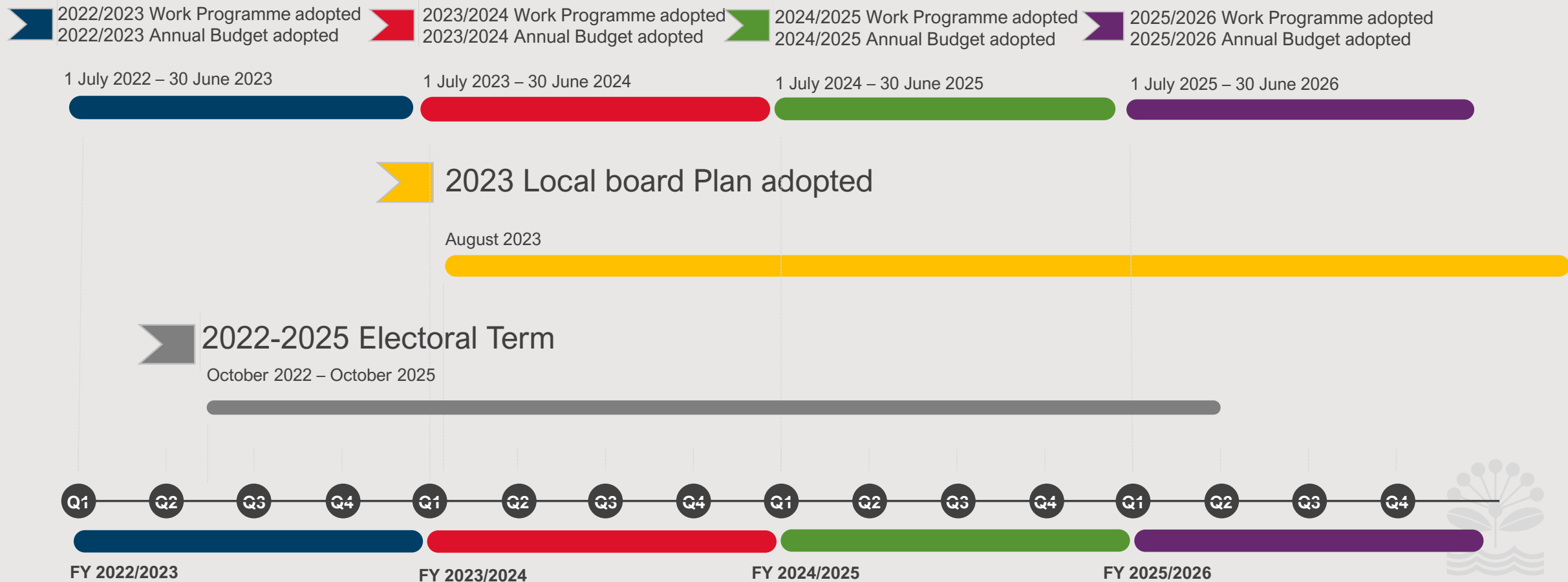
- This is planned on 10 November



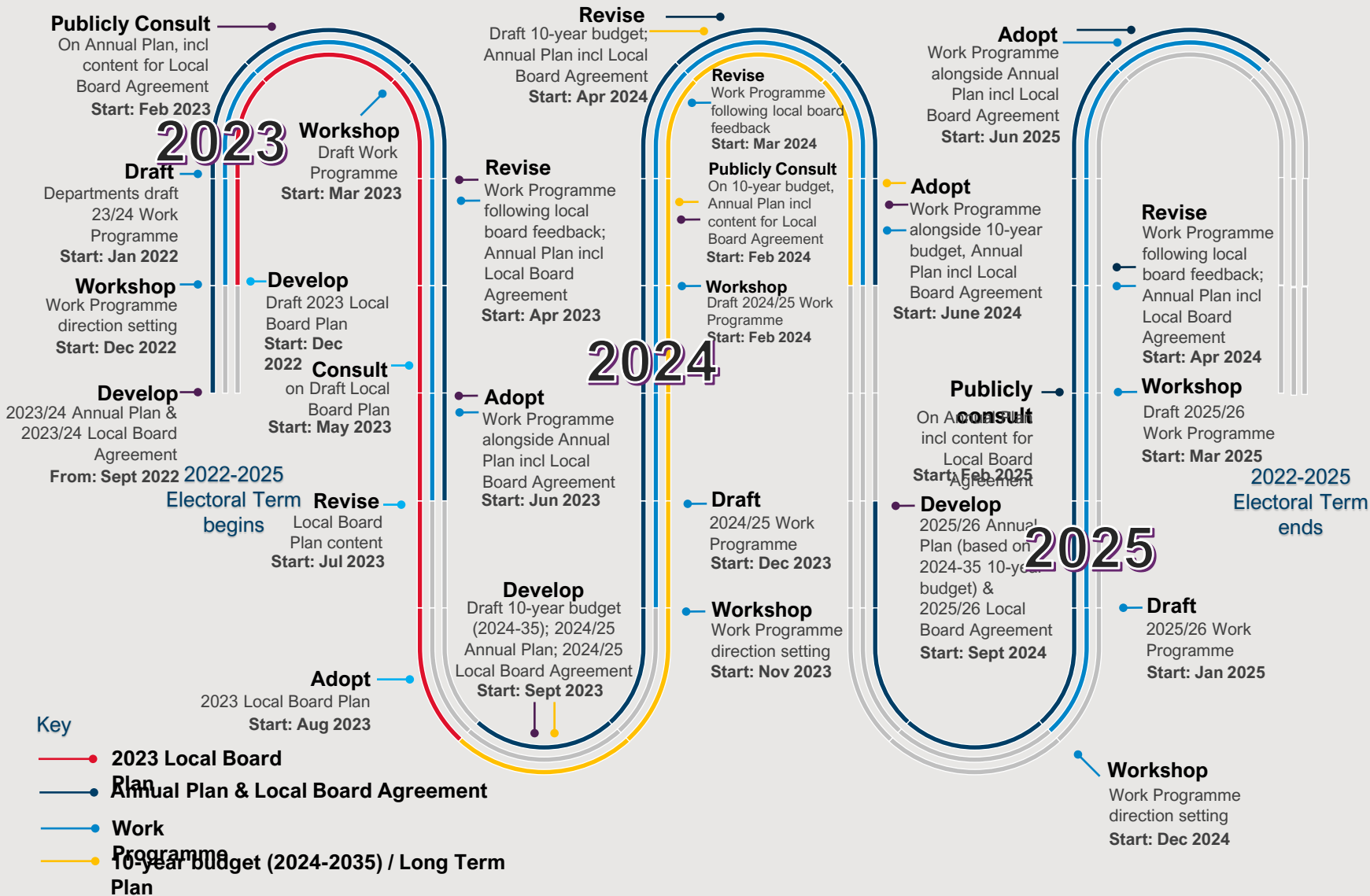
The triennium view - recap



Work programme & annual budget alignment with local board plan



2022-2025 Local Board Triennium Overview



He Pātai/ He Whakautu



KURA KĀWANA
Elected member development



The relationship between council-controlled organisations and local boards

Puketāpapa Local board induction

Video – Overview of CCOs



Council-controlled Organisations

- CCOs are organisations in which the council has the responsibility to appoint at least 50 per cent of the board of directors or trustees.
- Auckland Council has four substantive CCOs and a number of legacy non-substantive CCOs.
- Auckland Council also owns Ports of Auckland (POAL) which is governed under the Port Companies Act 1988 and is not a CCO.

Council-controlled Organisations

- Under the CCO model, each of the four substantive CCOs:
 - operates at arm's length from the council
 - must implement the strategic direction set by the council as its shareholder
 - has an independent board that is accountable to the council for the CCO's performance
 - is a separate legal entity, with directors being responsible for overseeing the management of the business.

Council-controlled Organisations

- The role of the council is to set the strategic direction, plans and expectations for CCOs, and to hold them to account on behalf of Aucklanders. The Governing Body is responsible for:
 - developing plans and strategies that CCOs must give effect to
 - approving final statements of intent
 - monitoring the performance of CCOs (including board performance).
- While Council-Controlled Organisations (CCOs) are independent to council, they are part of the Auckland Council group and deliver work on behalf of Auckland's decision-making bodies.
- Therefore, all CCOs have a duty to inform council's decision-making bodies of work being delivered, receive their feedback, and - where appropriate - involve them in decision-making.

Auckland Transport

- Auckland Transport (AT) is Auckland's road-controlling authority.
- AT is responsible for the day-to-day activities that keep Auckland's transport systems moving. These include planning and funding of public transport, promoting alternative ways to get around, and operating the local roading network.

Eke Panuku Development Auckland

- Eke Panuku Development Auckland is the council-controlled organisation that delivers urban regeneration in Tāmaki Makaurau (Auckland).

VISION

Creating amazing places

LEVERS



Commercial strategy



Public good investment



Placemaking

CROSS-CUTTING THEMES

Showing business leadership



Quality urban design & development



Sustainability & climate change



Māori outcomes



Residential choices



Economic outcomes



Relationships & engagement

CORE FUNCTIONS



Priority Development
Locations
Catalyse urban
regeneration



Portfolio
Management
Strategically create value
from assets

Tātaki Auckland Unlimited

- Tātaki Auckland Unlimited was formed in 2020 after a merger of two previous CCOs:
 - Auckland Tourism, Events and Economic Development (ATEED) and
 - Regional Facilities Auckland.
- Tātaki Auckland Unlimited is Auckland's economic and cultural agency committed to making our region a desirable place to live, work, visit, invest and do business.

Watercare

- Watercare are New Zealand's largest water utility, supplying water and wastewater services to 1.7 million people in the Auckland region.
- They ensure Auckland and its people continue to enjoy dependable services by upgrading assets, and by planning, building and delivering new infrastructure in cost-efficient ways.

Shared Governance – Regional

- Auckland Council’s shared governance model requires different relationships to be built between each CCO and both the Governing Body and 21 local boards.
- At the regional level, Council-Controlled Organisations (CCOs) are required to engage with the Governing Body (and its delegated committees) on major policies, programmes, strategies, bylaws and projects.
- Under legislation, local boards are charged with “identifying and communicating to the unitary authority the interests and preferences of the people in its local board area in relation to the content of the strategies, policies, plans, and bylaws of the unitary authority ” and therefore engagement with local boards is also necessary at the regional level.

Shared Governance - local

- At the local level, Auckland Council's Allocation Table, which sets out the decision-making responsibilities of Auckland Council's Governing Body and local boards, states that local boards are allocated decision-making responsibility for
 “local planning and development including local place-shaping activities, [and] local leadership to create a local identity.”
- Because CCO projects often involve elements of place-making and place-shaping, CCOs are often engaging with local boards at both the regional **and** the local level.
- This engagement must always be balanced against CCO independence, their need to allocate time and money across the city, and the responsibility they have to follow the direction set within their Statement of Intent, which is approved by the Governing Body.
- There are also instances where a local board will be using LDI funding to deliver a project, and a CCO is the most appropriate part of the council group to deliver the project. In these instances, CCOs will work closely with local boards to ensure delivery meets the local board's expectations.

Joint CCO / Local Board Engagement Plan

- CCOs have committed to engaging with Auckland Council's decision-making bodies in as inclusive a manner as possible, and for local boards this is captured through each local board's Joint CCO / Local Board Engagement Plan.
- The Joint CCO / Local Board Engagement Plan is a shared document between a local board and the four substantive CCOs, and records their commitment to work together to ensure the best outcomes for Auckland and the communities of the local board.
- Each year, local boards have the opportunity to review the anticipated annual work programme for each CCO in the upcoming financial year and agree with the CCO what level of engagement will take place for each project or programme. The document is then reviewed each quarter to ensure that the local board have the most up to date view of what is happening for each CCO.

IAP2 Engagement Spectrum

	Inform	Consult	Collaborate
Commitment	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how your input influenced the decision. We will seek your feedback on drafts and proposals.	We will work together with you to formulate solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.

Joint CCO / Local Board Engagement Plan

- The level of engagement on each project or programme is determined in partnership between the CCO and the local board, by answering the following questions:
 - Does the funding come from the local board budget?
 - Will the local board make the decision on this project?
 - What level of alignment does this project have with local board priorities?
 - What level of community interest is expected in this project?
 - What level of influence can the local board have on this project?
 - What is the scale of this project?
 - To what degree is this project a placemaking project?

Day-to-day engagement with CCOs

- CCOs engage with local boards in the following ways, depending on the type of project or programme:
 - regular written updates via email or memo
 - quarterly updates on the projects and programmes within the Joint CCO / Local Board Engagement Plan
 - workshops with local boards
 - supporting decision-making via business meetings
 - managing issues raised by elected members
 - providing quality advice about their areas of expertise
 - taking elected members on site visits.

Three-year planning cycle

