

TE MAHERE Ā-ROHE O WAITĀKERE 2020

Waitākere Ranges Local Board Plan 2020



Mihi

E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi, e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.
E aku whakakai pounamu, e aku māpihi maurea,
kia oho te mauri, kia māriri o koutou wairua,
kia hora te marino, tēnā koutou katoa.
Tēnei au te noho atu nei i te tihī o Te Pae o te Rangī,
i tīhorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā, me te kī mai,
e kore au e ora i ngā hau kōtiū, i āia ai te pūpūtara ki uta.
Nāu nei te tono kia piki ake au i ngā tai whakatū a Kupe
ki te Waonui a Tiriwhā me te Pae o te Rangī,
Kia titiro whakaroto ahau ki te maunga o Puketōtara,
kei raro e rere ana ko te awa o Waitākere
kei tētahi taha ko Puke Whakataratara, kei tua ko Te Whau.
Koinei rā te rohe kāinga o Te Au o Te Whenua me te Kawerau ā Maki,
ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o te rohe
e tini whāioio kua whakakāinga ma.
Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.
I whaikiko ai te kōrero,
“Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē.” Kia
hiwa rā, kia hiwa rā.

To all those who adorn the prow of this canoe,
to the revered leaders of the people, to my treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.
My objects of affection,
let your very being flourish, let your spirit be at peace,
let the calm be widespread, I send greetings to you all.
Here I sit on the ridgeline of Te Pae o te Rangī,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly wind, that would
drive the paper nautilus to shore.
It was you who commanded me to ascend from the raised seas
of Kupe,
to the forest of Tiriwhā, and Te Pae o te Rangī.
So I look inland to Puketotara,
at the foot of which runs the Waitākere river
on one side stands Massey and on the other – Te Whau.
Home of Te Au o te Whenua and Te Kawerau ā Maki,
the original settlers, they laid the way for later travellers
to make a home here.
They cast their footprints in stone upon these precincts of the region,
and so made settlers of us all.
Which gives substance to the adage,
“Communities connected to their natural environment are unique
and diverse.”
Let us grow with vigour.

Ngā upoko kōrero

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On the cover: The annual Kauri Karnival held at Parrs Park, Oratia, A fun family day celebrating our kauri trees and environment.



From the Chair

A mate atu he tētē kura, whakaeke mai te tētē kura / A fern frond dies, but another frond rises to take its place

We live in interesting times. This plan was largely developed during the time leading up to the first COVID-19 lockdown, which started in March 2020. Months on, it remains clear that having strong and resilient communities and looking after each other will be increasingly more important. This is why the local board wishes this plan to emphasise the importance of manaakitanga – hospitality, kindness, generosity and support, and care for others.

Last term we were successful in obtaining funding approval to buy 202-208 West Coast Road for the purpose of a town square with pedestrian access to Glen Eden Train Station. This remains a priority project, and its progress will be dependent on our ability to attract regional funding to finish it. Pleasingly, we

have received confirmation that two projects – pedestrian and traffic safety infrastructure in Glen Eden, and a pop-up cycleway along Captain Scott Road – are going ahead in 2021. There will be short-term disruption for us but with long-term benefits for road users and residents.

We continue to face the threat posed by climate change, which we have to start addressing now. Kaitiakitanga – the care and stewardship of our environment – is as important as ever.

Continued fostering of our vibrant arts sector is critical, and something for us to be proud of. We want to make sure that our parks and facilities are maintained to a good standard, that our social programmes reach across the local board area, and that we are effective with the resources that we have. Strengthening our working relationships, and fostering

“

This is why the local board wishes this plan to emphasise the importance of manaakitanga – hospitality, kindness, generosity and support, and care for others.



collaboration with other local boards, community partners, with mataawaka and mana whenua, is also essential.

Lastly, we are the local custodians of the Waitākere Ranges Heritage Area. The Waitākere Ranges Heritage Area Act 2008 urges council to sustainably manage the area's ecosystems and protect and enhance indigenous habitat values, landscape values, and amenity values. It requires us to recognise that people live and

work in the area within distinct communities, and that they should be enabled to provide for their social, economic, environmental, and cultural well-being. This is something that we will strive to achieve for all of our rohe.

A handwritten signature in black ink, appearing to read 'Greg Presland'.

Greg Presland
Chairperson
Waitākere Ranges Local Board

He kōrero nō te Heamana

A mate atu he tētē kura, whakaeke mai te tētē kura

E ora ana tātou i te wā whakarikarika. I waihangatia tēnei mahere i mua tonu i ngā rā o MATE-KORONOA me te nohonga taratahi o te motu - i te Poutūterangi 2020. Kua hua nei ngā marama kua taha ake, ā, e mārama pū ana - e tino whakahirahira ana te hapori manaaki me te hapori aumangea. Koia nei i ngana te paori ā-rohe ki te whakaū i te manaakitanga - te manaaki tangata, te mākohā, te tauwhirotanga, te poipoi, te tiaki i ērā atu - ki tēnei mahere.

I tērā atu wāhanga tau pōti i tutuki tō mātou tonu i te pūtea ki te hoko i te whenua ki 202-208 West Coast Road hei tapawhā tāone e whai ara hīkoi ana ki te Tūnga Tereina o Glen Eden. Kei te mātāmua o ngā whakaaro tonu tēnei kaupapa, ā, ka whakatinanahia tērā kaupapa mēnā ka whiwhia te pūtea tautoko ā-rohe. Ko te mea nui, kua whakamārōhia ngā kaupapa e rua mō te tau 2021 - ngā ara

hīkoi me ngā hanganga whakamarutau ki Glen Eden, me te ara eke paihikara e rere ngātahi ana ki Captain Scott Road. Ka hōhā tātou i te pae-tata, heoi, ka nui te painga i te pae-tawhiti ki te hunga nō konei me te hunga whakamahi rori.

Kei te tū kanohi ki te kanohi tātou ki ngā raru āhuarangi, ā, kua tae te wā ki te whakamimiti i ērā raru. Kaitiakitanga - te manaaki i te taiao - te whakahirahira hoki o tēnei.

He whakahirahira tonu, he mea e whakahī tonu, te poipoi i ō tātou rāngai toi. E hiahia ana mātou kia tiakina ō tātou papa tākaro me ō tātou whare kaunihera kia pai ai, kia rere ai ngā kaupapa whakahiato ora ki ngā tōpitopito maha o te rohe pōtae o te poari ā-rohe, ā, he pai tō tātou whakamahi i ngā rauemi. Ka whakamārōhia ngā herenga tangata ki ngā wāhi mahi, ērā atu poari ā-rohe, me ngā hoa hapori. He whakahirahira hoki ngā mātāwaka me te mana whenua.

“

Koia nei i ngana te paori ā-rohe ki te whakaū i te manaakitanga - te manaaki tangata, te mākohā, te tauwhirotanga, te poipoi, te tiaki i ērā atu - ki tēnei mahere.



Hei kupu whakamutunga, ko tātou ngā kaitiaki o te Waitākere Ranges Heritage Area. Kei te akiaki te Waitākere Ranges Heritage Area Act 2008 i te kaunihera ki te whakahaere, ki te manaaki i ngā pūnaha hauropi, ngā tupuranga taketake, te āhua o te whenua, ngā whare o te rohe nei. E ai ki te ture rā, me whai whakaaro atu mātou ki ngā tāngata e noho ana, e mahi ana hoki ki tēnei rohe, ōna hapori motuhake, ā, e tika ana kia whai

oranga rātou - oranga tangata, oranga ohaoha, oranga-taiao, oranga-ahurea hoki. Ka ngana nei mātou ki te whakatinana i ēnei āhuatanga i ō tātou rohe katoa.

Greg Presland

Heamana
Waitākere Ranges Local Board

He aronga poto i tā mātou mahere

Our plan at a glance

We will focus on seven outcomes to guide our work and make Waitākere Ranges a better community for all. Our aspirations are outlined below.



Children at Arataki Visitor centre looking at Waitākere Ranges.

Outcome 1: The Waitākere Ranges Heritage Area is protected and enhanced and connections with surrounding communities are strengthened

Together with iwi and our communities, we act as stewards over the Waitākere Ranges. We focus on protecting and enhancing the heritage features of the local board area.



Students from Te Wharekura o Hoani Waititi Marae.

Outcome 2: We work closely with mataawaka and mana whenua partners

We acknowledge the particular historical, traditional, cultural, and spiritual relationship of mana whenua with this local board area.



Composting at Kauri Karnival.

Outcome 3: We work to respect, protect and restore the environment

We want Aucklanders to preserve, protect and care for the environment in our unique area, and work together to increase and enhance indigenous biodiversity.



Lower Nihotupu dam.

Outcome 4: Our communities are resilient and strong

‘Resilience’ is the ability to recover from or adjust easily to misfortune or change.



Face painting.

Outcome 5: Our communities experience wellbeing, belonging and participation

It is important for us to support and encourage community wellbeing.



An artist at Open Studios Waitākere.

Outcome 6: People have a range of opportunities to experience arts, culture and heritage

We recognise the ability of arts, culture, and our history to bring people together, celebrate our differences as strengths, and improve wellbeing.



Glen Eden Town Centre.

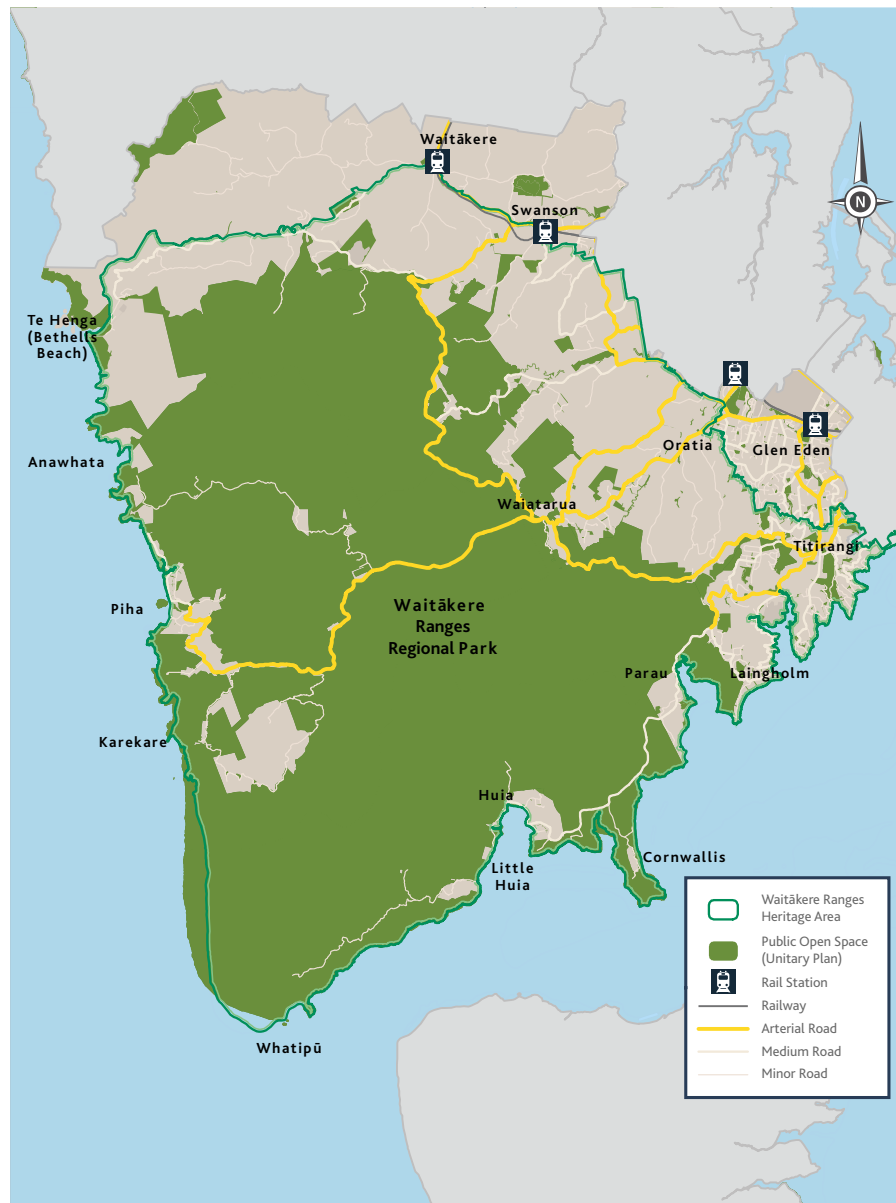
Outcome 7: We have infrastructure and facilities which support and enhance our neighbourhoods and town centre

We want to see successful and welcoming town and neighbourhoods, which reflect local pride, prosperity and heritage.



Te Rohe ā-Poari o Waitākere Ranges

Waitākere Ranges Local Board area



The first thing you see as you approach west Auckland are the Waitākere Ranges, which form a natural backdrop to the western skyline and are protected by the Waitākere Ranges Heritage Area Act 2008.

Our local board area is unique in New Zealand. It is full of natural and cultural features, yet close to metropolitan Auckland and subject to pressure from the urban environment.

Te Kawerau ā Maki and Ngāti Whātua are mana whenua of the Waitākere Ranges, an area which is also the site of a large regional park. Hoani Waititi Marae is a local urban marae.

Our largest and only town centre is Glen Eden, surrounded by the suburban areas of Glen Eden, Kaurilands, Parris Park and Sunnyvale. Laingholm, Oratia and Waitākere are located in very different settings, and long-established rural communities are clustered around Huia, Parau, Piha, Karekare and Bethells Beach.

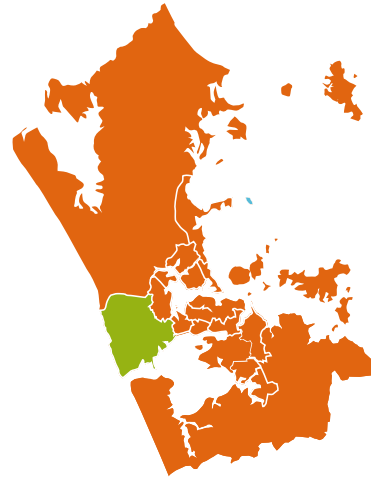
Titirangi and Swanson are established small villages with strong local characteristics. Titirangi hosts Te Uru Waitākere Contemporary Gallery and is a centre for the arts. Swanson is a small village which is expanding quickly.

The 2018 census records that 52,095 people were living in this area, a 9 per cent increase from 2013. Of these, 13 per cent identify as Māori.

The Auckland Prosperity Index shows that Waitākere Ranges has the highest self-employment rate in Auckland. The area has high levels of home ownership, relatively affordable rentals and low unemployment, although there are significant differences between more and less affluent areas. Healthcare, education and construction services are the main employment sectors. There are no large secondary schools in this area.

Residents have access to council libraries at Titirangi and Glen Eden, two community houses, venues for hire at Ceramco Park and Titirangi Hall, a variety of halls run by community groups, and sports fields such as those at Parris Park.





2018 census records that
52,095
people were
living in this area,
a 9% increase from 2013.
13% identify as Māori.



58%
of residents own
their own home
(higher than the regional
average of 45%)



Most of the
27,720ha
of the Waitākere Ranges Heritage Area
sits within our
boundaries.



Home to
Waikumete
Cemetery
– the largest cemetery in
New Zealand, with more than
90,000
graves



More than
200
local parks
and sports fields,
from tiny pocket parks to
Parrs Park in Oratia, winner of two
international Green Flag quality marks
for parks and green spaces.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local matters, activities and services and provide input into regional strategies, policies and plans.

Local boards make decisions on local matters such as:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic three-year plans that are developed in consultation with the community. They set out the direction for the local area that reflects community aspirations and priorities. The plans guide the local boards in:

- decisions on local activities, projects, and facilities
- input into the council's regional strategies and plans, including the Auckland Plan
- how local boards will work with other agencies including community groups, central government agencies and council-controlled organisations that play key roles in the area
- funding and investment decisions.

Local board plans are inclusive and connected; they don't operate in isolation. They support the following:

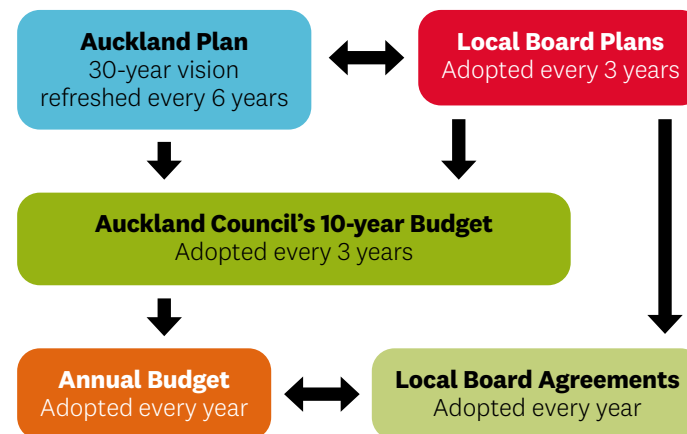
- the Auckland Plan 2050 – the 30-year vision for Auckland
- the council's 10-year budget (long-term plan) – planned spending and future investment priorities over the longer term, including local boards

- the council's annual budget (annual plan) – funding for the coming financial year of the 10-year budget, including local boards.

Local board agreements form the basis for each local board to develop its annual programme and set out local funding priorities and budgets, levels of

service, performance measures and targets by activity for each financial year.

Detail of our projects, budgets and timelines are outlined in our annual work programmes. Progress is reported quarterly and communicated to our communities.



Working with Māori

Māori culture and identity is celebrated by Aucklanders and is our point of difference in the world.

Te Tiriti o Waitangi recognises the rangatiratanga of Auckland's hapū and iwi, and the inseparable bond between Tāmaki Makaurau the people and Tāmaki Makaurau the place.

Local boards play a vital role in representing the interests of all Aucklanders. We are committed to our Treaty-based obligations and to Māori participation and development.

We have worked with Māori to develop initiatives that respond to Māori aspirations.



Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them.

A draft plan was developed using feedback received from public engagement carried out between November 2019 and April 2020.

The draft was also developed by considering what we know about our community, having worked closely with you and heard your views on a wide range of topics.

During July and August 2020, we consulted on the draft plan to hear your thoughts. To hear your feedback and ensure we

reflected your needs and desires, we engaged with our community at a range of events and activities across the board area.

The issues and priorities you raised with us through these interactions helped us finalise this plan.

The social and economic effects of the COVID-19 pandemic mean some of our aspirations have been modified. Our response is delivered via the annual budgeting process but the decisions we make will focus on ensuring the benefits for our community.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Turning plans into reality takes many people working together – the community, the local board and the wider council family such as Auckland Transport.

To deliver against the outcomes in the local board plans, we will:

- prioritise budget to focus on the initiatives in the plans
- make the best use of local assets such as community centres and parks
- set direction for the council staff who deliver the projects and services

- work with various community groups and partners to deliver projects and services.

Sometimes, important projects in local areas are beyond the funding available to local boards or our authority to make decisions. In those cases, the role

of the local board is to advocate to decision-makers to ensure they are aware of community views and the board's support for them.



Whakaotinga tahi: Kei te tiakina, kei te whakahaumakotia te Waitākere Ranges Heritage Area, e whakapakaritia ana ngā hononga ki ngā hāpori karapoti

Outcome 1: The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened

Together with iwi and our communities, we act as stewards over the Waitākere Ranges. We focus on protecting and enhancing the heritage features of the local board area.

We have a critical role to play in championing the Waitākere Ranges Heritage Area (WRHA) and will consider its needs across all of the outcomes in this local board plan.

The WRHA was established by the Waitākere Ranges Heritage Area Act 2008 (WRHAA) to promote the protection and enhancement of its heritage features for present and future generations.

Waitākere Ranges Local Board and the Governing Body have a joint statutory responsibility to contribute to the WRHA's management and stewardship. Council-Controlled Organisations (CCOs) such as Auckland Transport and Watercare also have extensive roles and responsibilities associated with managing WRHA assets.



Children at Arataki Visitor centre looking at Waitākere Ranges.

As mana whenua, Te Kawerau ā Maki and Ngāti Whātua have a unique and special relationship with the Waitākere Ranges area, and a significant role as kaitiaki (guardians).

Community stewardship can be seen in the level of volunteer activity, as well as ongoing interest in how regional and local parks, places and tracks are looked after. Much of the Waitākere Ranges Regional Park, and some local park tracks, have been closed to protect against the spread of kauri dieback, with implications for public access. We need to consider how recreation is provided for while protecting our precious taonga, and we will re-open local parks when we receive advice that it is safe to do so and after upgrades are made.

The WRHA monitoring report (2018) found the objectives of the WRHAA were generally being met. Managing the ecological threat of kauri dieback, as well as pest plants and animals across the region's regional and local parkland continues to be a significant challenge. This is highlighted in Outcome three: We work to respect, protect and restore the environment.

Local area plans set out long-term objectives for five areas: Bethells / Te Henga, Waiatarua, Oratia, Henderson Valley / Opanuku, and Muddy Creeks. We will continue to focus on carrying out actions and policies related to these.

Challenges

- The local board must work as one of many agencies operating in the WRHA, with limited dedicated resources and budget.

Opportunities

- A range of local initiatives and projects across annual work programmes will benefit the WRHA.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Piha beach.





Pararaha.

Outcome 1: The Waitākere Ranges Heritage Area is protected and enhanced, and connections with surrounding communities are strengthened

Objective	Key initiatives
Deliver a range of local activities across all local board plan outcomes that help deliver on the objectives of the WRHAA	<p>Enhanced relationships with mana whenua</p> <p>Local programmes for stream and coastal erosion, water quality, weed and pest management, environmental programmes, education, and biodiversity initiatives</p> <p>Local programmes for community development, local economic development, local events, community facilities, and community initiatives</p> <p>Research to improve our understanding and promote the area's natural, cultural, and arts heritage</p>
Protect and enhance the area's heritage features	<p>Promote dark sky viewing as a low impact recreational, cultural and economic activity, and progress an application for parts of the area to become a Dark Sky Reserve</p> <p>Promote the sustainable management of the land and landscape in the eastern foothills</p> <p>Support, deliver and advocate for restoration programmes in ecological areas that will improve public land and help private landowners</p>





Students from Te Wharekura o Hoani Waititi Marae.

Whakaotinga rua: Kei te mahi ngātahi tātou ki ngā mātāwaka, ki ngā hoa mana whenua hoki

Outcome 2: We work closely with mataawaka and mana whenua partners

We acknowledge the particular historical, traditional, cultural, and spiritual relationship of mana whenua with this local board area.

We share many common aspirations with Ngāti Whātua and Te Kawerau ā Maki, particularly within the Waitākere Ranges Heritage Area.

We continue to support transfer of land at Te Henga from Auckland Council to Te Kawerau ā Maki to provide a space to build a marae for their people.

We will continue to work with Hoani Waititi Marae as a centre for Māori language, culture and practice, collaborating in areas of mutual interest; and will advocate for the annual Waitangi at Hoani Waititi event to be recognised with regional funding.

Our annual work programmes will consider the impact of projects on Māori wellbeing and identity, and we will support whakawhanaungatanga (developing relationships) through regular hui with the wider Māori community.

Partnership and participation

We recognise the importance of Te Tiriti o Waitangi.

We will embed Māori insight and participation into the democratic process and engage with the Māori community in meaningful ways. In West Auckland we co-fund a Kaiwhakaawe (Māori Broker), to identify opportunities to empower Māori leaders in the community to build on the findings of Waitākere ki Tua and Toitū Waitākere and expand this work.



Māori culture and identity

We will ensure that local board initiatives demonstrate an awareness of matauranga Māori. We want our communities to see Māori cultural identity throughout the local board area and for te reo Māori to be seen, spoken and heard locally, and will celebrate Māori cultural heritage through local arts, events and programming in our local facilities.

Opportunities

- Māori have kaitiakitanga, historical knowledge and awareness.
- Strong local Māori organisations to work with.

Challenges

- Historically low Māori participation in consultation.
- Māori consistently say they find it difficult to engage with the council as an organisation.
- The 'big' issues for mana whenua will be addressed by, or alongside, the Governing Body.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Hui at Hoani Waititi.



Outcome 2: We work closely with mataawaka and mana whenua partners

Objective	Key initiatives
Access to a range of projects and opportunities for collaboration with Māori	Develop relationships and agree shared goals with mana whenua and mataawaka, key Māori organisations, and local residents
	Support local projects and activities that contribute towards Māori educational, cultural, leadership, and employment outcomes
	An operational maintenance contribution to Hoani Waititi Marae
	Practical support for mana whenua and mataawaka to engage with council
	Consider the impact on Māori of local board projects and activities



Hui at Hoani Waititi.



Whakaotinga toru: Kei te mahi mātou ki te whakaute, ki te tiaki, ki te haumanu i te taiao

Outcome 3: We work to respect, protect and restore the environment

We want Aucklanders preserve, protect, and care for the environment in our unique area, and work together to increase and enhance indigenous biodiversity.

We will continue to support a range of projects, including weed management, protecting indigenous plants, animals and trees, making sure our waterways and streams are healthy, and coastal and marine conservation along the Manukau Harbour and West Coast.

We will use our resources to fund targeted environmental programmes, and community driven activities including those which support community action and behaviour change.

The Waitākere Ranges Heritage Area

This area faces a wide range of environmental challenges. It contains many unique habitats and is surrounded by a fragile marine and coastal environment, as well as the Auckland metropolitan area. Local parks, the regional park, and privately owned land are all very close. Many have special needs in relation to the right kind of planting and weed and pest control.

We have around 70 environmentally focused volunteer groups operating in the WRHA alongside council, and local people have told us that they want to see better co-ordination for environmental projects and activities. We fund a community environmental co-ordinator working in the WRHA through the Pest Free Waitākere Alliance. Mana whenua, mataawaka, industry, and other stakeholders such as Auckland Transport and Watercare also need to understand and be involved with council in developing local solutions.



Composting at Kauri Karnival.

Urban environments

Urban environments have their own ecosystems, and we will support local volunteer programmes and local initiatives, for example, tree planting, and restoring stream banks and native vegetation in our local parks.

Coastal and marine environments: Manukau Harbour and West Coast

We will continue work from within the Manukau Harbour Forum to improve the health and profile of the Manukau Harbour. The Big Blue Waitākere Marine and Coastal Environment Report 2018 highlights coastal and marine needs. This is what we will use to help us decide which areas of work we should prioritise in the future.

Opportunities

- A legacy of kaitiakitanga and environmental awareness.
- Environmentally aware local communities are committed to action.
- The Environmental Targeted Rate and Water Quality Targeted Rate can boost local funding.

Challenges

- The ongoing environmental impact of kauri dieback.
- Council, Watercare and Auckland Transport all need to work together to deliver on their responsibilities under the Regional Pest Management Plan.
- Limited focus within council on our local marine environment.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Woodlands Park whitebait planting.



Outcome 3: We work to respect, protect and restore the environment

Objective	Key initiatives
Our natural environments are protected	Fund community co-ordination for environmental activities
	Make small grants to local groups for projects and actions which have a positive effect on the local environment
	Support and deliver projects, programmes and activities that address stream and coastal erosion, water quality, weed and animal pest management, environmental programmes, education, and biodiversity (rural or urban)
	Consider and evaluate the impact of all local board projects on the environment
	Support tree planting
	Address the environmental impact of kauri dieback on local parks
	Support communities to extend protection for trees



Woodlands Park whitebait planting.



Whakaotinga whā: He aumangea,
he kaha ō tātou hapori

Outcome 4: Our communities are resilient and strong

‘Resilience’ is the ability to recover from or adjust easily to misfortune or change.

We want to support our communities in making this an essential characteristic of our area. We will foster collaboration and cooperation in the local board area, and regionally, to achieve this.

Climate change

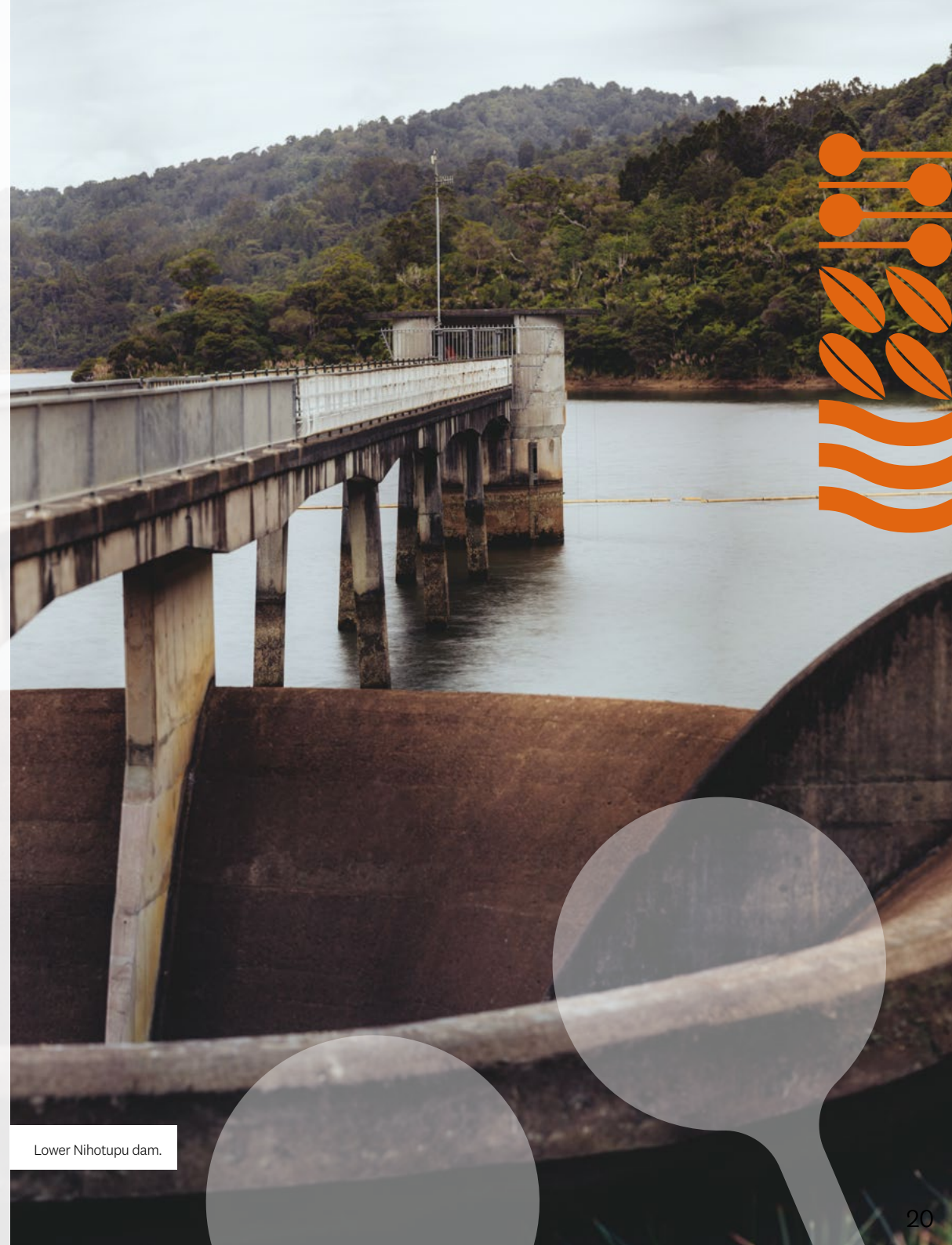
Council has formally recognised that Auckland is in a climate change emergency. We know Aucklanders want their local boards to have a role alongside their communities in delivering actions under the Climate Action Plan, which responds to the expected impacts of climate change on the future of our city.

Emergency management

Being able to respond to emergency situations is critical in our area. This is due to the relative remoteness of some communities, along with urban neighbourhoods that are already facing economic and social challenges. We will work with our communities to help them become resilient and emergency-ready at a household and neighbourhood level.

Practical actions

Building resilience into the way we live has a positive impact on our immediate community and environment. Knowing your neighbours, having connections and resources to draw on in times of need, the ability to grow your own food, make things from recycled materials, shop for what you need and reduce food and packaging waste, avoiding single-occupant car journeys, zero waste initiatives and planting trees; these are all things that contribute to successful, resilient communities. We will support practical activities and initiatives that everyone can participate in, particularly in urban areas where communities have told us they would like more education and guidance around living in a prosperous yet sustainable way.



Lower Nihotupu dam.

Our work programme will support sustainable choices, and the decisions we make over the next three years will seek to reduce local factors that contribute to climate change.

Opportunities

- Good relationships with community organisations focused on sustainability and resilience.
- Connected local communities in coastal and bush areas.
- Community interest in what whānau can achieve.
- New technology and ways of thinking are creating new approaches to waste reduction, alternative energy, pollution prevention and the circular economy.

Challenges

- Not everyone is able to change the way they do things or get involved in local community initiatives.
- Communities that may not know about local boards and existing services.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Water conservation at Ecomatters.





Ecomatters.

Outcome 4: Our communities are resilient and strong

Objective

Communities take action to improve their resilience

Key initiatives

Support community access to specialised skills, knowledge, resources and positive choices which support behaviour change and reduction of their environmental and carbon footprints

Support community-led food initiatives such as community gardens, learning to grow or prepare food, reducing packaging and food waste and sharing produce

Empower communities to prepare for disasters, particularly remote coastal and bush communities

Make small grants to local groups for projects or actions which will have a positive impact on community resilience

Support community-led household budgeting and financial literacy actions

Consider and evaluate the impact of all local board projects and activities on climate change

Consider and evaluate the impact of projects and activities on the Waitākere Ranges Heritage Area





Face painting.

Whakaotinga rima: Kei te rongō ō tātou hapori i te oranga, i te whai wāhitanga me te whakaurunga

Outcome 5: Our communities experience wellbeing, belonging and participation

It is important to support and encourage community wellbeing.

You have told us it is important to have a range of travel options and supporting. We want local people to be confident, willing and able to engage with council and influence what happens in their neighbourhoods. Our urban communities are very different from our rural and coastal communities in the WRHA, and we have to make our intentions relevant to all.

The population in Glen Eden and Swanson and their surrounding areas is becoming more diverse. We are seeing intensification in and around Glen Eden town centre and want to see this new population supported and included in planning and community activity as we seek to revitalise this area.

We will seek to understand and support the needs and aspirations of local people, through regular engagement with local ethnic associations and interest groups. We will look for new ways to make it easier for people to be part of the local democratic process and influence what happens in and around their neighbourhood.

There are no large secondary schools in our area and we know many people travel out of the area to work. We will look for opportunities to support our youth as they prepare for a future in adulthood and the workforce. We work alongside the Western Initiative, Glen Eden Business Association, Hoani Waititi Marae and other agencies to uplift the economic health and quality of life for everyone in the Waitākere Ranges.

Through our local grants fund, we will also support community projects which enhance the places where people live.



Opportunities

- Good relationships with community organisations.
- A community focus on whānau, tamariki and rangatahi.
- An increasingly diverse community can broaden our perspectives.

Challenges

- Some communities don't know about local boards or feel they have no role in decision making.
- Household incomes vary widely over geographic areas.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Waikumete Cemetery.



Glen Eden Library.

Outcome 5: Our communities experience wellbeing, belonging and participation

Objective

Support for projects and activities that realise the aspirations of local people for the benefit of their communities

Key initiatives

Assist local communities to grow their organisational skills and capacity with neighbourhood development expertise, community-based training programmes, and placemaking resources

Support a breadth of projects and activities to ensure funding allocations reflect our wide range of communities, including Māori, Pasifika, and other social and ethnic groups

Explore new ways for people to connect with us and each other, such as neighbourhood forums or promoting use of social media

Support rangatahi to benefit their communities with educational, creative, and leadership opportunities that will help lead to employment

Support communities to positively transform Glen Eden and recognise it as a great place to live and do business

Work with the Henderson-Massey and Whau local boards to increase our understanding of homelessness and housing vulnerability in the area, and of our role in supporting initiatives to address these issues



Whakaotinga ono: Kei te whai
āheinga whānui te hunga ki ngā toi,
ki te ahurea, ki ngā taonga tuku iho

Outcome 6: People have a range of opportunities to experience arts, culture and heritage

We recognise the ability of our history, arts, and culture to bring people together, to help us celebrate our differences as strengths and improve our wellbeing.

Protecting and celebrating heritage is also a way to identify what is unique about our area, and to inform what happens to it in the future.

We want an accessible programme of events, activities, and places where people can recognise expressions of their culture. We will work with the community to develop celebrations that involve and cater for the range of cultures, interests and age groups that make up our community.

Titirangi hosts Te Uru Waitākere Contemporary Gallery (this local board's biggest funding relationship) as part of the Lopdell Precinct. The precinct is already an established centre for the arts and there are many skilled and enthusiastic groups with whom we can partner to bring arts, events, and heritage awareness to the Waitākere Ranges.



An artist at Open Studios Waitākere.

Opportunities

- A wide range of established arts partners operate in this area.
- New technology and new ways of thinking are creating new approaches to the arts and events – and where and how we experience them.
- A thriving film industry in this area employs many local people with creative backgrounds.
- Good relationships with local heritage organisations.

Challenges

- Less is known about arts groups operating outside Titirangi and established areas.
- New and changing communities want to see themselves reflected in local arts and cultural opportunities.
- Restoration and maintenance of facilities is expensive.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



West City Concert Band.





Glen Eden Playhouse Theatre.

Outcome 6: People have a range of opportunities to experience arts, culture and heritage

Objective	Key initiatives
Access to a range of arts experiences	<p>Fund community-led programmes, events and facilities that showcase a variety of local arts and culture, and offer opportunities for everyone to experience them</p> <p>Expand the local arts experience into the wider Glen Eden and Swanson area</p> <p>Support development opportunities for local artists and the local creative economy</p> <p>Support Te Uru Contemporary Gallery to operate as a sub-regional facility</p>
Access to a range of community activities and events	<p>Work with local people to develop and fund a programme of community-led events that include and reflect the diversity of our area</p> <p>Deliver an annual event celebrating the diversity of our communities</p> <p>Fund and celebrate events of significance in the Māori calendar, including Matariki and the national celebration of Te Tiriti o Waitangi on Waitangi Day</p>
Recognition of local historic and cultural heritage	<p>Install Waitākere Ranges Heritage Area gateway artworks celebrating the area as a place of significance</p> <p>Fund activities and events that celebrate our distinct cultural and historic heritage(s)</p> <p>Support Local Citizenship Ceremonies and ANZAC commemorations</p> <p>Support the operation of sites with local historic and artistic significance, such as McCahon House and Shadbolt House</p> <p>Support ongoing research that can be used to protect special sites and to inform the 2023 Heritage Area Monitoring Report</p> <p>Recognise sites of importance and tell local stories, i.e. through cultural and historic heritage interpretation</p>





Glen Eden Town Centre.

Whakaotinga whitu: Kei a tātou te hanganga me ngā ratonga e tautoko ana, e whakamarohi ana i ō tātou takiwā noho, pokapū tāone hoki

Outcome 7: We have infrastructure and facilities that support and enhance our neighbourhoods and town centres

We want to see successful and welcoming town and neighbourhoods that reflect local pride, prosperity and heritage.

The quality of our infrastructure can enhance the way people experience these things.

Access to local and sports parks, quality gathering and resting spaces, and good transport, walking and cycling connections are vital for good urban living. People need access to green space and connections between suburbs that support freedom of movement without depending on cars.

We need well maintained road and public infrastructure. Our expectation is that this is given priority within road and roadside maintenance contracts. Within the WRHA there are enhanced needs around, for example, weed management in the road corridor.

Constrained local capital budgets will require careful prioritisation of major spending, but there are also opportunities to identify new ways to utilise existing assets and find innovative solutions to ensure that our communities' needs are met.





Parrs Park playground.

Changes to Glen Eden

Glen Eden, surrounded by the suburban areas of Glen Eden, Kaurilands, Parrs Park and Sunnyvale, is on the Western rail line and is the most substantial town centre in this area. The local population is changing and growing.

202-208 West Coast Road has been bought for the purpose of building an attractive town square, which will improve pedestrian access through the Glenmall shopping area in the town centre across to the train station. This is our major long-term infrastructure project and, at the time of writing, requires additional funding and resource to go ahead. Securing funding from the Governing Body is a priority for us.

Two complementary infrastructure projects will be delivered in 2021. The first is pedestrian and traffic safety improvements around Glen Eden town centre, funded by the New Zealand Transport Agency and Auckland Transport. The second, also funded by NZTA with a \$20,000 contribution from us, is a pop-up cycleway to connect the existing Savoy Road cycleway through to the train station.

Local transport

We do not manage or control public transport or the local road network, but we can make some impact on how people get around our area.

Our Transport Capital Fund will be used to deliver small improvements to the local transport network.

The Waitākere Ranges Greenways Plan 2019 sets out a long-term vision for a local walking and cycling network. We will use this to target other discretionary capital budgets to where they can be most effective. We will advocate alongside the Whau and Henderson Massey local boards to progress the rail corridor cycleway, and work with Auckland Transport to identify priority areas for footpath improvement and renewals.

In the WRHA we remain aware of the need for public transport options and will continue to press Auckland Transport to prioritise the needs of our area.

Community facilities

In the Waitākere Ranges area there are over 285 local parks, sports fields, buildings, and facilities. We want these to be in good condition, open for use when needed, and good places for Aucklanders to run locally responsive activities.

The local board area is well serviced with community-managed halls in most villages. Library facilities in Glen Eden and Titirangi have high levels of community use and satisfaction, and they offer local programme activities that also draw on regional resources and expertise.

Local sports and recreation is supported through community leases for clubs, and ongoing maintenance of sports fields and supporting infrastructure.



Opportunities

- Established path and cycleway sections are identified in the Greenways network.
- Work is already underway for walking and cycling improvements and road safety upgrades in parts of Waitākere Ranges.
- Plans and research on community places and spaces are already underway.
- People are keen to contribute to initiatives that enhance and celebrate their neighbourhoods and cultures.

Challenges

- The board has less of a decision-making role in transport matters.
- Infrastructure is very expensive and can cause ongoing disruption when being built.
- Change in and around Glen Eden puts pressure on providing suitable community infrastructure and support.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look for other opportunities as they arise.



Oratia Stream Path.



Outcome 7: We have infrastructure and facilities that support and enhance our neighbourhoods and town centres

Objective	Key initiatives
Improvements to the transport network	Investigate and deliver targeted greenways routes and connections over time, including working with other agencies and advocating for routes which are outside the limits of our funding
	Deliver road / pedestrian-related improvements where likelihood of regional funding is low
	Support pedestrian safety and accessibility projects around Glen Eden town centre and the train station
	Support public charging infrastructure (i.e. ports) for electric cars in Glen Eden
	Continue to investigate opportunities and advocate for developing shuttle bus services
Well maintained, accessible parks, facilities and public spaces	Deliver a targeted programme of improvements to local parks to encourage people to spend time outdoors
	Increase natural and artificial shade in parks and playgrounds
	Support the introduction and use of quick and easy lease renewal processes for facilities where there are existing rights of renewal or community outcome plans are currently being delivered
	Incorporate Māori design principles into playgrounds and other park features, where possible
	Provide access to year-round affordable or free activities in local parks and facilities
	Work with volunteers to connect communities with their local park through environmental, social, or other activities
	Ensure there is sufficient open space to cater for the needs of people in intensified housing





He kōrero take pūtea

Funding information

The local board funding policy sets out how local boards are funded to meet the costs of providing local activities and administration support.

Local board funding is approved through the council's budget-setting process. This involves the council's Governing Body adopting a 10-year budget (long-term plan) every three years and an annual budget every year. Local board agreements, in which the local board and the governing body agree the local board budget for each year, make up part of the annual budget.

The council's budget-setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

The financial and levels of service statements in this plan are based on the information included in the Long-term Plan 2018-28 and updated through subsequent annual plans (including the Emergency Budget 2020/2021). Updated financial information and levels of service will be adopted as part of the long-term plan which is due to be adopted in June 2021. The Long-term Plan 2021-2031 will be informed by the local board plans and may impact the initiatives in this local board plan.



Kaupapa ā-rohe me ngā paerewa ā-mahi

Local activities and levels of service

The budget-setting process sets levels of service for local activities and corresponding performance targets. The table below describes the local activities and default level of service statements set out in the 2018-28 Long-term Plan. These level of service statements may change when they are reviewed as part of the Long-term Plan 2021-2031.

More information on local board budgets can be found in the Waitākere Ranges Local Board Agreement and Auckland Council's local board funding policy, which are available on the council website.

Local activities

Levels of service statements

Local community services

This is a broad activity area, which includes:

- supporting local arts, culture, events, sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining facilities, including local parks, libraries and halls.

We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.

We fund, enable and deliver community events and experiences that enhance identity and connect people.

We fund, enable and deliver arts and culture experiences that enhance identity and connect people.

Utilising the Empowered Communities Approach, we support Aucklanders to create thriving, connected and inclusive communities.

Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.

We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection.

We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often.

We provide safe and accessible parks, reserves and beaches.

We showcase Auckland's Māori identity and vibrant Māori culture.





Local planning and development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

We help attract investment, businesses and a skilled workforce to Auckland.

Local environmental management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

We manage Auckland's natural environment.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Local governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making.

Tirohanga take pūtea whānui

Financial overview

Revenue, expenditure and capital investment by local activities for the Waitākere Ranges Local Board for the period 1 July 2020 to 30 June 2021.

Annual Budget Financials	2020/2021 (\$000)
Operating revenue	
Local community services	774
Local planning and development	-
Local environmental services	-
Local governance	-
Total operating revenue	774
Operating expenditure	
Local community services	8,457
Local planning and development	282
Local environmental services	973
Local governance	836
Total operating expenditure	10,548
Net operating expenditure	9,774
Capital expenditure	
Local community services	2,398
Local planning and development	-
Local environmental services	-
Local governance	-
Total capital expenditure	2,398



Ngā Mema o tō Poari ā-Rohe o Waitākere Ranges

Your Waitākere Ranges Local Board members

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